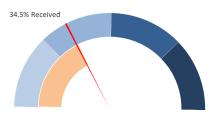


QUARTERLY OPERATING REPORT

PERIOD ENDED JUNE 30, 2020

QUARTERLY OPERATING REPORT - FINANCIAL OVERVIEW PERIOD ENDED JUNE 30, 2020



Total Operating Revenues Tachometer:

Year-to-date (YTD) compared to budget and forecast, including % of budget indicator

 Total Budget
 3,451,743

 Forecast
 1,215,684 35.2%

 Year-to-Date
 1,192,485 34.5%



Total Operating Expenses Tachometer:

Year-to-date (YTD) compared to budget and forecast, including % of budget indicator

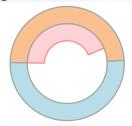
 Total Budget
 13,216,704

 Forecast
 8,458,969
 64.0%

 Year-to-Date
 7,080,831
 53.6%

Summary of Significant Operating Expenses:

Salaries, wages and benefits



 Budget
 7,105,469

 Forecast
 3,471,107 48.9%

 YTD
 3,086,584 43.4%

Materials, goods and utilities



Budget 2,651,459 Forecast 1,339,720 50.5% YTD 822,230 31.0%

Interest and bank charges



 Budget
 60,359

 Forecast
 30,180 50.0%

 YTD
 24,450 40.5%

Contracted and general services

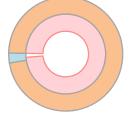


 Budget
 3,268,222

 Forecast
 1,875,753 57.4%

 YTD
 1,347,844 41.2%

Transfers to local boards and agencies



Budget 1,750,216 Forecast 1,701,584 97.2% YTD 1,780,047 101.7%

Other expenses



 Budget
 65,526

 Forecast
 40,626 62.0%

 YTD
 19,676 30.0%

^{*} excludes general revenues (net municipal taxes) for display purposes

^{*} excludes amortization (non-cash transaction) for display purposes

QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2020

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Note:

For display purposes, amortization expense of capital assets has been removed from the departmental expenditures, as this is a non-cash transaction and is only recorded at yearend. The approved budget is also displayed with amortization removed.

The quarterly operating reporting includes the financial information for the six (6) months ending June 30th. The actual figures have been compared to the approved budget for the year, and have also been compared to the forecasted figures for the 2nd quarter. The forecasted figures have been estimated based on the approved budget and the timing of transactions and journal entries during the year.

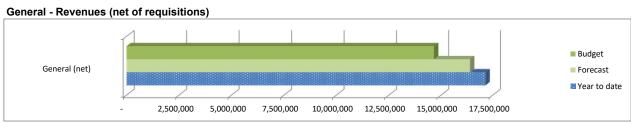
QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2020

Analysis by Department

50.000

100.000

150,000



Budget is lower than the forecast because the budget includes the full amount of school foundation requisitions; whereas, these requisitions come in quarterly while tax revenues are recorded in May. The year-to-date net revenues are greater than forecast as the County received a \$827,600 credit applied to the 2nd quarter requisition payment to Alberta School Foundation Fund (ASFF) as part of the Provincial Education Requisition Credit (PERC) program.



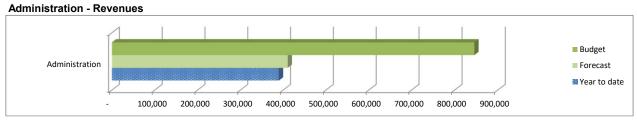
Forecast is projected at 50.4% of the operating budget as the forecast is based on a partial year. The year-to-date expenses are less than forecast mostly due some of the Council per diems costs are less than expected or are still to be received. The total year-to-date expenses represents 39.8% of the operating budget.

300,000

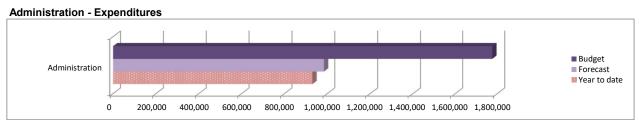
350,000

400,000

200,000 250,000



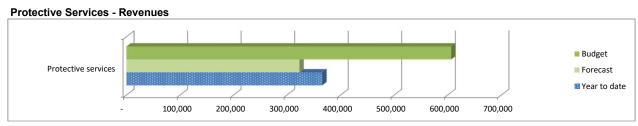
Forecast is projected at 46.1% of the operating budget as the forecast is based on a partial year and that some revenues such as tax arrears penalties are only forecasted in the 1st, 3rd, and 4th quarters. MSI operating grants are only forecasted/recorded in the 4th quarter. The year-to-date revenues are overall comparable to forecast; however, investment revenues are currently less than projected with the reductions in the applicable interest rates. These reductions are somewhat offset with an increase of approx. \$78,400 in penalties from taxes in arrears (majority from a couple oil/gas companies that have balances in arrears). The total year-to-date revenues represents 46.1% of the operating budget.



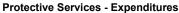
Forecast is projected at 55.4% of the operating budget as the forecast is based on a partial year and the recognition of prepaids are in the 1st quarter (i.e. insurance, software, etc.). The year-to-date expenses are less than forecast mostly due to some expenditures that were less than expected and some expenses are still to be incurred. Some of the expenses that were less than expected include consulting costs, insurance, and bank service charges. Some of the expenses that have not incurred yet include some of the supply costs and audit services. These reduced costs are somewhat offset by the software costs being higher than forecast due to the timing of receiving software license costs. The total year-to-date expenses represents 52.4% of the operating budget.

