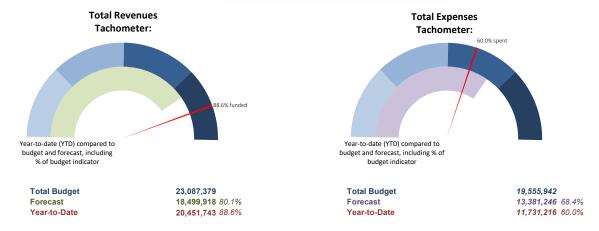


QUARTERLY OPERATING REPORT

PERIOD ENDED SEPTEMBER 30, 2022

QUARTERLY OPERATING REPORT - FINANCIAL OVERVIEW PERIOD ENDED SEPTEMBER 30, 2022



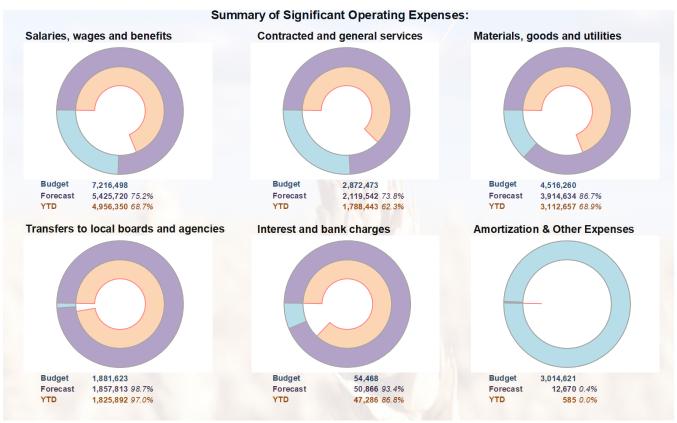


Chart Reference Guide:



"Tachometer" Chart

Outer BLUE half circle represents the total operating budget, colour coordinated into 1/4 sections to visually represent equal 25% quarterly amounts. Inside PURPLE section represents the projected forecasted budget, based on the normal timing of budgeted costs for the period (This section will be GREEN for revenue charts). The RED tachometers/line represents the actual year-to-date figures.



"Sundial" Char

Outer BLUE circle represents the total operating budget. Within the outer circle includes a PURPLE section which represents the projected forecasted budget, based on the normal timing of budgeted costs for the period. The inside TAN/PINK section represents the actual year-to-date figures.

QUARTERLY OPERATING REPORT – FINANCIAL ANALYSIS PERIOD ENDING SEPTEMBER 30, 2022

The following is an analysis on the quarterly operating report for the nine (9) months ending September 30, 2022. The actual figures have been compared to the approved final budget for the year, and have also been compared to the forecasted figures for the 3rd quarter. The forecasted figures have been estimated based on the approved budget and the timing of the transactions and journal entries (i.e. regular transactions such as payroll are based on 25% of the approved budget; whereas, yearend journal entries are only recorded in the 4th quarter).

TOTAL REVENUES:

The year-to-date revenues of 88.6% of the budget are overall comparable to the forecast of 80.1%.

The "Net Municipal Taxes" revenues were issued and recorded in the 2nd quarter. The forecast and actuals are greater than budget as there are requisition payments to the Alberta School Foundation Fund (ASFF) in the later part of the year. The year-to-date revenues are greater than forecast as the Province has applied some Provincial Education Requisition Credits (PERC) to the ASFF payments.

The Operating Government Transfers are greater than forecast/budget as the County was able to apply for and receive additional Canada Community-Building Fund (prior Federal Gas Tax Fund grant) relating to road construction projects on prior years funding allocations.

The following are some of the other significant variances:

- Return on investments are higher than forecast and budget as these revenues are mostly increased with the increases to the bank's prime rates.
- Penalties and cost of taxes are higher than forecast as these revenues are budgeted conservatively and there are penalties on taxes that are in arrears.
- Other variances are mostly due to the timing of receiving funding.

TOTAL EXPENSES:

The year-to-date expenses of 60.0% of the budget are less than the forecast of 68.4%. The following is an analysis by each of the major types of operating expenditures:

Salary, Wages and Benefits:

The year-to-date expenses of 68.7% of the budget are less than the forecast of 75.2%.

- The salaries and benefits for permanent staffing is less than the forecast due to the timing of payrolls and staff vacancies in General Administration, Protective Services, and Transportation Services.
- Majority of seasonal staff for operations effectively started at the beginning of May; whereas, these costs are less than forecast as this depends on staffing levels for projects.
- Per diems are less than the forecast due to the timing of related payrolls and the submissions.

Contracted and General Services:

The year-to-date expenses of 62.3% of the budget are less than the forecast of 73.8%.

- Consulting and engineering costs are less than forecast, which is likely due to the timing of these projects and many of these will likely be received in subsequent months.
- Education/Training and Travel/Subsistence is less than forecast, which is likely due to the timing of the conferences and other related training and availability.
- Doctor Retention Program is less than forecast as these invoices were not received until after the 3rd quarter or are still waiting to be received.

Material, Goods and Utilities:

The year-to-date expenses of 68.9% of the budget are less than the forecast of 86.7%.

- Gravel costs are overall comparable, but still less than forecast based on the timing of the 2022 gravel crushing program; whereas, there was significant amount of gravel crushing that was completed during the 1st and 2nd quarter. This may be further adjusted at yearend as the County will capitalize some of the gravel crushing costs as inventory and/or other changes in gravel inventory.
- Parts/Supplies, Blades, Tires & Culvert costs were less than forecast based on the timing of purchases and
 recording the use of inventory. Many of these costs will be recognized at yearend as part of the inventory
 adjustments for the construction of roads and bridges.
- IT Hardware/Software costs were less than forecast based on the timing of purchases and the implementation of the updated GPS units and other IT related projects.

Transfer to Local Boards and Agencies:

The year-to-date expenses of 97.0% of the budget are overall comparable to the forecast of 98.7%.

