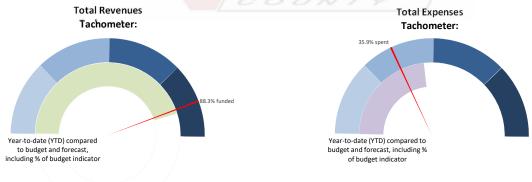


QUARTERLY OPERATING REPORT

PERIOD ENDED JUNE 30, 2021

Note: the quarterly operating report was generated subsequent to yearend for reference purposes and were not historically approved by Council Motion.

QUARTERLY OPERATING REPORT - FINANCIAL OVERVIEW PERIOD ENDED JUNE 30, 2021



Total Budget Forecast Year-to-Date 19,572,137 17,601,739 89.9% 17,283,361 88.3% Total Budget Forecast Year-to-Date 19,435,761 8,924,394 45.9% 6,969,536 35.9%

Summary of Significant Operating Expenses: Salaries, wages and benefits Contracted and general services Materials, goods and utilities Budget Budget Budget 6,921,605 2,987,352 4,335,375 Forecast 3,379,707 48.8% Forecast 1,647,401 55.1% Forecast 1,813,261 41.8% 2,939,321 42.5% 1,132,753 37.9% YTD 907,122 20.9% Transfers to local boards and agencies Interest and bank charges Other expenses Budget 2,091,687 Budget 57,359 Budget 29,992 2,042,673 97.7% 28,680 50.0% 0 0.0% **Forecast Forecast Forecast** YTD 1,959,529 93.7% YTD 21,960 38.3% YTD 917 3.1%

1

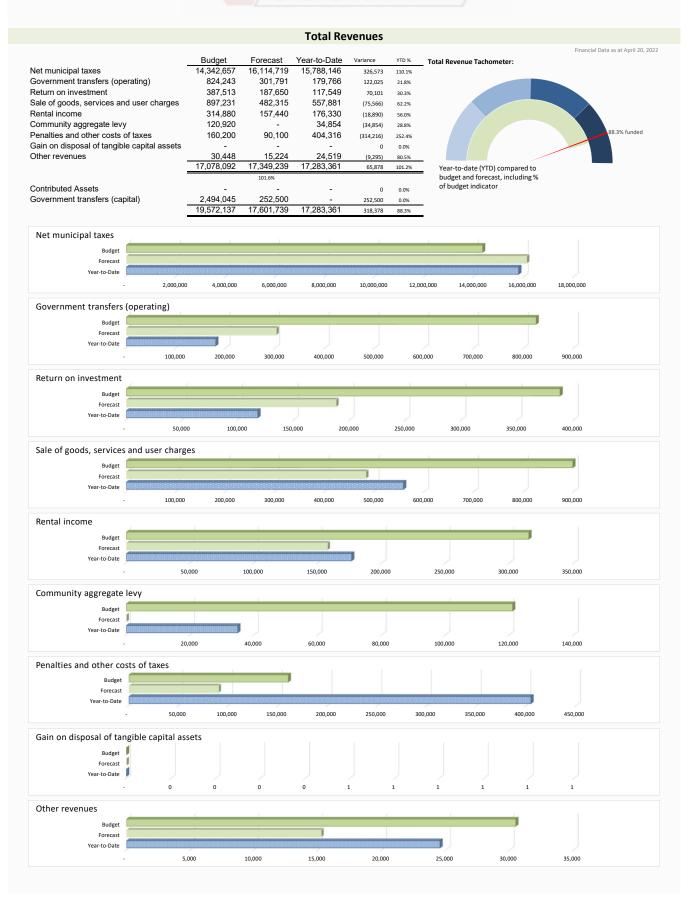
QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2021

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The quarterly operating reporting includes the financial information for the six (6) months ending June 30th. The actual figures have been compared to the approved budget for the year, and have also been compared to the forecasted figures for the 2nd quarter. The forecasted figures have been estimated based on the approved budget and the timing of transactions and journal entries during the year.

QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2021



QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2021



QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2021

Analysis by Department/Segment

Expenses - General Government

Salaries, wages and benefits
Contracted and general services
Materials, goods and utilities
Transfers to local boards and agencies
Interest and bank charges
Amortization of tangible capital assets
Machine expenses capitalized
Loss on disposal of tangible capital assets
Other expenses

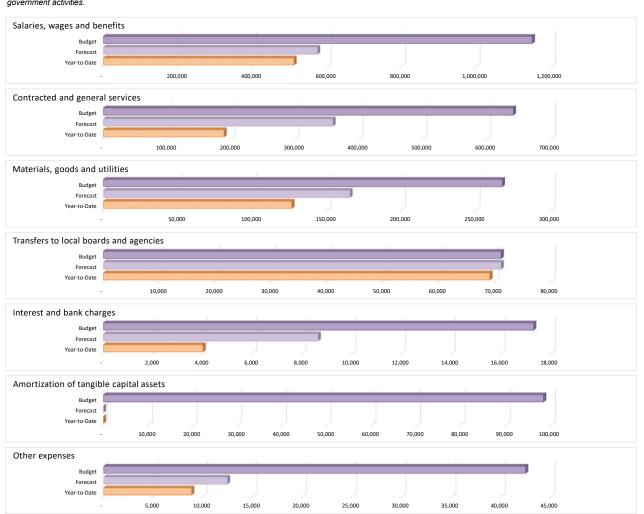
Year-to-Date 1,149,704 574,852 511,430 63,422 44.5% 641,284 359.503 188,854 170,649 29.4% 267,551 165,496 126,430 39,066 47.3% 71,144 71,144 69,144 2,000 97.2% 17,300 8,650 4,008 4,642 23.2% 98,299 0 0.0% 0.0% 0 0 0.0% 42,445 2,287,727 3,604 20.8%

Total Expense Tachometer:
39.7% spent

Financial Data as at April 20, 2022

Year-to-date (YTD) compared to budget and forecast, including % of budget indicator

The General Government segment includes legislation, administration, and other general government activities.