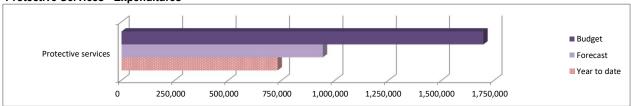
QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2020

Analysis by Department - continued



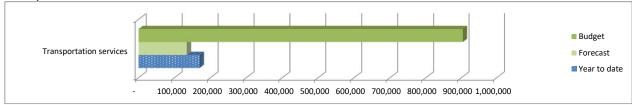
Forecast is projected at 53.3% of the operating budget as the forecast includes the recognition of the MSI operating grant as it was received in the 2nd quarter and that the remaining forecast is based on a partial year. The year-to-date revenues are higher than forecast due to higher cost recovery income from fire protection services. The total year-to-date revenues represents 60.3% of the operating budget.





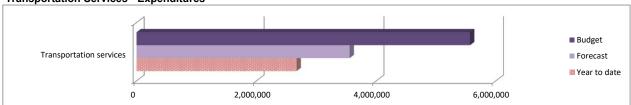
Forecast is projected at 55.5% of the operating budget as the forecast is based on a partial year, contributions to the fire districts are made in the 2nd quarter, and that some entries such as honorariums are recorded in the 2nd quarter and at yearend. The year-to-date expenses are less than forecast mostly due to some expenditures that were less than expected and some expenses are still to be incurred. Some of the expenses that were less than expected include materials and supply costs. Some of the expenses that have not incurred yet include some of the education/training and honorarium costs. The total year-to-date expenses represents 43.0% of the operating budget.

Transportation Services - Revenues



Forecast is projected at 14.9% of the operating budget as the FGTF grant funding of approx. \$219,700 and the Community Aggregate Levy of approx. \$220,000 which are recognized later in the year. The year-to-date revenues are higher than forecast mostly due to some of the gravel sales and cost recoveries have been above what was forecasted; however, this is likely due to the timing of the year for these related sales. The total year-to-date revenues represents 18.8% of the operating budget.

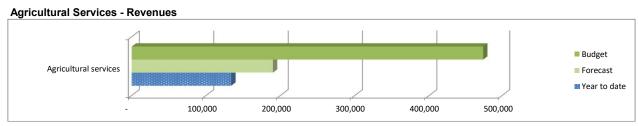
Transportation Services - Expenditures



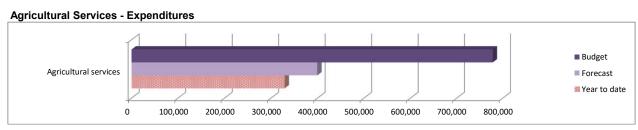
Forecast is projected at 63.8% of the operating budget as the forecast is based on a partial year and that some costs such as seasonal staff, overtime, and road repairs start later in the year. The year-to-date expenses are less than forecast mostly due to some expenditures that were less than expected and some expenses are still to be incurred; in which, many of the maintenance and construction projects were delayed due to COVID-19 pandemic. Some of the expenses that were less than expected include salaries and benefits due to some vacancies, cost of diesel, and vehicle repairs. Some of the expenses that have not incurred yet include some of the purchase of blades and culverts, consulting services, road repairs, and the purchase of tools/supplies. The total year-to-date expenses represents 48.0% of the operating budget.

QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2020

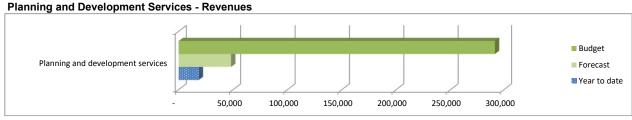
Analysis by Department - continued



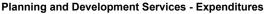
Forecast is projected at 40.1% of the operating budget as the recognition of the ASB grant of approx. \$122,300 and invoicing for the weed coordinator are done later in the year. Surface rights revenues and some cost recoveries are forecasted based on a partial year. The year-to-date revenues are less than forecast mostly due to some of the surface rights revenues received were less than expected and have not been invoiced at this time. The total year-to-date revenues represents 28.2% of the operating budget.

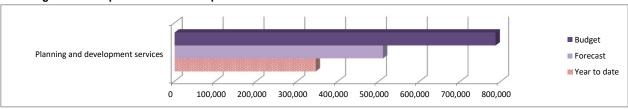


Forecast is projected at 51.3% of the operating budget as the forecast is based on a partial year and that some costs such as seasonal staff start later in the year and that some material/chemicals are purchased at the beginning of the year. The year-to-date expenses are slightly less than forecast mostly due to some expenditures that were less than expected and some expenses are still to be incurred. Some of the expenses that were less than expected include vehicle/equipment repairs and the cost of fuel/diesel. Some of the expenses that have not incurred yet include some of the purchase of tires and tools/supplies. The total year-to-date expenses represents 42.3% of the operating budget.



Forecast is projected at 16.6% of the operating budget as the Regional Collaboration for Regional IMDP Project grants are typically recognized at yearend. The year-to-date revenues are less than forecast mostly due to revenues for the safety codes and other fees have not been received. The total year-to-date revenues represents 6.4% of the operating budget.