 Most of the contributions were processed during the 2nd quarter (after the approval of the 2022 final budget); however, there are some that are contingent or are provided on a quarterly basis throughout the year (i.e., Family and Community Support Services). Recreational contributions were slightly less than budget as a portion of capital contributions remained in capital reserves.

Interest and Bank Charges:

The year-to-date expenses of 86.8% of the budget are less than the forecast of 93.4%.

• The Alberta Capital Finance Authority (ACFA) debenture is paid semi-annually, including payments in the 1st and the 3rd quarter. The majority of the interest relates to these debenture payments; whereas, the actual interest were less than the forecast.

Amortization and Other Expenses:

The year-to-date expenses of 0.0% are overall comparable to the forecast of 0.4%.

- Amortization and the Capitalization of Construction costs are typically done in the 4th quarter; therefore, no costs nor forecasts have been provided in the 1st quarter.
- At this time there has been no other expenses nor use of contingency funds in the 1st quarter.

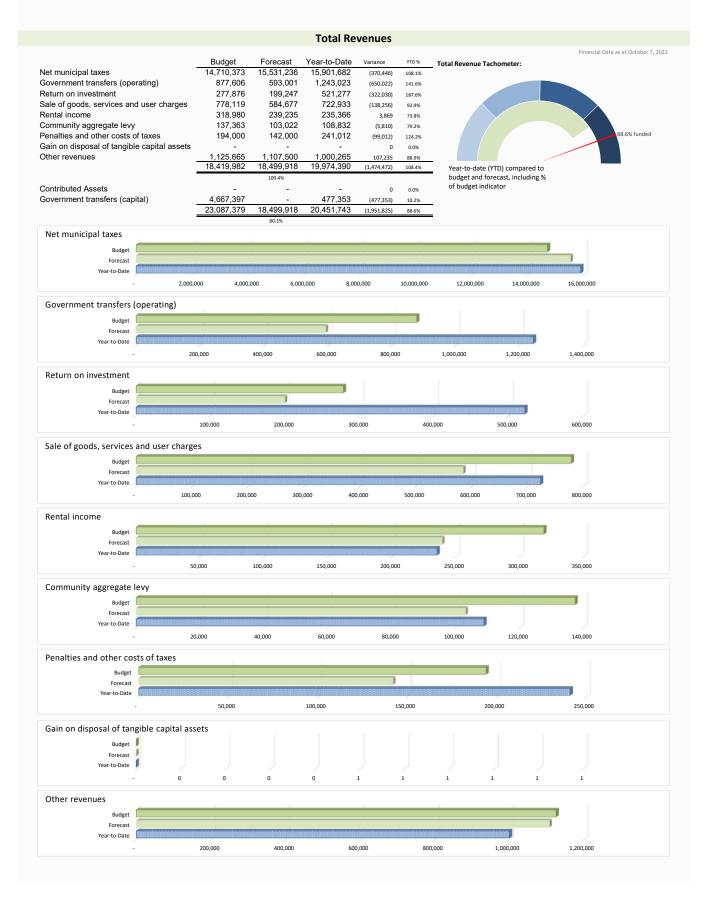
QUARTERLY OPERATING REPORT PERIOD ENDED SEPTEMBER 30, 2022

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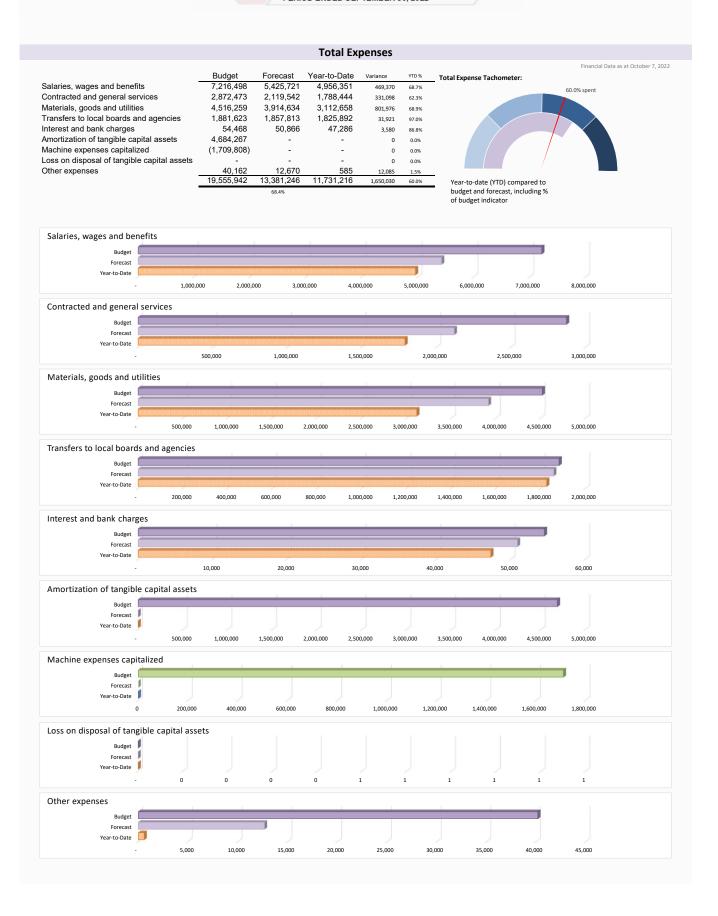
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The quarterly operating reporting includes the financial information for the nine (9) months ending September 30th. The actual figures have been compared to the approved budget for the year, and have also been compared to the forecasted figures for the 3rd quarter. The forecasted figures have been estimated based on the approved budget and the timing of transactions and journal entries during the year.