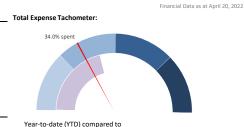
QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2021

Analysis by Department/Segment

Expenses - Protective Services

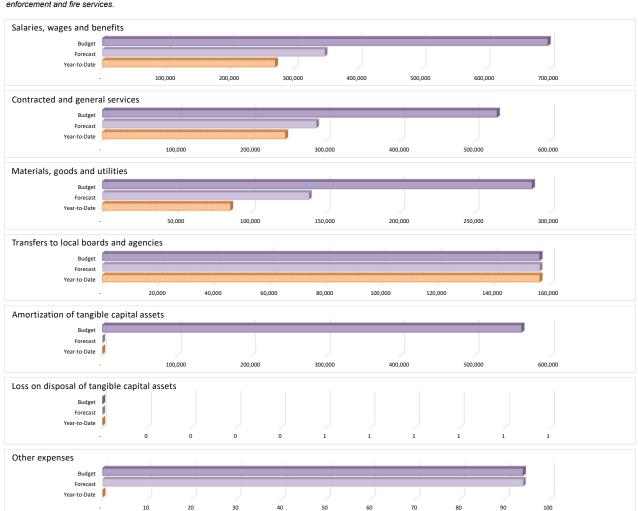
Salaries, wages and benefits
Contracted and general services
Materials, goods and utilities
Transfers to local boards and agencies
Interest and bank charges
Amortization of tangible capital assets
Machine expenses capitalized
Loss on disposal of tangible capital assets
Other expenses

| Budget | Forecast | Year-to-Date | Variance | YTD % |
|-----------|----------|--------------|----------|--------|
| 696,604 | 348,302 | 270,665 | 77,637 | 38.9% |
| 529,553 | 287,126 | 245,649 | 41,477 | 46.4% |
| 288,077 | 138,679 | 85,907 | 52,772 | 29.8% |
| 156,310 | 156,310 | 156,310 | 0 | 100.0% |
| - | - | - | 0 | 0.0% |
| 562,263 | - | - | 0 | 0.0% |
| - | - | - | 0 | 0.0% |
| - | - | - | 0 | 0.0% |
| 94 | 94 | - | 94 | 0.0% |
| 2,232,901 | 930,511 | 758,531 | 171,980 | 34.0% |



budget and forecast, including % of budget indicator

The Protective Services segment includes emergency management, health and safety, bylaw enforcement and fire services.



QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2021

Analysis by Department/Segment

Expenses - Transportation Services

Salaries, wages and benefits Contracted and general services Materials, goods and utilities Transfers to local boards and agencies Interest and bank charges Amortization of tangible capital assets Machine expenses capitalized Loss on disposal of tangible capital assets Other expenses

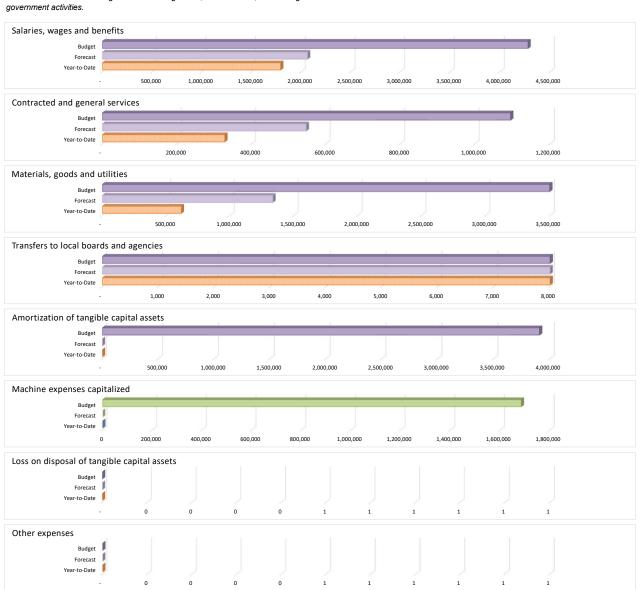
Budget Year-to-Date 4,278,964 2,065,724 1,794,032 271,692 41.9% 1,095,041 547,410 328,504 218,906 30.0% 3,496,405 1,335,241 617,222 718,019 17.7% 8,000 8,000 8,000 0 100.0% 0.0% 3,906,051 0.0% (1,684,546) 0 0.0% 0 0.0% 0.0% 2,747,758 11,099,915 3.956.375

Total Expense Tachometer: Year-to-date (YTD) compared to

budget and forecast, including % of budget indicator

Financial Data as at April 20, 2022

The General Government segment includes legislation, administration, and other general government activities.



QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2021

Analysis by Department/Segment

Expenses - Agricultural Services

Salaries, wages and benefits
Contracted and general services
Materials, goods and utilities
Transfers to local boards and agencies
Interest and bank charges
Amortization of tangible capital assets
Machine expenses capitalized
Loss on disposal of tangible capital assets
Other expenses

| Budget | Forecast | Year-to-Date | Variance | YTD % |
|---------|----------|--------------|----------|-------|
| 344,034 | 166,429 | 146,284 | 20,145 | 42.5% |
| 85,896 | 44,435 | 19,192 | 25,243 | 22.3% |
| 261,462 | 162,981 | 74,472 | 88,509 | 28.5% |
| 32,372 | 16,186 | 21,339 | (5,153) | 65.9% |
| - | - | - | 0 | 0.0% |
| 90,640 | - | - | 0 | 0.0% |
| - | - | - | 0 | 0.0% |
| - | - | - | 0 | 0.0% |
| - | - | - | 0 | 0.0% |
| 814,404 | 390,031 | 261,287 | 128,744 | 32.1% |

Total Expense Tachometer:

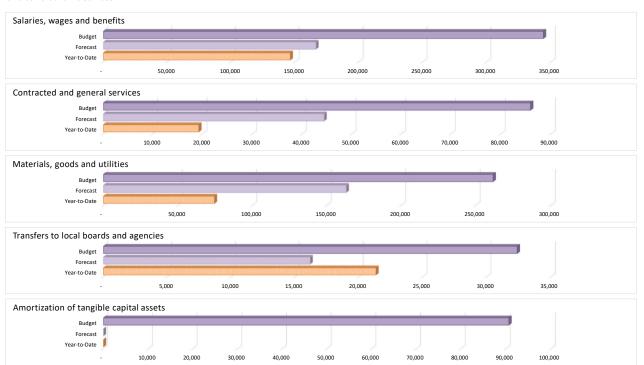
32.1% spent

Year-to-date (YTD) compared to

budget and forecast, including % of budget indicator

Financial Data as at April 20, 2022

The Protective Services segment includes emergency management, health and safety, bylaw enforcement and fire services.



QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2021

Analysis by Department/Segment

Expenses - Planning and Development Services

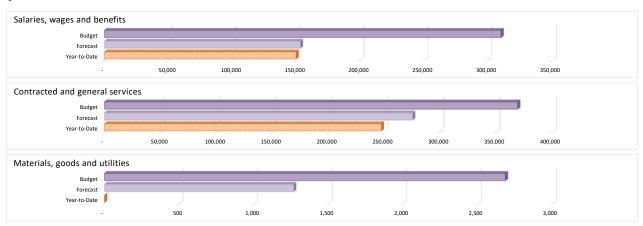
Salaries, wages and benefits Contracted and general services Materials, goods and utilities Transfers to local boards and agencies Interest and bank charges Amortization of tangible capital assets Machine expenses capitalized Loss on disposal of tangible capital assets Other expenses

| ı | Budget | Forecast | Year-to-Date | Variance | YTD % |
|---|---------|----------|--------------|----------|-------|
| | 310,408 | 153,454 | 150,008 | 3,446 | 48.3% |
| | 369,422 | 275,795 | 247,805 | 27,990 | 67.1% |
| | 2,689 | 1,270 | - | 1,270 | 0.0% |
| | - | - | - | 0 | 0.0% |
| | - | - | - | 0 | 0.0% |
| | - | - | - | 0 | 0.0% |
| | - | - | - | 0 | 0.0% |
| | - | - | - | 0 | 0.0% |
| | - | - | - | 0 | 0.0% |
| | 682,519 | 430,519 | 397,813 | 32,706 | 58.3% |
| | | | | | |



of budget indicator

The General Government segment includes legislation, administration, and other general government activities.



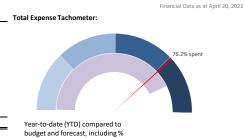
QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2021

Analysis by Department/Segment

Expenses - Community Services

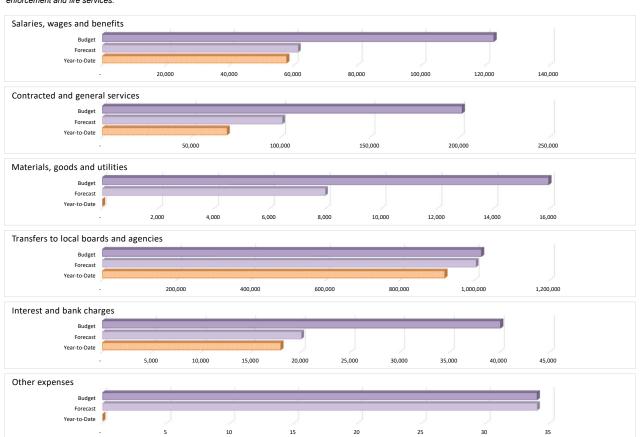
Salaries, wages and benefits
Contracted and general services
Materials, goods and utilities
Transfers to local boards and agencies
Interest and bank charges
Amortization of tangible capital assets
Machine expenses capitalized
Loss on disposal of tangible capital assets
Other expenses

| Budget | Forecast | Year-to-Date | Variance | YTD % |
|-----------|-----------|--------------|----------|-------|
| 122,553 | 61,277 | 57,703 | 3,574 | 47.1% |
| 201,216 | 100,608 | 69,701 | 30,907 | 34.6% |
| 15,950 | 7,975 | - | 7,975 | 0.0% |
| 1,017,491 | 1,002,654 | 918,959 | 83,695 | 90.3% |
| 40,059 | 20,030 | 17,952 | 2,078 | 44.8% |
| - | - | - | 0 | 0.0% |
| - | - | - | 0 | 0.0% |
| - | - | - | 0 | 0.0% |
| 34 | 34 | - | 34 | 0.0% |
| 1,397,303 | 1,192,578 | 1,064,315 | 128,263 | 76.2% |



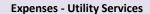
of budget indicator

The Protective Services segment includes emergency management, health and safety, bylaw enforcement and fire services.



QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2021

Analysis by Department/Segment



Year-to-Date Budget Salaries, wages and benefits 19,339 9,670 9,199 471 47.6% Contracted and general services 64,940 32.524 33,050 (526) 50.9% Materials, goods and utilities 3,240 1,620 3,090 (1,470) 95.4% Transfers to local boards and agencies 806,370 788,379 785,778 2,601 97.4% Interest and bank charges 0 0.0% Amortization of tangible capital assets 27,014 0.0% Machine expenses capitalized 0.0% Loss on disposal of tangible capital assets 0 0.0% Other expenses 89 0.0% 920,992 832,282 831,117

Total Expense Tachometer:

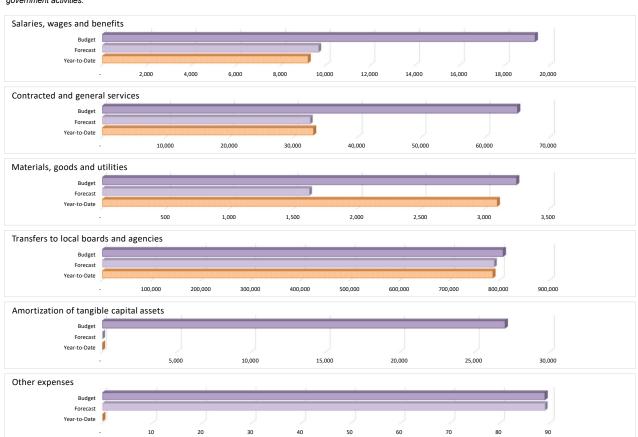
90.2% spent

Year-to-date (YTD) compared to

budget and forecast, including % of budget indicator

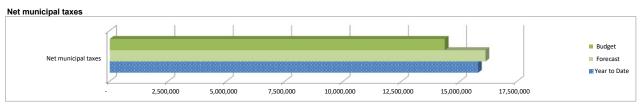
Financial Data as at April 20, 2022

The General Government segment includes legislation, administration, and other general government activities.

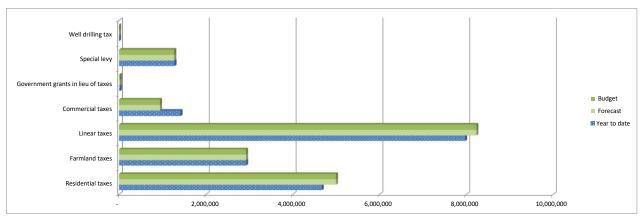


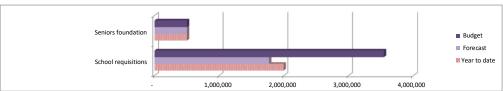
QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED JUNE 30, 2021

Analysis of Revenues by Type



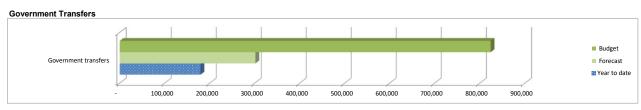
| Supplement | Budget | Forecast | Year-to-Date | Variance | YTD % |
|------------------------------------|-------------|------------|--------------|-----------|--------|
| Residential taxes | 4,998,026 | 4,998,026 | 4,671,005 | 327,021 | 93.5% |
| Farmland taxes | 2,925,488 | 2,925,488 | 2,927,503 | (2,015) | 100.1% |
| Linear taxes | 8,232,135 | 8,232,135 | 7,973,976 | 258,159 | 96.9% |
| Commercial taxes | 942,452 | 942,452 | 1,416,689 | (474,237) | 150.39 |
| Government grants in lieu of taxes | 19,499 | 19,499 | 21,310 | (1,811) | 109.39 |
| Special levy | 1,271,506 | 1,271,506 | 1,276,822 | (5,316) | 100.49 |
| Well drilling tax | | - | 84 | (84) | 100.09 |
| | 18,389,106 | 18,389,106 | 18,287,389 | 101,717 | 99.4% |
| School requisitions | 3,544,123 | 1,772,062 | 1,996,917 | (224,855) | 56.3% |
| Seniors foundation | 502,326 | 502,326 | 502,326 | 0 | 100.09 |
| | 14,342,657 | 16,114,718 | 15,788,146 | 326,572 | 110.1 |



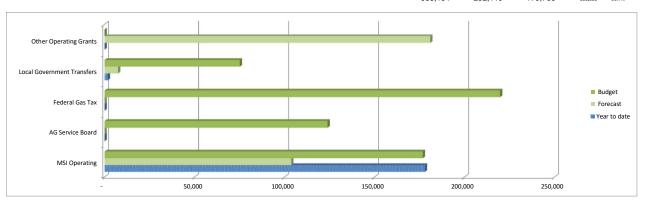


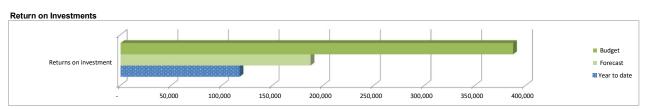
QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED JUNE 30, 2021

Analysis of Revenues by Type - continued



| Supplement | Budget | Forecast | Year-to-Date | Variance | YTD % |
|----------------------------|----------|----------|--------------|----------|--------|
| MSI Operating | 176,792 | 103,711 | 177,958 | (74,247) | 100.7% |
| AG Service Board | 123,907 | - | - | 0 | 0.0% |
| Federal Gas Tax | 219,734 | - | - | 0 | 0.0% |
| Local Government Transfers | 75,158 | 7,504 | 1,808 | 5,696 | 2.4% |
| Other Operating Grants | (10,427) | 180,904 | - | 180,904 | 0.0% |
| | 585.164 | 292.119 | 179,766 | 112.353 | 30.7% |



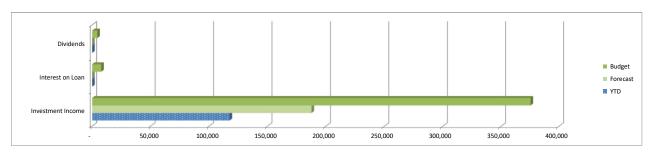


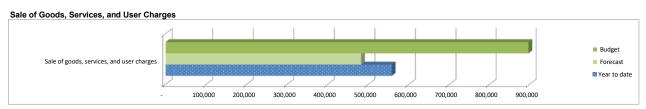
| Supplement | Budget | Forecast | Year-to-Date | Variance | YTD % |
|-------------------|---------|----------|--------------|----------|-------|
| Investment Income | 375,299 | 187,650 | 117,549 | 70,100 | 31.3% |
| Interest on Loan | 7,762 | - | - | 0 | 0.0% |
| Dividends | 4,452 | - | - | 0 | 0.0% |
| | 387,513 | 187,650 | 117,549 | 70,100 | 30.3% |

QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED JUNE 30, 2021

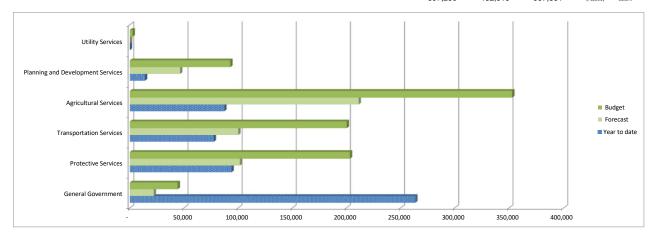
Analysis of Revenues by Type - continued

Return on Investments - continued



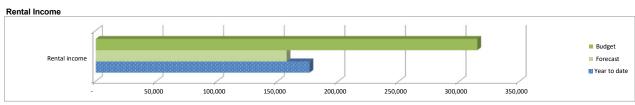


| Supplement | Budget | Forecast | Year-to-Date | Variance | YTD % |
|-----------------------------------|---------|----------|--------------|-----------|--------|
| General Government | 44,186 | 22,092 | 263,581 | (241,489) | 596.5% |
| Protective Services | 203,286 | 101,643 | 93,922 | 7,721 | 46.2% |
| Transportation Services | 200,304 | 100,152 | 77,549 | 22,603 | 38.7% |
| Agricultural Services | 352,925 | 211,338 | 87,199 | 124,139 | 24.7% |
| Planning and Development Services | 92,790 | 46,395 | 13,962 | 32,433 | 15.0% |
| Utility Services | 2,589 | 120 | - | 120 | 0.0% |
| | 897.230 | 482.315 | 557.881 | (75.566) | 62.2% |

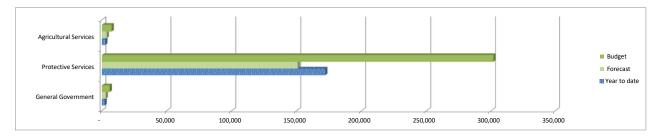


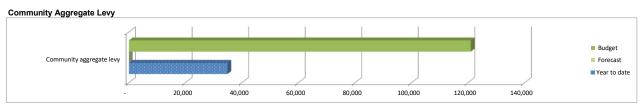
QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED JUNE 30, 2021

Analysis of Revenues by Type - continued



| Supplement | Budget | Forecast | Year-to-Date | Variance | YTD 9 |
|-----------------------|---------|----------|--------------|----------|---------|
| General Government | 6,000 | | 2,042 | (2,042) | 34.09 |
| Protective Services | 301,380 | 150,690 | 171,845 | (21,155) | 57.09 |
| Agricultural Services | 7,500 | 3,750 | 2,538 | 1,212 | 33.89 |
| • | 314 880 | 154.440 | 176 //25 | (24.005) | F.C. 00 |





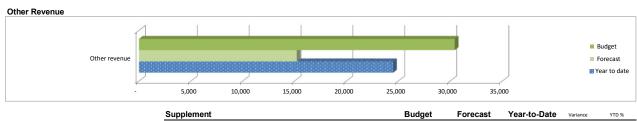
| Supplement | Budget | Forecast | Year-to-Date | Variance | YTD % |
|--------------------------|---------|----------|--------------|----------|-------|
| Community aggregate levy | 120,920 | - | 34,854 | (34,854) | 28.8% |

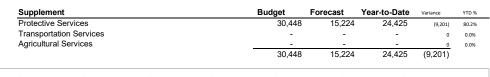


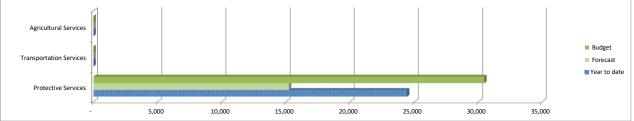
| Supplement | Budget | Forecast | Year-to-Date | Variance | YTD % |
|----------------------------|---------|----------|--------------|-----------|--------|
| Penalties on Current Taxes | 70,000 | - | (2,278) | 2,278 | -3.3% |
| Penalties on Tax Arrears | 90,000 | 90,000 | 406,594 | (316,594) | 451.8% |
| Penalties on Receivables | 200 | 100 | - | 100 | 0.0% |
| | 160.200 | 90.100 | 404.316 | (314.216) | 252.4% |

QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED JUNE 30, 2021

Analysis of Revenues by Type - continued

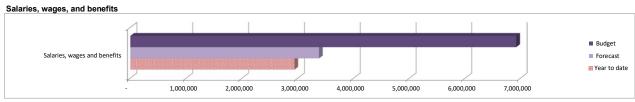




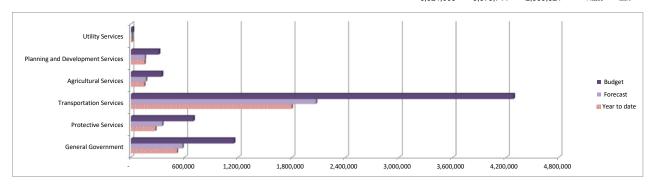


QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED JUNE 30, 2021

Analysis of Expenses by Type



| Supplement | Budget | Forecast | Year-to-Date | Variance | YTD % |
|-----------------------------------|-----------|-----------|--------------|----------|-------|
| General Government | 1,149,704 | 574,852 | 511,430 | 63,422 | 44.5% |
| Protective Services | 696,604 | 348,302 | 270,665 | 77,637 | 38.9% |
| Transportation Services | 4,278,963 | 2,065,727 | 1,794,032 | 271,695 | 41.9% |
| Agricultural Services | 344,034 | 166,429 | 146,284 | 20,145 | 42.5% |
| Planning and Development Services | 310,408 | 153,454 | 150,008 | 3,446 | 48.3% |
| Utility Services | 19,339 | 9,670 | 9,199 | 471 | 47.6% |
| • | 6,921,605 | 3,379,711 | 2,939,321 | 440,390 | 42.5% |