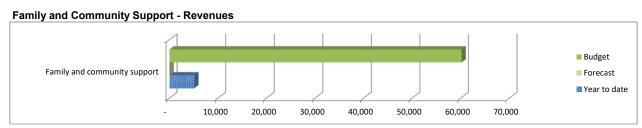




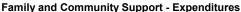
Forecast is projected at 64.8% of the operating budget as many of the consulting fees done in advance and that the forecast is based on a partial year. The year-to-date expenses are less than forecast mostly due to some of the expenses such as the Regional IMDP Project costs are still to be incurred/invoiced. The total year-to-date expenses represents 43.9% of the operating budget.

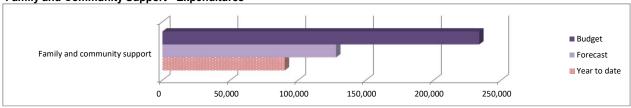
QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2020

Analysis by Department - continued



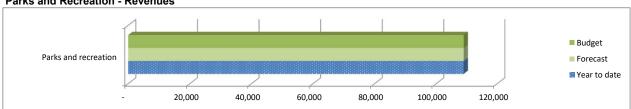
Budget is greater than forecast as the Town and Villages share of the Doctor Retention Program are invoiced in the 4th quarter. The year-to-date revenues are greater than forecast due to the investment income earned on the funds held for the obligation for the Vulcan Hospital Expansion Project which was not specifically budgeted. The total year-to-date revenues represents 8.5% of the operating budget.





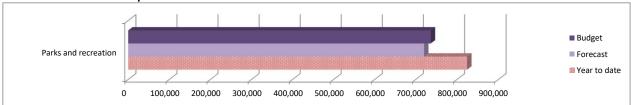
Forecast is projected at 54.8% of the operating budget as the total estimated contributions to the contributions to FCSS and the debenture interest are done on a semi-annual basis and that the remaining forecast is based on a partial year. The year-to-date expenses are less than forecast mostly as some of the invoicing has not been received for the Doctor Retention Program. The total year-to-date expenses represents 38.6% of the operating budget.

Parks and Recreation - Revenues



Budget, forecast and actual year-to-date revenues all agree as the MSI operating of approx. \$109,000 is recognized in the 2nd quarter when payment to the library is made.

Parks and Recreation - Expenditures

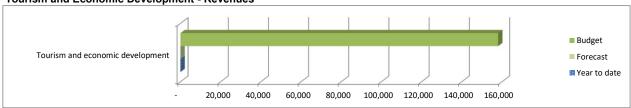


Forecast is projected at 97.8% of the operating budget as the contributions for recreation/culture and libraries is mostly made in the 2nd quarter and that the library membership is based on a partial year. The year-to-date expenses are greater than the forecast and budget as the County paid out some of the recreational reserves to Vulcan for the outdoor pool of \$85,000 and Carmangay for the potential hall purchase of \$24,500 (prior reserves of \$20,000 and current year contributions of \$4,500).

QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2020

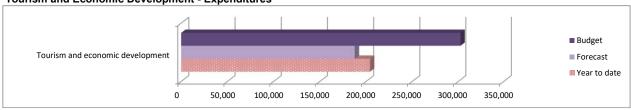
Analysis by Department - continued

Tourism and Economic Development - Revenues



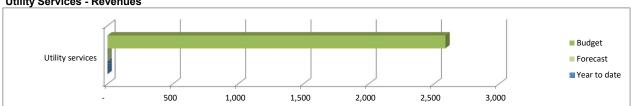
Budget is greater than forecast as the Community Capacity Solar Generation Project and CARES grants are recorded later in the year. The year-to-date revenues are comparable to the forecast.

Tourism and Economic Development - Expenditures



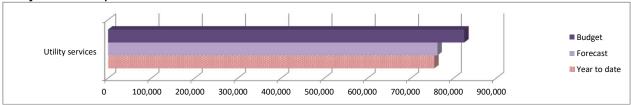
Forecast is projected at 62.1% of the operating budget as the Community Capacity Solar Generation Project costs were incurred in the 1st quarter. The year-to-date costs are higher than forecast as the consulting services for the Ag Energy Industrial Park Investment Report and the Tourism Asset Inventory and Industry Assessment were completed in the 2nd quarter. The total year-todate expenses represents 67.6% of the operating budget.

Utility Services - Revenues



Budget is greater than forecast as the program fees are invoiced in the 3rd quarter. The year-to-date revenues are comparable to the forecast.

Utility Services - Expenditures



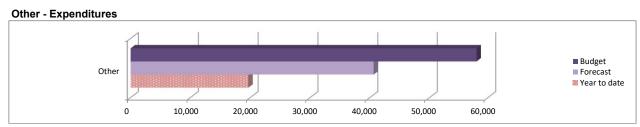
Forecast is projected at 92.4% of the operating budget as the majority of the expenditure relates to the contribution to VDWC and is paid in the 1st quarter, where the remaining expenditures are based on a partial year. The year-to-date expenses are less than forecast mostly due to some expenses being less than expected such as consulting fees. The total year-to-date expenses represents 91.5% of the operating budget.

QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2020

Analysis by Department - continued

Other - Revenues Other - Other - Revenues Other - Revenues Budget Forecast Year to date

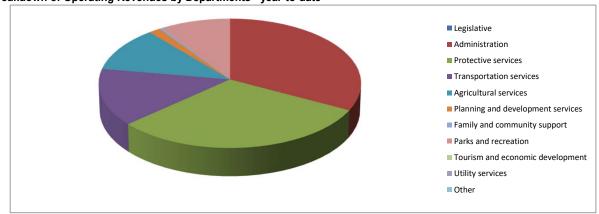
No specific other revenues are budget nor recognized at this time.