QUARTERLY OPERATING REPORT PERIOD ENDED SEPTEMBER 30, 2022



QUARTERLY OPERATING REPORT PERIOD ENDED SEPTEMBER 30, 2022



QUARTERLY OPERATING REPORT PERIOD ENDED SEPTEMBER 30, 2022

Analysis by Department/Segment

Expenses - General Government

Financial Data as at October 7, 2022

Salaries, wages and benefits
Contracted and general services
Materials, goods and utilities
Transfers to local boards and agencies
Interest and bank charges
Amortization of tangible capital assets
Machine expenses capitalized
Loss on disposal of tangible capital assets
Other expenses

Budget	Forecast	Year-to-Date	Variance	YTD %
1,374,309	1,030,732	975,866	54,866	71.0%
739,998	544,504	454,251	90,253	61.4%
283,014	248,232	152,034	96,198	53.7%
76,144	76,144	72,886	3,258	95.7%
14,409	10,807	13,557	(2,750)	94.1%
98,299	-	-	0	0.0%
-	-	-	0	0.0%
-	-	-	0	0.0%
39,945	12,453	585	11,868	1.5%
2,626,118	1,922,872	1,669,179	253,693	63.6%
•	72.20/	•		

Total Expense Tachometer:

63.6% spent

The General Government segment includes legislation, administration, and other general government activities.

Year-to-date (YTD) compared to budget and forecast, including % of budget indicator



QUARTERLY OPERATING REPORT PERIOD ENDED SEPTEMBER 30, 2022

Analysis by Department/Segment

Expenses - Protective Services

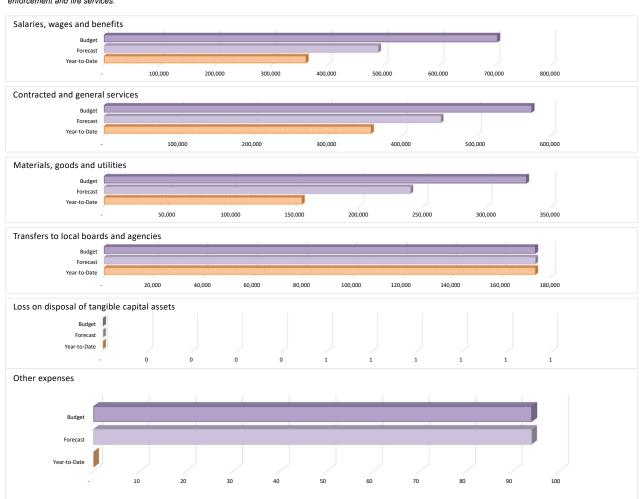
Salaries, wages and benefits
Contracted and general services
Materials, goods and utilities
Transfers to local boards and agencies
Interest and bank charges
Amortization of tangible capital assets
Machine expenses capitalized
Loss on disposal of tangible capital assets
Other expenses

Forecast Year-to-Date Variance Budget 703.270 YTD % 360,660 490 313 129.653 51.3% 573,459 451,530 357,981 93,549 62.4% 330,320 239.700 154.716 84,984 46.8% 173,473 173,473 173,473 0 100.0% 0 0.0% 562,263 0 0.0% 0 0.0% 0 0.0% 2,342,879 1,355,110 1,046,830 308.280 44.7% Year-to-date (YTD) compared to budget and forecast, including %

of budget indicator

Financial Data as at October 7, 2022

The Protective Services segment includes emergency management, health and safety, bylaw enforcement and fire services.



QUARTERLY OPERATING REPORT PERIOD ENDED SEPTEMBER 30, 2022

Analysis by Department/Segment

Expenses - Transportation Services

Salaries, wages and benefits Contracted and general services Materials, goods and utilities Transfers to local boards and agencies Interest and bank charges Amortization of tangible capital assets Machine expenses capitalized Loss on disposal of tangible capital assets Other expenses

Budget 4,379,620 Forecast Year-to-Date Variance YTD % 3,322,218 3.085.650 236.568 70.5% 979,554 654,711 686,632 (31,921) 70.1% 3,248,809 2,694,980 3,693,219 553,829 73.0% 8,000 8,000 8,000 0 100.0% 0 0.0% 3,906,051 0 0.0% (1,709,808)0 0.0% 0 0.0% 11,256,636 7,233,738 6,475,262 758,476 57.5%

Total Expense Tachometer:

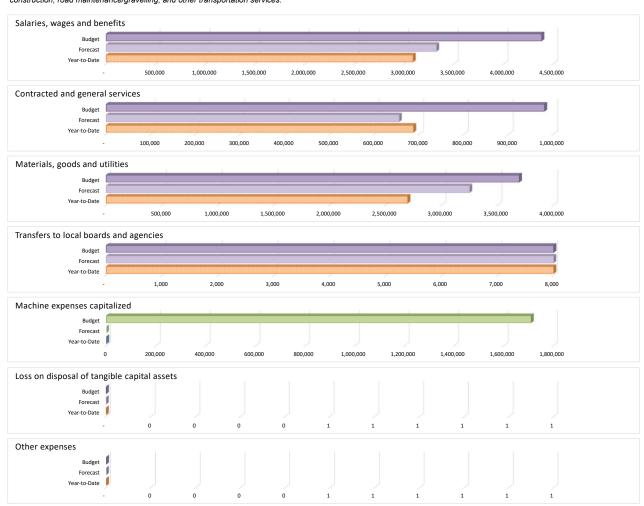
57.5% spent

Year-to-date (YTD) compared to

budget and forecast, including % of budget indicator

Financial Data as at October 7, 2022

The Transportation Services segment includes common services, road transportation, road/bridge construction, road maintenance/gravelling, and other transportation services.