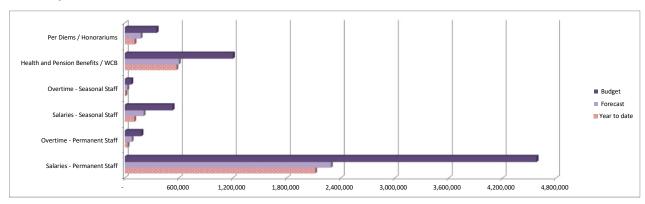


| Supplement | Budget | Forecast | Year-to-Date | Variance | YTD % |
|-----------------------------------|-----------|-----------|--------------|----------|-------|
| Salaries - Permanent Staff | 4,579,097 | 2,289,549 | 2,114,167 | 175,382 | 46.2% |
| Overtime - Permanent Staff | 184,427 | 76,630 | 30,252 | 46,378 | 16.4% |
| Salaries - Seasonal Staff | 531,090 | 208,786 | 105,008 | 103,778 | 19.8% |
| Overtime - Seasonal Staff | 72,169 | 28,331 | 7,870 | 20,461 | 10.9% |
| Health and Pension Benefits / WCB | 1,200,539 | 600,269 | 573,365 | 26,904 | 47.8% |
| Per Diems / Honorariums | 354,283 | 176,142 | 108,381 | 67,760 | 30.6% |
| | 6,921,605 | 3,379,707 | 2,939,044 | 440,663 | 42.5% |
| | | | | | |

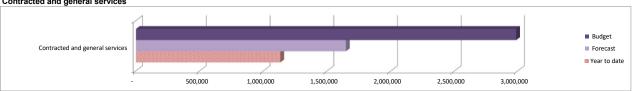
QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED JUNE 30, 2021

Analysis of Expenses by Type - continued

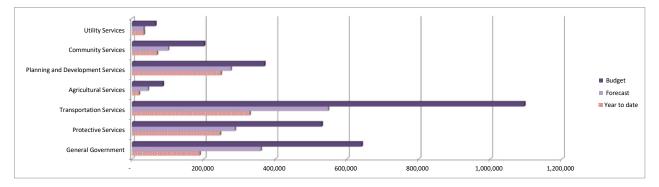
Salaries, wages, and benefits - continued



Contracted and general services



| Supplement | Budget | Forecast | Year-to-Date | Variance | YTD % |
|-----------------------------------|-----------|-----------|--------------|----------|-------|
| General Government | 641,284 | 359,503 | 188,853 | 170,650 | 29.4% |
| Protective Services | 529,553 | 287,126 | 245,649 | 41,477 | 46.4% |
| Transportation Services | 1,095,041 | 547,410 | 328,506 | 218,904 | 30.0% |
| Agricultural Services | 85,896 | 44,435 | 19,192 | 25,243 | 22.3% |
| Planning and Development Services | 369,422 | 275,795 | 247,805 | 27,990 | 67.1% |
| Community Services | 201,216 | 100,608 | 69,700 | 30,908 | 34.6% |
| Utility Services | 64,940 | 32,524 | 33,050 | (526) | 50.9% |
| • | 2,987,352 | 1,647,401 | 1,132,755 | 514,646 | 37.9% |

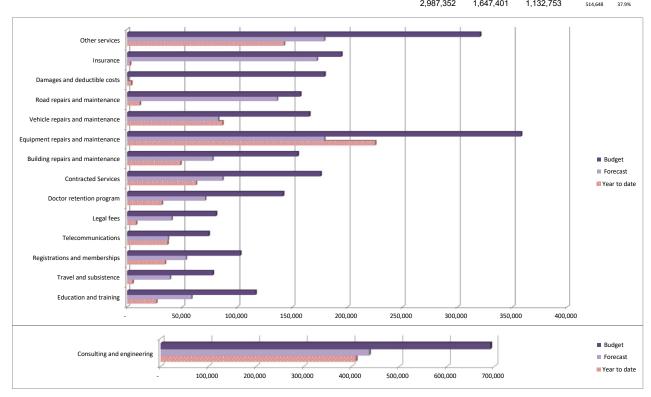


QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED JUNE 30, 2021

Analysis of Expenses by Type - continued

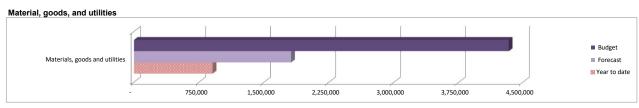
Contracted and general services - continued

| Supplement | Budget | Forecast | Year-to-Date | Variance | YTD % |
|-----------------------------------|-----------|-----------|--------------|----------|-------|
| Education and training | 116,488 | 58,244 | 26,426 | 31,818 | 22.7% |
| Travel and subsistence | 77,644 | 38,822 | 4,853 | 33,969 | 6.2% |
| Registrations and memberships | 102,546 | 53,247 | 34,259 | 18,988 | 33.4% |
| Telecommunications | 73,903 | 36,951 | 36,584 | 367 | 49.5% |
| Legal fees | 80,521 | 40,261 | 8,114 | 32,147 | 10.1% |
| Doctor retention program | 141,460 | 70,730 | 31,411 | 39,319 | 22.2% |
| Contracted Services | 175,477 | 86,506 | 62,437 | 24,069 | 35.6% |
| Consulting and engineering | 691,226 | 436,697 | 408,771 | 27,926 | 59.1% |
| Building repairs and maintenance | 154,753 | 77,377 | 48,265 | 29,111 | 31.2% |
| Equipment repairs and maintenance | 357,587 | 178,794 | 225,014 | (46,220) | 62.9% |
| Vehicle repairs and maintenance | 165,242 | 82,621 | 86,439 | (3,818) | 52.3% |
| Road repairs and maintenance | 157,039 | 135,914 | 11,504 | 124,410 | 7.3% |
| Damages and deductible costs | 179,000 | 500 | 3,695 | (3,195) | 2.1% |
| Insurance | 194,264 | 172,037 | 2,617 | 169,420 | 1.3% |
| Other services | 320,203 | 178,701 | 142,365 | 36,337 | 44.5% |
| | 2,987,352 | 1,647,401 | 1,132,753 | 514,648 | 37.9% |