Forecast is projected at 70% of the operating budget as the land option for the potential waste from energy facility incurred in the 1st quarter and some entries such as use of other contingency fund and tax write-offs are recorded later in the year. The year-to-date expenses are less than forecast mostly due to that there has not had requirement to use the contingency funds. The total year-to-date expenses represents 33.9% of the operating budget.

QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2020

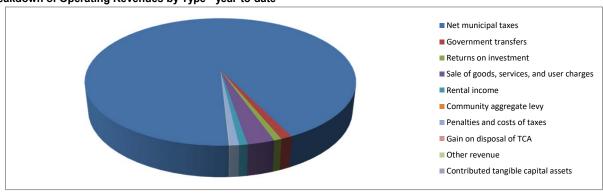
Breakdown of Operating Revenues by Departments - year-to-date



Department	Budget	Forecast	Year-to-Date	Variance	YTD %
Legislative	-	-	-	0	0.0%
Administration	845,956	410,901	390,103	20,798	46.1%
Protective services	606,665	323,332	365,760	(42,428)	60.3%
Transportation services	903,847	134,267	170,109	(35,842)	18.8%
Agricultural services	473,946	189,935	133,870	56,065	28.2%
Planning and development services	291,498	48,249	18,549	29,700	6.4%
Family and community support	60,149	-	5,094	(5,094)	8.5%
Parks and recreation	109,000	109,000	109,000	0	100.0%
Tourism and economic development	158,093	-	-	0	0.0%
Utility services	2,589	-	-	0	0.0%
Other	-	-	-	0	0.0%
	3 451 743	1 215 684	1 192 485	23 199	3/1.5%

^{*} excludes general revenues (net municipal taxes) for display purposes

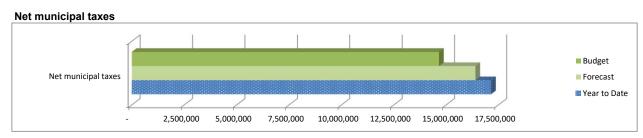
Breakdown of Operating Revenues by Type - year-to-date



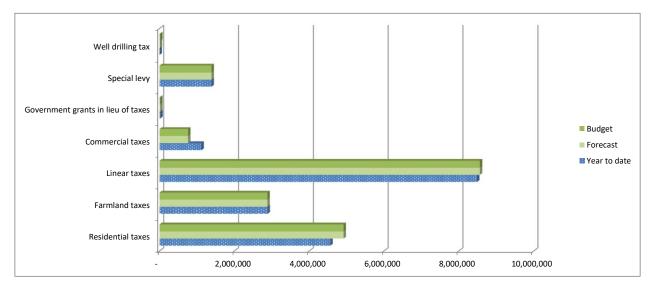
Type of revenue	Budget	Forecast	Year-to-Date	Variance	YTD %
Net municipal taxes	14,658,637	16,401,195	17,148,393	(747,198)	117.0%
Government transfers	1,059,488	210,623	212,573	(1,950)	20.1%
Returns on investment	512,214	250,000	141,786	108,214	27.7%
Sale of goods, services, and user charges	1,024,284	495,620	500,375	(4,755)	48.9%
Rental income	311,880	155,940	155,649	291	49.9%
Community aggregate levy	220,000	-	-	0	0.0%
Penalties and costs of taxes	160,500	90,250	168,417	(78,167)	104.9%
Gain on disposal of tangible capital assets	136,877	-	-	0	0.0%
Other revenue	26,500	13,250	13,685	(435)	51.6%
Contributed tangible capital assets	-	-	-	0	0.0%
	18,110,380	17,616,878	18,340,878	(724,000)	101.3%

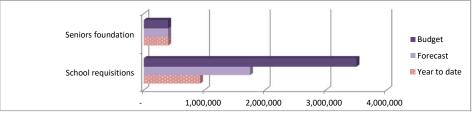
QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2020

Analysis of Revenues by Type



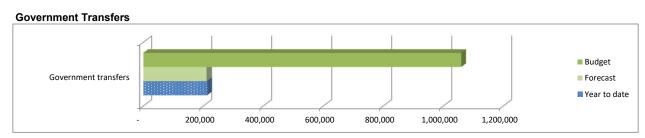
Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
Residential taxes	4,922,264	4,922,264	4,567,436	354,828	92.8%
Farmland taxes	2,886,089	2,886,089	2,889,363	(3,274)	100.1%
Linear taxes	8,564,024	8,564,024	8,489,740	74,284	99.1%
Commercial taxes	763,891	763,891	1,121,914	(358,023)	146.9%
Government grants in lieu of taxes	18,600	18,600	21,113	(2,513)	113.5%
Special levy	1,390,399	1,390,399	1,390,399	0	100.0%
Well drilling tax	19,645	9,823	66	9,757	0.3%
•	18,564,912	18,555,090	18,480,031	75,059	99.5%
School requisitions	3,504,760	1,752,380	929,250	823,130	26.5%
Seniors foundation	401,515	401,515	402,387	(872)	100.2%
	14 658 637	16 401 195	17 148 394	(747 199)	117.0%