QUARTERLY OPERATING REPORT PERIOD ENDED SEPTEMBER 30, 2022

Analysis by Department/Segment

Expenses - Agricultural Services

Salaries, wages and benefits Contracted and general services Materials, goods and utilities Transfers to local boards and agencies Interest and bank charges Amortization of tangible capital assets Machine expenses capitalized Loss on disposal of tangible capital assets Other expenses

Forecast Year-to-Date Variance Budget 352.317 YTD % 279.846 245,784 34.062 69.8% 95,013 32,799 69,298 36,499 34.5% 195,387 167,153 99.456 67,697 50.9% 18,279 24,372 10,872 7,407 44.6% 0 0.0% 90,640 0 0.0% 0 0.0% 0 0.0% 757,729 534,576 388,911 145,665 51.3%

Financial Data as at October 7, 2022

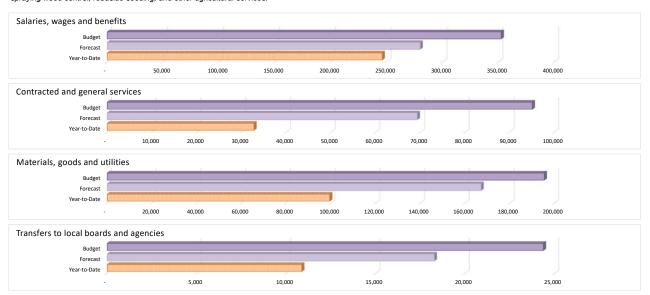
Total Expense Tachometer:

51.3% spent

Year-to-date (YTD) compared to budget and forecast, including %

of budget indicator

The Agricultural Services segment includes general agricultural services, training/tours, roadside spraying/weed control, roadside seeding, and other agricultural services.



QUARTERLY OPERATING REPORT PERIOD ENDED SEPTEMBER 30, 2022

Analysis by Department/Segment

Expenses - Planning and Development Services

Salaries, wages and benefits
Contracted and general services
Materials, goods and utilities
Transfers to local boards and agencies
Interest and bank charges
Amortization of tangible capital assets
Machine expenses capitalized
Loss on disposal of tangible capital assets
Other expenses

Budget	Forecast	Year-to-Date	Variance	YTD %
368,725	273,919	268,610	5,309	72.8%
191,086	171,118	130,567	40,551	68.3%
2,300	1,725	1,716	9	74.6%
-	-	-	0	0.0%
-	-	-	0	0.0%
-	-	-	0	0.0%
-	-	-	0	0.0%
-	-	-	0	0.0%
-	-	-	0	0.0%
562,111	446,762	400,893	45,869	71.3%
	79.5%			

Financial Data as at October 7, 2022

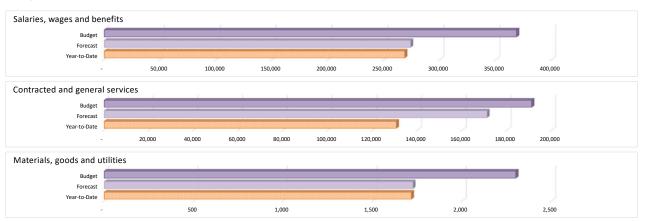
Total Expense Tachometer:

71.3% spent

Year-to-date (YTD) compared to budget and forecast, including %

of budget indicator

The Planning and Development Services segment includes planning, zoning, subdivision, and land development.



QUARTERLY OPERATING REPORT PERIOD ENDED SEPTEMBER 30, 2022

Analysis by Department/Segment

Expenses - Community Services

Salaries, wages and benefits Contracted and general services Materials, goods and utilities Transfers to local boards and agencies Interest and bank charges Amortization of tangible capital assets Machine expenses capitalized Loss on disposal of tangible capital assets Other expenses

Budget	Forecast	Year-to-Date	Variance	YTD %
17,813	13,360	7,273	6,087	40.8%
196,352	155,521	92,083	63,438	46.9%
5,210	3,908	4,811	(903)	92.3%
711,057	702,890	685,842	17,048	96.5%
40,059	40,059	33,729	6,330	84.2%
-	-	-	0	0.0%
-	-	-	0	0.0%
-	-	-	0	0.0%
34	34	-	34	0.0%
970,525	915,772	823,738	92,034	84.9%
	94.4%			

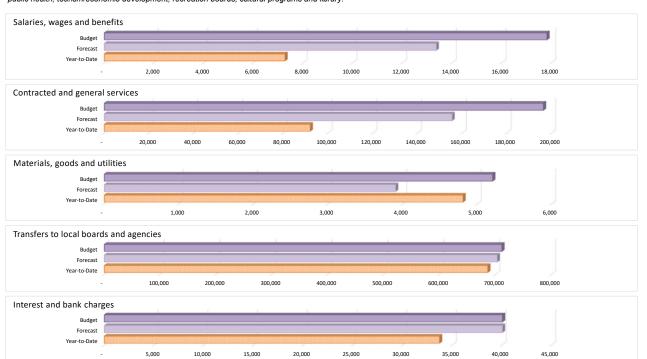
Financial Data as at October 7, 2022

Total Expense Tachometer:

Year-to-date (YTD) compared to budget and forecast, including %

of budget indicator

The Community Services segment includes Family Community Support Services, daycare and public health, tourism/economic development, recreation boards, cultural programs and library.