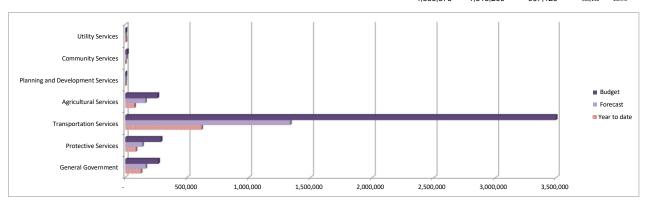


QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED JUNE 30, 2021

Analysis of Expenses by Type - continued



| Supplement | Budget | Forecast | Year-to-Date | Variance | YTD % |
|-----------------------------------|-----------|-----------|--------------|----------|-------|
| General Government | 267,551 | 165,496 | 126,428 | 39,068 | 47.3% |
| Protective Services | 288,077 | 138,679 | 85,907 | 52,772 | 29.8% |
| Transportation Services | 3,496,406 | 1,335,239 | 617,223 | 718,016 | 17.7% |
| Agricultural Services | 261,462 | 162,981 | 74,472 | 88,509 | 28.5% |
| Planning and Development Services | 2,689 | 1,270 | - | 1,270 | 0.0% |
| Community Services | 15,950 | 7,975 | - | 7,975 | 0.0% |
| Utility Services | 3,240 | 1,620 | 3,090 | (1,470) | 95.4% |
| , | 4,335,375 | 1,813,260 | 907,120 | 906,140 | 20.9% |

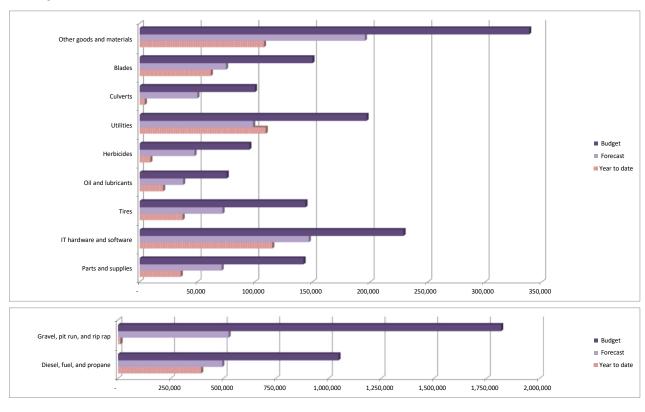


| Supplement | Budget | Forecast | Year-to-Date | Variance | YTD % |
|------------------------------|-----------|-----------|--------------|----------|-------|
| Parts and supplies | 142,077 | 71,039 | 35,547 | 35,492 | 25.0% |
| IT hardware and software | 228,703 | 146,609 | 114,985 | 31,624 | 50.3% |
| Diesel, fuel, and propane | 1,046,929 | 495,089 | 394,743 | 100,345 | 37.7% |
| Tires | 143,707 | 71,854 | 37,167 | 34,687 | 25.9% |
| Oil and lubricants | 75,380 | 37,690 | 20,350 | 17,340 | 27.0% |
| Gravel, pit run, and rip rap | 1,818,613 | 525,033 | 11,876 | 513,158 | 0.7% |
| Herbicides | 95,000 | 47,500 | 9,271 | 38,229 | 9.8% |
| Utilities | 196,654 | 98,327 | 109,260 | (10,932) | 55.6% |
| Culverts | 99,918 | 49,959 | 4,510 | 45,449 | 4.5% |
| Blades | 149,729 | 74,865 | 61,657 | 13,207 | 41.2% |
| Other goods and materials | 338,665 | 195,297 | 107,756 | 87,541 | 31.8% |
| | 4,335,375 | 1,813,261 | 907,122 | 906,139 | 20.9% |

QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED JUNE 30, 2021

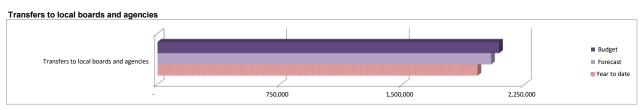
Analysis of Expenses by Type - continued