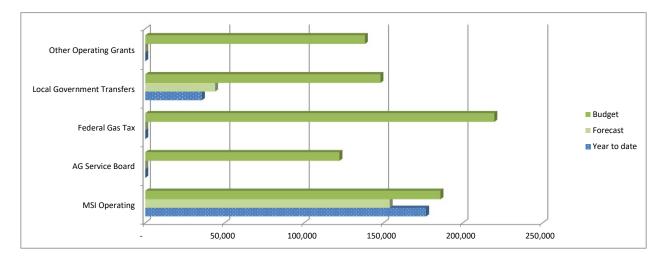


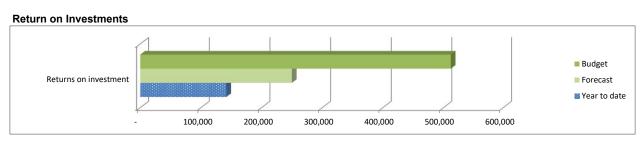
QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2020

Analysis of Revenues by Type - continued



Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
MSI Operating	185,940	154,000	176,891	(22,891)	95.1%
AG Service Board	122,326	-	-	0	0.0%
Federal Gas Tax	219,734	-	-	0	0.0%
Local Government Transfers	148,157	44,004	35,682	8,322	24.1%
Other Operating Grants	138,359	-	-	0	0.0%
	814 516	198 004	212 573	(14 569)	26.1%



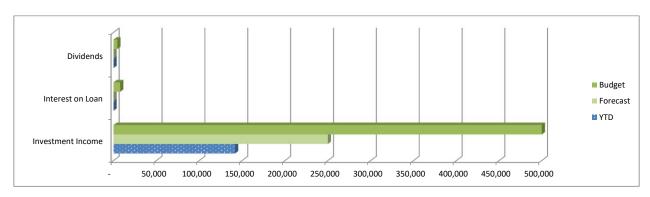


Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
Investment Income	500,000	250,000	141,786	108,214	28.4%
Interest on Loan	7,762	-	-	0	0.0%
Dividends	4,452	-	-	0	0.0%
	512,214	250,000	141,786	108,214	27.7%

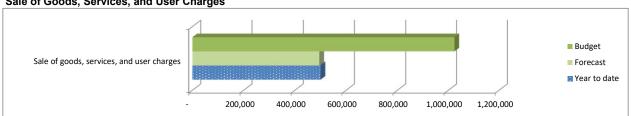
QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2020

Analysis of Revenues by Type - continued

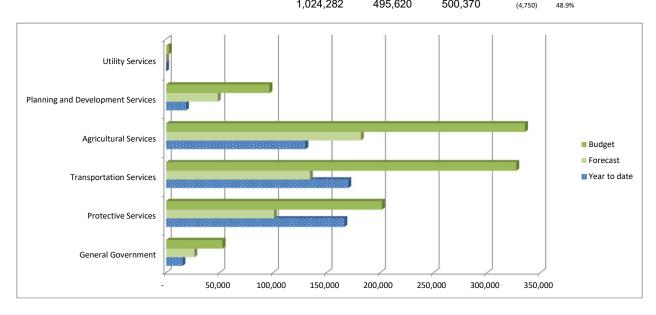
Return on Investments - continued



Sale of Goods, Services, and User Charges

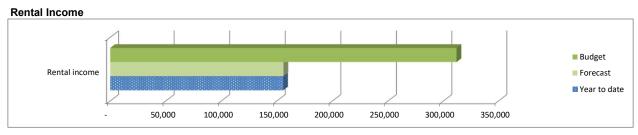


Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
General Government	52,800	26,399	15,254	11,145	28.9%
Protective Services	201,539	100,770	166,427	(65,657)	82.6%
Transportation Services	327,236	134,267	170,108	(35,841)	52.0%
Agricultural Services	335,390	181,820	130,032	51,788	38.8%
Planning and Development Services	96,498	48,249	18,549	29,700	19.2%
Utility Services	2,589	-	-	0	0.0%
•	1 024 282	495 620	500 370	(4.750)	49.00/

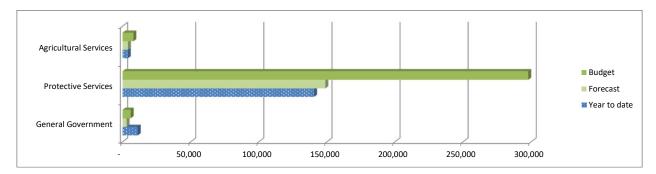


QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2020

Analysis of Revenues by Type - continued



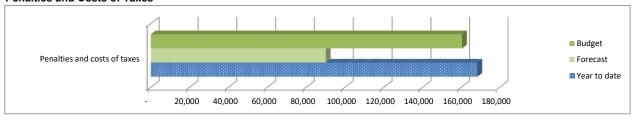
Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
General Government	6,000		11,165	(11,165)	186.1%
Protective Services	297,880	148,940	140,647	8,293	47.2%
Agricultural Services	8,000	4,000	3,838	162	48.0%
	311 880	152 940	155 650	(2.710)	49 9%



Community Aggregate Levy Community aggregate levy - 50,000 100,000 150,000 200,000 250,000 Budget Forecast Year to date

Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
Community aggregate levy	220,000	-	-	0	0.0%

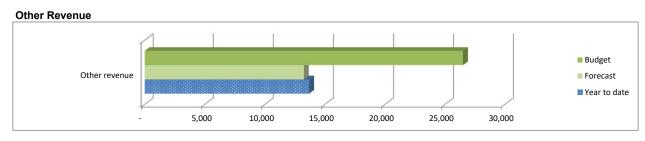
Penalties and Costs of Taxes



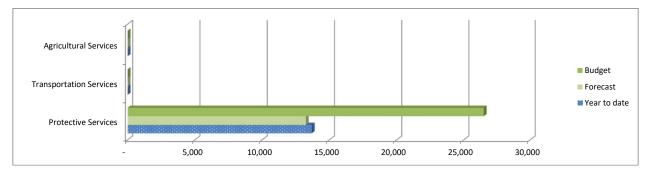
Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
Penalties on Current Taxes	70,000	-	-	0	0.0%
Penalties on Tax Arrears	90,000	90,000	168,417	(78,417)	187.1%
Penalties on Receivables	500	250	-	250	0.0%
	160.500	90.250	168.417	(78.167)	104.9%

QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2020

Analysis of Revenues by Type - continued

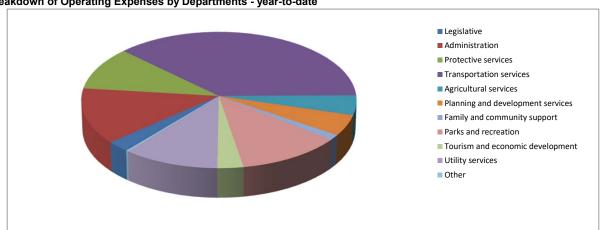


Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
Protective Services	26,500	13,250	13,685	(435)	51.6%
Transportation Services	-	-	-	0	0.0%
Agricultural Services		-	-	0	0.0%
	26,500	13,250	13,685	(435)	



QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2020

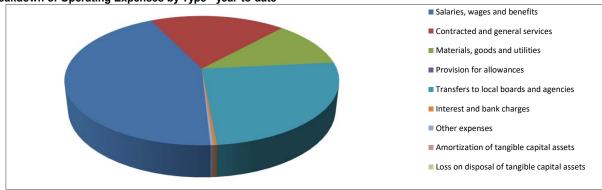
Breakdown of Operating Expenses by Departments - year-to-date



Department	Budget	Forecast	Year-to-Date	Variance	YTD %
Legislative	454,363	229,051	181,005	48,046	39.8%
Administration	1,776,158	984,597	930,535	54,062	52.4%
Protective services	1,697,760	941,867	730,397	211,470	43.0%
Transportation services	5,567,607	3,554,766	2,670,645	884,121	48.0%
Agricultural services	777,995	399,487	329,350	70,137	42.3%
Planning and development services	786,774	510,205	345,496	164,709	43.9%
Family and community support	233,776	128,030	90,220	37,810	38.6%
Parks and recreation	736,823	720,549	824,641	(104,092)	111.9%
Tourism and economic development	302,459	187,801	204,312	(16,511)	67.6%
Utility services	824,956	761,990	754,554	7,436	91.5%
Other	58,033	40,626	19,676	20,950	33.9%
	13,216,704	8,458,969	7,080,831	1,378,138	53.6%

^{*} excludes amortization (non-cash transaction) for display purposes

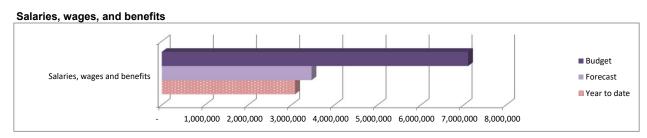
Breakdown of Operating Expenses by Type - year-to-date



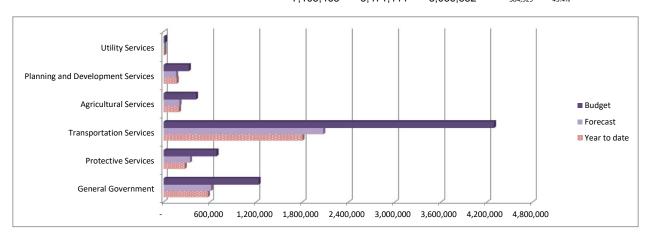
Type of expense	Budget	Forecast	Year-to-Date	Variance	YTD %
Salaries, wages and benefits	7,105,469	3,471,108	3,086,584	384,524	43.4%
Contracted and general services	3,268,222	1,875,753	1,347,844	527,909	41.2%
Materials, goods and utilities	2,651,459	1,339,720	822,230	517,490	31.0%
Transfers to local boards and agencies	1,750,216	1,701,584	1,780,047	(78,463)	101.7%
Interest and bank charges	60,359	30,180	24,450	5,730	40.5%
Other expenses	65,526	40,626	19,676	20,950	30.0%
Loss on disposal of tangible capital assets	-	-	-	0	0.0%
Machine expenses capitalized	(1,684,547)	-	-	0	0.0%
	13,216,704	8,458,971	7,080,831	1,378,140	53.6%
Amortization of tangible capital assets	4,684,267	-	-	0	0.0%
- ·	17.900.971	8.458.971	7.080.831	1.378.140	39.6%

QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2020

Analysis of Expenses by Type



Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
General Government	1,232,345	616,172	574,145	42,027	46.6%
Protective Services	687,001	343,501	275,246	68,255	40.1%
Transportation Services	4,292,915	2,070,635	1,801,220	269,415	42.0%
Agricultural Services	420,136	206,016	199,697	6,319	47.5%
Planning and Development Services	327,525	162,013	170,284	(8,271)	52.0%
Utility Services	20,813	10,407	10,143	264	48.7%
	7.105.468	3.471.111	3.086.582	384.529	43.4%