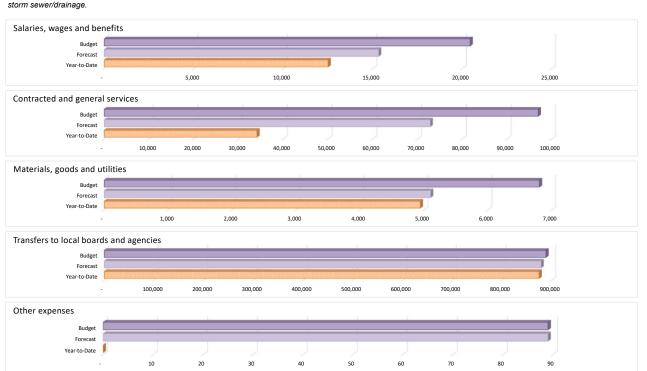


QUARTERLY OPERATING REPORT PERIOD ENDED SEPTEMBER 30, 2022

Analysis by Department/Segment

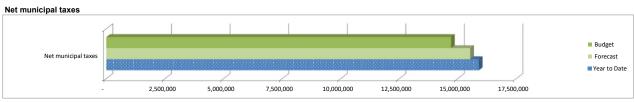
Expenses - Utility Services Financial Data as at October 7, 2022 Year-to-Date Forecast Budget Variance YTD % 12,508 Salaries, wages and benefits 20 444 15.333 2.825 61.2% Contracted and general services 97,011 72,860 34,131 38,729 35.2% Materials, goods and utilities 6,809 5,107 4.945 162 72.6% 888,577 879,027 874,819 Transfers to local boards and agencies 4,208 98.5% Interest and bank charges 0 0.0% Amortization of tangible capital assets 27,014 0 0.0% Machine expenses capitalized 0 0.0% Loss on disposal of tangible capital assets 0 0.0% 89 Other expenses 1,039,944 926,403 Year-to-date (YTD) compared to budget and forecast, including % 46.013 89.1% of budget indicator

The Utility Services segment includes water supply/distribution, solid waste management, and storm sewer/drainage.

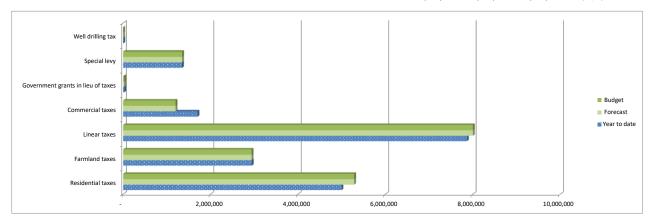


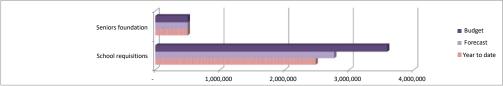
QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED SEPTEMBER 30, 2022

Analysis of Revenues by Type



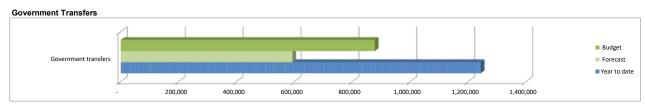
Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
Residential taxes	5,284,784	5,284,784	4,996,877	287,907	94.6%
Farmland taxes	2,939,906	2,939,906	2,944,266	(4,360)	100.1%
Linear taxes	8,000,917	8,000,917	7,863,060	137,857	98.3%
Commercial taxes	1,198,645	1,198,645	1,701,201	(502,556)	141.9%
Government grants in lieu of taxes	21,310	21,310	22,561	(1,251)	105.9%
Special levy	1,350,047	1,350,047	1,347,912	2,135	99.8%
Well drilling tax	156	117	3,498	(3,381)	2242.3%
	18,795,765	18,795,726	18,879,375	(83,649)	100.4%
School requisitions	3,584,986	2,764,084	2,477,287	286,797	69.1%
Seniors foundation	500,406	500,406	500,406	0	100.0%
	14,710,373	15,531,236	15,901,682	(370,446)	108.1%



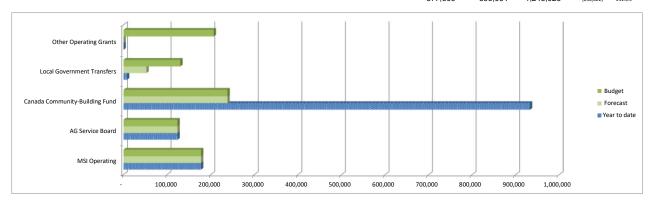


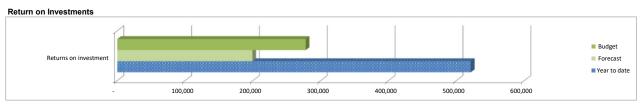
QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED SEPTEMBER 30, 2022

Analysis of Revenues by Type - continued



Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
MSI Operating	177,958	177,958	177,958	0	100.0%
AG Service Board	123,907	123,907	123,907	(0)	100.0%
Canada Community-Building Fund	238,547	238,547	933,118	(694,571)	391.2%
Local Government Transfers	130,268	52,589	8,040	44,549	6.2%
Other Operating Grants	206,926	-	(0)	0	0.0%
· · · · · ·	877,606	593,001	1,243,023	(650,022)	141.6%



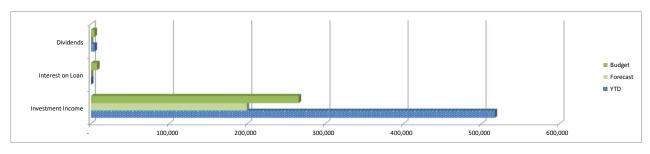


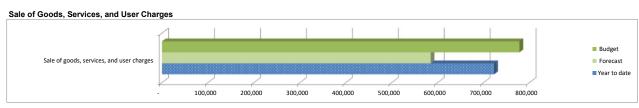
Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
Investment Income	265,662	199,247	516,733	(317,487)	194.5%
Interest on Loan	7,762	-	-	0	0.0%
Dividends	4,452	-	4,544	(4,544)	102.1%
	277.876	199.247	521.277	(322.031)	187.6%

QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED SEPTEMBER 30, 2022

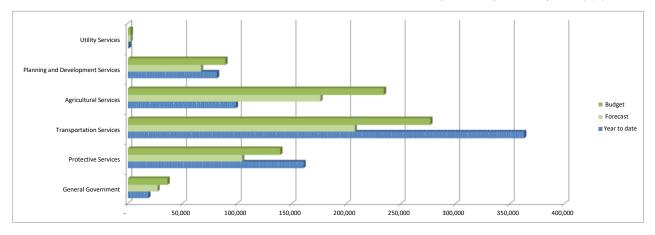
Analysis of Revenues by Type - continued