Material, goods, and utilities - continued

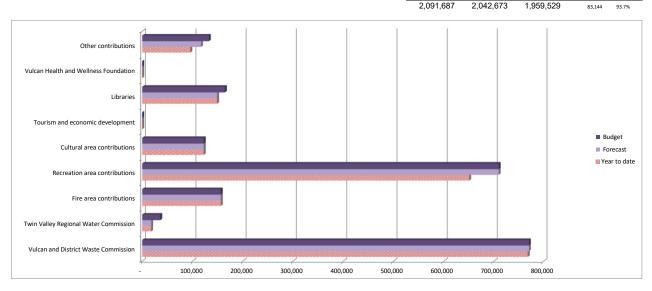


QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED JUNE 30, 2021

Analysis of Expenses by Type - continued

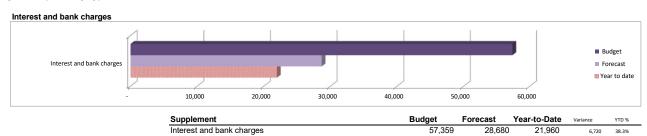


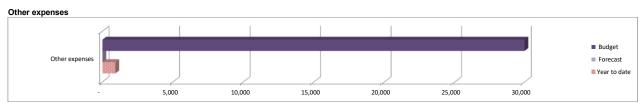
| Supplement | Budget | Forecast | Year-to-Date | Variance | YTD % |
|---------------------------------------|-----------|-----------|--------------|----------|--------|
| Vulcan and District Waste Commission | 770,389 | 770,389 | 768,040 | 2,349 | 99.7% |
| Twin Valley Regional Water Commission | 35,981 | 17,990 | 17,738 | 252 | 49.3% |
| Fire area contributions | 156,310 | 156,310 | 156,310 | 0 | 100.0% |
| Recreation area contributions | 709,634 | 709,634 | 650,475 | 59,159 | 91.7% |
| Cultural area contributions | 122,400 | 122,400 | 122,400 | 0 | 100.0% |
| Tourism and economic development | - | - | - | 0 | 0.0% |
| Libraries | 164,416 | 148,958 | 148,958 | 0 | 90.6% |
| Vulcan Health and Wellness Foundation | _ | - | - | 0 | 0.0% |
| Other contributions | 132,557 | 116,992 | 95,608 | 21,384 | 72.1% |
| | 2 001 687 | 2.042.673 | 1 050 520 | 03.444 | 02.70/ |



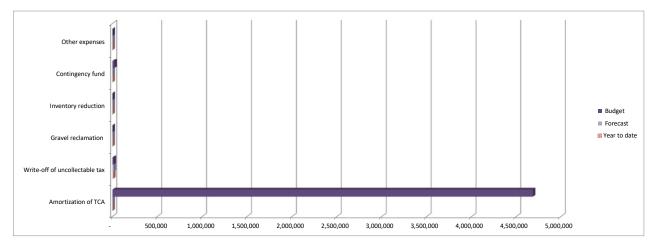
QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED JUNE 30, 2021

Analysis of Expenses by Type - continued



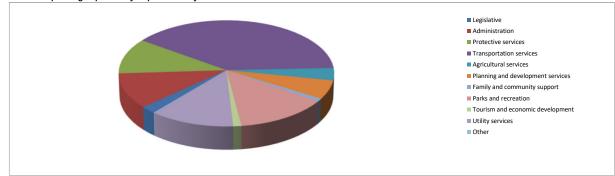


| Supplement | Budget | Forecast | Year-to-Date | Variance | YTD % |
|--------------------------------|-------------|----------|--------------|----------|-------|
| Amortization of TCA | 4,684,267 | - | - | 0 | 0.0% |
| Write-off of uncollectable tax | 12,670 | 12,670 | 7,931 | 4,739 | 62.6% |
| Gravel reclamation | - | - | - | 0 | 0.0% |
| Inventory reduction | - | - | - | 0 | 0.0% |
| Contingency fund | 22,500 | - | 917 | (917) | 4.1% |
| Other expenses | (1,677,054) | - | - | 0 | 0.0% |
| | 3,042,383 | 12,670 | 8,848 | 3,822 | 0.3% |



QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED JUNE 30, 2021

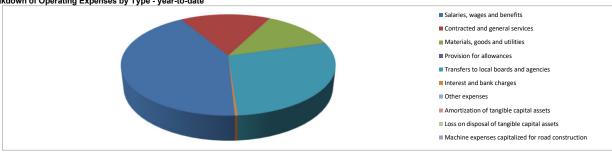
Breakdown of Operating Expenses by Departments - year-to-date



| Department | Budget | Forecast | Year-to-Date | Variance | YTD % |
|-----------------------------------|------------|-----------|--------------|-----------|-------|
| Legislative | 419,122 | 211,535 | 152,959 | 58,576 | 36.5% |
| Administration | 1,735,354 | 968,109 | 746,905 | 221,204 | 43.0% |
| Protective services | 1,670,544 | 930,417 | 758,529 | 171,888 | 45.4% |
| Transportation services | 7,193,864 | 3,956,376 | 2,747,759 | 1,208,617 | 38.2% |
| Agricultural services | 723,763 | 390,032 | 261,286 | 128,746 | 36.1% |
| Planning and development services | 682,519 | 430,518 | 397,812 | 32,706 | 58.3% |
| Family and community support | 233,776 | 128,030 | 61,947 | 66,083 | 26.5% |
| Parks and recreation | 996,450 | 980,992 | 921,833 | 59,159 | 92.5% |
| Tourism and economic development | 167,043 | 83,522 | 80,534 | 2,988 | 48.2% |
| Utility services | 893,889 | 832,192 | 831,117 | 1,075 | 93.0% |
| Other | 35,170 | 12,670 | 8,849 | 3,821 | 25.2% |
| | 14.751.494 | 8.924.393 | 6.969.530 | 1.954.863 | 47.2% |

^{*} excludes amortization (non-cash transaction) for display purposes

Breakdown of Operating Expenses by Type - year-to-date



| Type of expense | Budget | Forecast | Year-to-Date | Variance | YTD % |
|---|-------------|-----------|--------------|-----------|-------|
| Salaries, wages and benefits | 6,921,605 | 3,379,708 | 2,939,321 | 440,387 | 42.5% |
| Contracted and general services | 2,987,352 | 1,647,401 | 1,132,753 | 514,648 | 37.9% |
| Materials, goods and utilities | 4,335,375 | 1,813,261 | 907,122 | 906,139 | 20.9% |
| Transfers to local boards and agencies | 2,091,687 | 2,042,673 | 1,959,529 | 83,144 | 93.7% |
| Interest and bank charges | 57,359 | 28,680 | 21,960 | 6,720 | 38.3% |
| Other expenses | 29,992 | - | 917 | (917) | 3.1% |
| Loss on disposal of tangible capital assets | - | - | - | 0 | 0.0% |
| Machine expenses capitalized | (1,684,546) | - | - | 0 | 0.0% |
| | 14,751,494 | 8,924,393 | 6,969,533 | 1,954,860 | 47.2% |
| Amortization of tangible capital assets | 4,684,267 | - | - | 0 | 0.0% |
| | 19,435,761 | 8,924,393 | 6,969,533 | 1,954,860 | 35.9% |