Return on Investments - continued



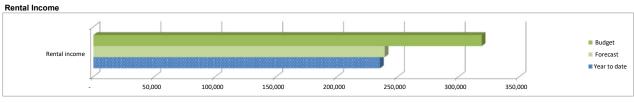


Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
General Government	36,200	27,150	18,630	8,520	51.5%
Protective Services	139,336	104,502	160,524	(56,022)	115.2%
Transportation Services	276,677	207,508	362,639	(155,131)	131.1%
Agricultural Services	234,175	176,131	98,712	77,419	42.2%
Planning and Development Services	89,140	66,855	81,414	(14,559)	91.3%
Utility Services	2,591	2,531	1,014	1,517	39.1%
	778,119	584,677	722,933	(138,256)	92.9%

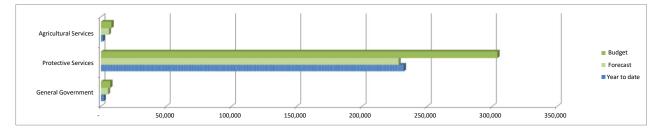


QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED SEPTEMBER 30, 2022

Analysis of Revenues by Type - continued



Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
General Government	7,100	5,325	2,042	3,283	28.8%
Protective Services	303,880	227,910	231,895	(3,985)	76.3%
Agricultural Services	8,000	6,000	1,429	4,571	17.9%
	318 980	239 235	235 366	3 869	73.8%



Community Aggregate Levy Community aggregate levy - 20,000 40,000 60,000 80,000 100,000 120,000 140,000

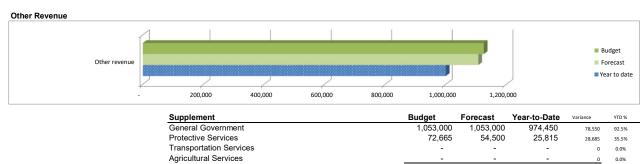
Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
Community aggregate levy	137,363	103,022	108,832	(5,810)	79.2%

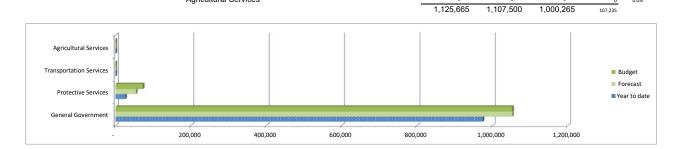
Penalties and Costs of Taxes Penalties and costs of taxes - 50,000 100,000 150,000 200,000 250,000

Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
Penalties on Current Taxes	104,000	52,000	86,692	(34,692)	83.4%
Penalties on Tax Arrears	90,000	90,000	154,321	(64,321)	171.5%
Penalties on Receivables		-	-	0	0.0%
	194,000	142,000	241,012	(99,012)	124.2%

QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED SEPTEMBER 30, 2022

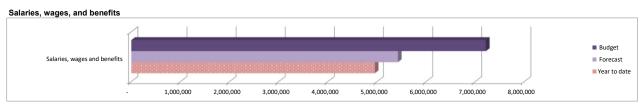
Analysis of Revenues by Type - continued



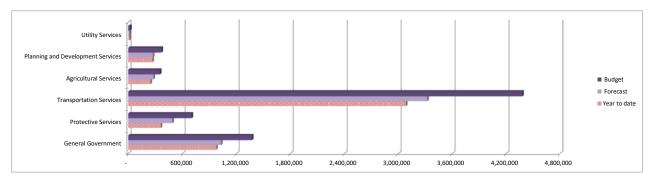


QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED SEPTEMBER 30, 2022

Analysis of Expenses by Type



Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
General Government	1,374,309	1,030,732	975,866	54,866	71.0%
Protective Services	703,270	490,313	360,660	129,653	51.3%
Transportation Services	4,379,620	3,322,217	3,085,649	236,568	70.5%
Agricultural Services	352,317	279,846	245,784	34,062	69.8%
Planning and Development Services	368,725	273,919	268,610	5,309	72.8%
Utility Services	20,444	15,333	12,508	2,825	61.2%
•	7 216 /08	5 /125 720	4 956 350	460.370	C0.70/

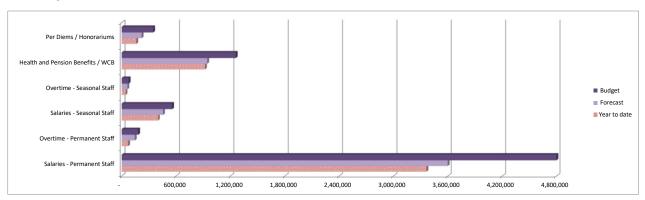


Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
Salaries - Permanent Staff	4,797,016	3,597,762	3,363,137	234,625	70.1%
Overtime - Permanent Staff	181,877	144,421	71,048	73,373	39.1%
Salaries - Seasonal Staff	556,290	456,412	400,039	56,373	71.9%
Overtime - Seasonal Staff	76,550	62,893	42,412	20,481	55.4%
Health and Pension Benefits / WCB	1,258,521	943,891	918,364	25,527	73.0%
Per Diems / Honorariums	346,244	220,342	161,350	58,992	46.6%
	7,216,498	5,425,720	4,956,350	469,370	68.7%

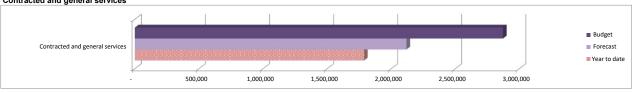
QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED SEPTEMBER 30, 2022

Analysis of Expenses by Type - continued

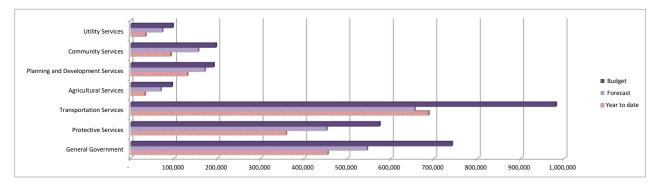
Salaries, wages, and benefits - continued



Contracted and general services



Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
General Government	739,998	544,504	454,247	90,257	61.4%
Protective Services	573,459	451,530	357,982	93,548	62.4%
Transportation Services	979,554	654,711	686,635	(31,924)	70.1%
Agricultural Services	95,013	69,298	32,798	36,500	34.5%
Planning and Development Services	191,086	171,118	130,566	40,552	68.3%
Community Services	196,352	155,521	92,083	63,438	46.9%
Utility Services	97,011	72,860	34,132	38,728	35.2%
	2,872,473	2,119,542	1,788,443	331,099	62.3%

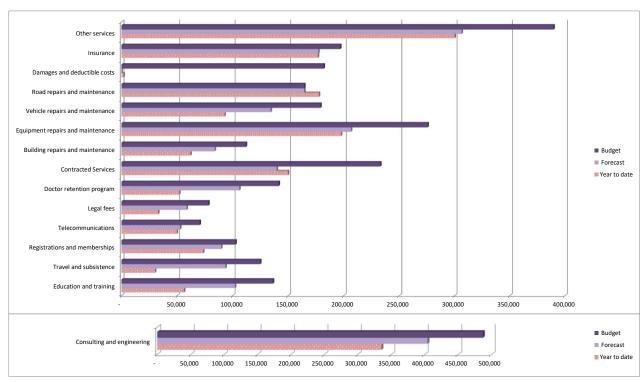


QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED SEPTEMBER 30, 2022

Analysis of Expenses by Type - continued

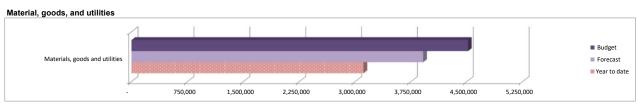
Contracted and general services - continued

Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
Education and training	136,232	102,174	56,242	45,932	41.3%
Travel and subsistence	124,796	93,597	30,149	63,448	24.2%
Registrations and memberships	102,601	89,720	73,442	16,278	71.6%
Telecommunications	70,324	52,743	49,806	2,937	70.8%
Legal fees	78,232	58,674	33,021	25,653	42.2%
Doctor retention program	141,460	106,095	51,926	54,169	36.7%
Contracted Services	232,865	139,713	149,842	(10,129)	64.3%
Consulting and engineering	486,792	404,060	335,255	68,806	68.9%
Building repairs and maintenance	111,884	83,913	62,085	21,828	55.5%
Equipment repairs and maintenance	275,437	206,578	197,630	8,948	71.8%
Vehicle repairs and maintenance	179,049	134,287	92,765	41,522	51.8%
Road repairs and maintenance	164,454	164,454	177,668	(13,214)	108.0%
Damages and deductible costs	182,000	-	1,807	(1,807)	1.0%
Insurance	196,824	177,142	176,728	413	89.8%
Other services	389,524	306,393	300,078	6,315	77.0%
	2,872,473	2,119,542	1,788,443	331,099	62.3%

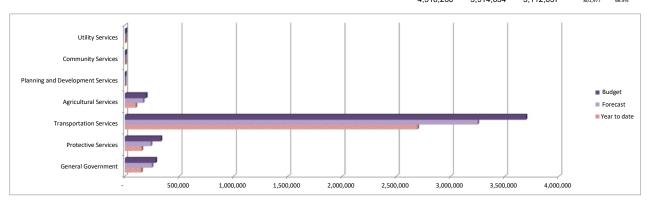


QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED SEPTEMBER 30, 2022

Analysis of Expenses by Type - continued



Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
General Government	283,014	248,232	152,031	96,201	53.7%
Protective Services	330,320	239,700	154,716	84,984	46.8%
Transportation Services	3,693,220	3,248,809	2,694,982	553,827	73.0%
Agricultural Services	195,387	167,153	99,456	67,697	50.9%
Planning and Development Services	2,300	1,725	1,716	9	74.6%
Community Services	5,210	3,908	4,811	(903)	92.3%
Utility Services	6,809	5,107	4,945	162	72.6%
	4,516,260	3,914,634	3,112,657	801,977	68.9%

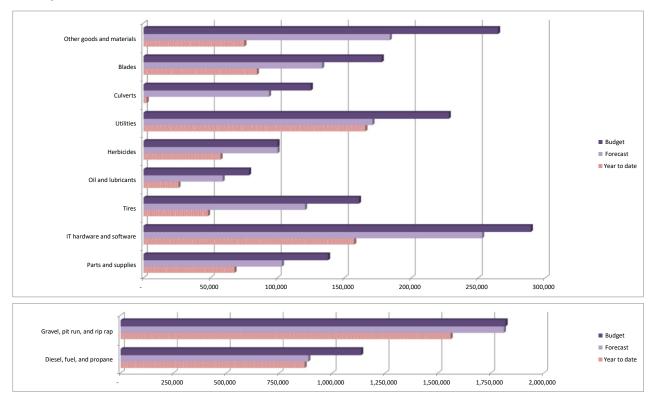


Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
Parts and supplies	137,684	103,263	67,852	35,411	49.3%
IT hardware and software	288,958	252,690	157,246	95,444	54.4%
Diesel, fuel, and propane	1,136,155	886,549	868,989	17,560	76.5%
Tires	160,719	120,539	48,069	72,470	29.9%
Oil and lubricants	78,691	59,018	26,027	32,991	33.1%
Gravel, pit run, and rip rap	1,819,142	1,810,994	1,559,338	251,656	85.7%
Herbicides	100,000	100,000	57,464	42,536	57.5%
Utilities	227,784	170,838	165,594	5,244	72.7%
Culverts	124,837	93,628	2,262	91,366	1.8%
Blades	177,730	133,298	84,618	48,680	47.6%
Other goods and materials	264,560	183,817	75,200	108,618	28.4%
-	4.516.260	3.914.634	3.112.657	801.977	68.9%

QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED SEPTEMBER 30, 2022

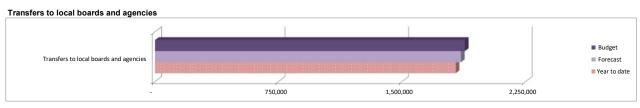
Analysis of Expenses by Type - continued

Material, goods, and utilities - continued

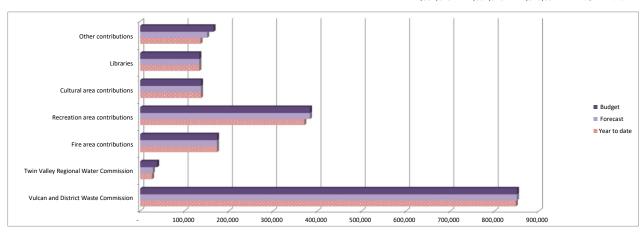


QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED SEPTEMBER 30, 2022

Analysis of Expenses by Type - continued

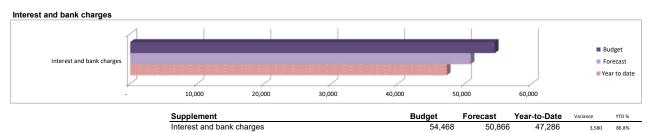


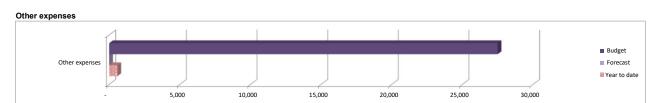
Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
Vulcan and District Waste Commission	850,378	850,378	848,029	2,349	99.7%
Twin Valley Regional Water Commission	38,199	28,649	26,790	1,859	70.1%
Fire area contributions	173,473	173,473	173,473	(0)	100.0%
Recreation area contributions	383,299	383,299	370,602	12,697	96.7%
Cultural area contributions	137,310	137,310	137,310	0	100.0%
Libraries	133,500	133,500	133,500	0	100.0%
Other contributions	165,464	151,204	136,188	15,016	82.3%
	1.881.623	1.857.813	1.825.892	31.921	97.0%



QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED SEPTEMBER 30, 2022

Analysis of Expenses by Type - continued



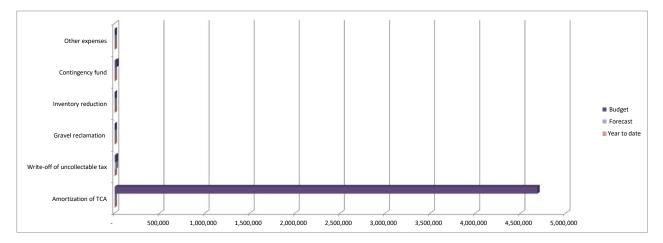


Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
Amortization of TCA	4,684,267	-	-	0	0.0%
Write-off of uncollectable tax	12,670	12,670	-	12,670	0.0%
Gravel reclamation	-	-	-	0	0.0%
Inventory reduction	-	-	-	0	0.0%
Contingency fund	20,000	-	100	(100)	0.5%
Other expenses	(1,702,316)	-	485	(485)	100.0%
	3,014,621	12,670	585	12,085	0.0%

50,866

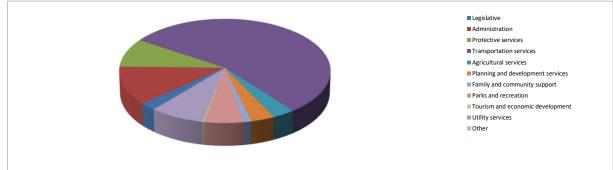
47,286

3,580 86.8%



QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED SEPTEMBER 30, 2022

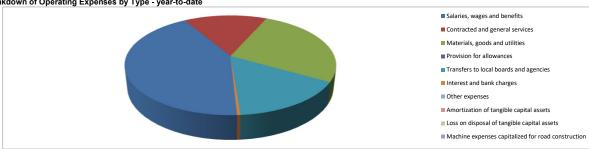
Breakdown of Operating Expenses by Departments - year-to-date



Department	Budget	Forecast	Year-to-Date	Variance	YTD %
Legislative	496,092	376,581	280,641	95,940	56.6%
Administration	1,999,275	1,533,838	1,387,945	145,893	69.4%
Protective services	1,780,522	1,355,014	1,046,832	308,182	58.8%
Transportation services	7,350,584	7,233,738	6,475,264	758,474	88.1%
Agricultural services	667,089	534,576	388,910	145,666	58.3%
Planning and development services	562,111	446,763	400,892	45,871	71.3%
Family and community support	238,767	195,160	130,085	65,075	54.5%
Parks and recreation	687,136	687,136	671,001	16,135	97.7%
Tourism and economic development	44,588	33,441	22,652	10,789	50.8%
Utility services	1,012,842	972,327	926,404	45,923	91.5%
Other	32,670	12,670	585	12,085	1.8%
	14,871,676	13,381,244	11,731,211	1,650,033	78.9%

^{*} excludes amortization (non-cash transaction) for display purposes

Breakdown of Operating Expenses by Type - year-to-date



Type of expense	Budget	Forecast	Year-to-Date	Variance	YTD %
Salaries, wages and benefits	7,216,498	5,425,720	4,956,350	469,370	68.7%
Contracted and general services	2,872,473	2,119,542	1,788,443	331,099	62.3%
Materials, goods and utilities	4,516,260	3,914,634	3,112,657	801,977	68.9%
Transfers to local boards and agencies	1,881,623	1,857,813	1,825,892	31,921	97.0%
Interest and bank charges	54,468	50,866	47,286	3,580	86.8%
Other expenses	27,492	-	585	(585)	2.1%
Loss on disposal of tangible capital assets	-	-	-	0	0.0%
Machine expenses capitalized	(1,709,808)	-	-	0	0.0%
	14,871,676	13,381,245	11,731,213	1,650,032	78.9%
Amortization of tangible capital assets	4,684,267	-	-	0	0.0%
	19,555,943	13,381,245	11,731,213	1,650,032	60.0%