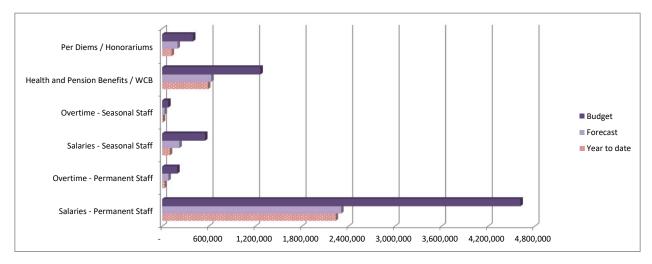


Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
Salaries - Permanent Staff	4,616,858	2,308,429	2,237,593	70,836	48.5%
Overtime - Permanent Staff	194,425	80,045	29,176	50,869	15.0%
Salaries - Seasonal Staff	553,118	221,451	98,456	122,996	17.8%
Overtime - Seasonal Staff	77,755	30,525	9,246	21,278	11.9%
Health and Pension Benefits / WCB	1,266,570	633,285	590,401	42,884	46.6%
Per Diems / Honorariums	396,743	197,372	121,711	75,660	30.7%
	7 105 469	3 471 107	3 086 584	384 523	43.4%

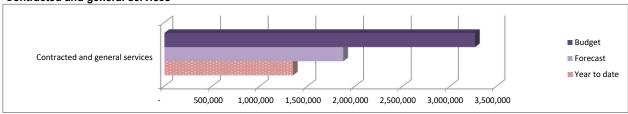
QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2020

Analysis of Expenses by Type - continued

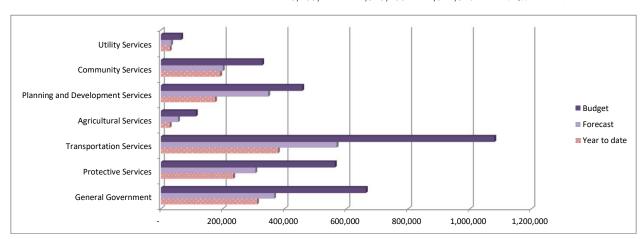
Salaries, wages, and benefits - continued



Contracted and general services



Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
General Government	662,803	366,113	311,164	54,949	46.9%
Protective Services	562,712	305,523	233,773	71,750	41.5%
Transportation Services	1,079,179	568,495	378,593	189,902	35.1%
Agricultural Services	113,124	55,228	28,719	26,509	25.4%
Planning and Development Services	457,210	347,173	175,109	172,064	38.3%
Community Services	327,505	200,324	191,609	8,715	58.5%
Utility Services	65,689	32,897	28,879	4,018	44.0%
	3,268,222	1,875,753	1,347,846	527,907	41.2%

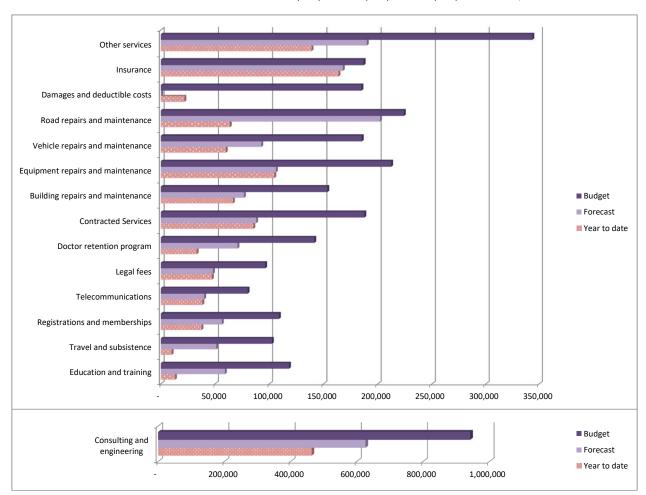


QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2020

Analysis of Expenses by Type - continued

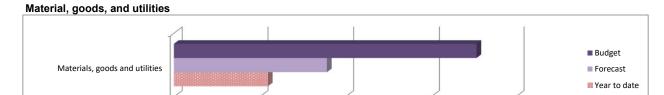
Contracted and general services - continued

Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
Education and training	118,213	59,107	13,120	45,986	11.1%
Travel and subsistence	102,395	51,197	10,072	41,125	9.8%
Registrations and memberships	108,914	56,327	37,545	18,781	34.5%
Telecommunications	80,038	40,019	38,331	1,688	47.9%
Legal fees	96,258	48,129	47,150	979	49.0%
Doctor retention program	141,460	70,730	33,116	37,614	23.4%
Contracted Services	187,669	87,936	85,354	2,582	45.5%
Consulting and engineering	942,359	626,319	463,952	162,368	49.2%
Building repairs and maintenance	153,482	76,741	66,524	10,217	43.3%
Equipment repairs and maintenance	212,384	106,192	104,616	1,576	49.3%
Vehicle repairs and maintenance	185,319	92,660	59,914	32,745	32.3%
Road repairs and maintenance	224,099	202,099	63,630	138,469	28.4%
Damages and deductible costs	185,000	500	21,751	(21,251)	11.8%
Insurance	187,033	167,849	163,804	4,045	87.6%
Other services	343,599	189,949	138,964	50,985	40.4%
	3,268,222	1,875,753	1,347,844	527,909	41.2%



QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2020

Analysis of Expenses by Type - continued



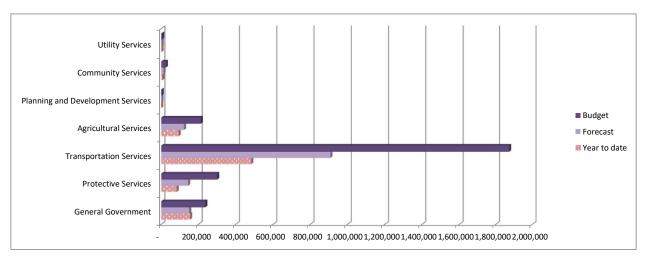
750,000

Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
General Government	236,438	150,069	155,066	(4,997)	65.6%
Protective Services	299,717	144,514	82,863	61,651	27.6%
Transportation Services	1,872,060	907,637	482,835	424,802	25.8%
Agricultural Services	212,363	122,057	93,348	28,709	44.0%
Planning and Development Services	2,039	1,020	103	917	5.1%
Community Services	24,530	12,265	6,246	6,019	25.5%
Utility Services	4,315	2,158	1,773	385	41.1%
-	2.651.462	1.339.720	822.234	517.486	31.0%

1,500,000

2,250,000

3,000,000

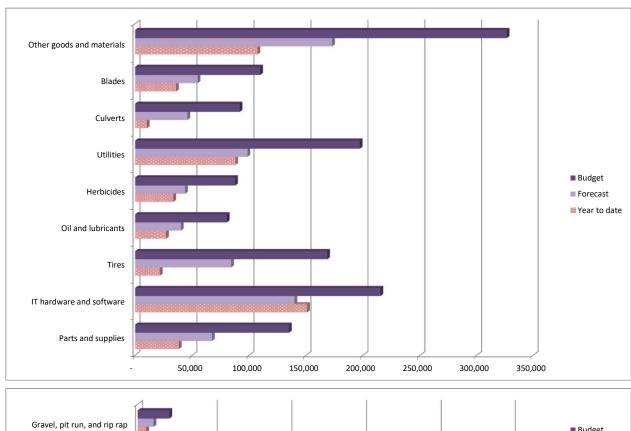


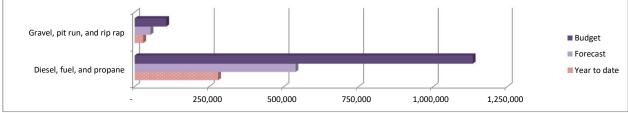
Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
Parts and supplies	134,963	67,481	38,411	29,071	28.5%
IT hardware and software	215,267	139,896	150,955	(11,059)	70.1%
Diesel, fuel, and propane	1,133,054	538,602	279,668	258,934	24.7%
Tires	168,579	84,290	21,792	62,498	12.9%
Oil and lubricants	80,469	40,234	27,211	13,023	33.8%
Gravel, pit run, and rip rap	106,108	53,054	29,023	24,031	27.4%
Herbicides	87,750	43,875	33,482	10,393	38.2%
Utilities	197,204	98,602	87,948	10,654	44.6%
Culverts	91,800	45,900	10,393	35,507	11.3%
Blades	109,763	54,882	35,940	18,941	32.7%
Other goods and materials	326,502	172,905	107,407	65,498	32.9%
	2,651,459	1,339,720	822,230	517,490	31.0%

QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2020

Analysis of Expenses by Type - continued

Material, goods, and utilities - continued

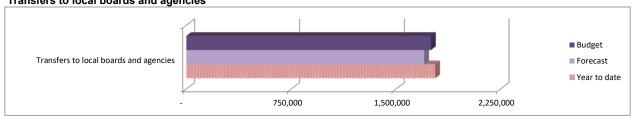




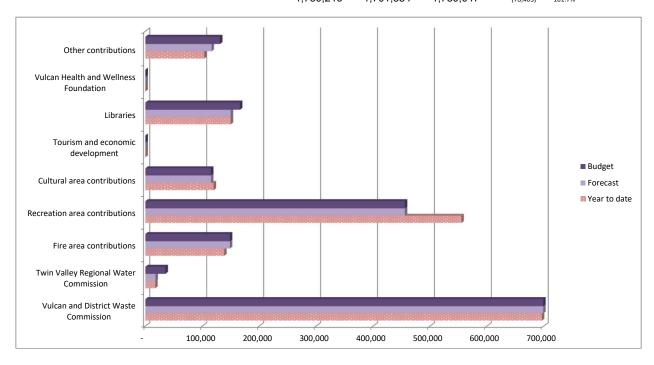
QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2020

Analysis of Expenses by Type - continued

Transfers to local boards and agencies

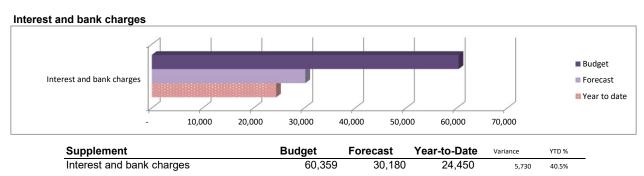


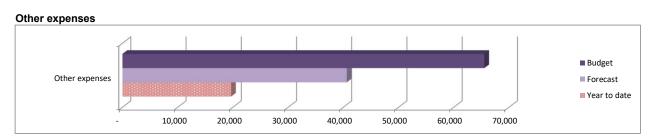
Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
Vulcan and District Waste Commission	698,922	698,922	696,573	2,349	99.7%
Twin Valley Regional Water Commission	35,217	17,609	17,187	422	48.8%
Fire area contributions	148,330	148,330	138,330	10,000	93.3%
Recreation area contributions	455,694	455,694	555,058	(99,364)	121.8%
Cultural area contributions	115,080	115,080	119,808	(4,728)	104.1%
Tourism and economic development	-	-	-	0	0.0%
Libraries	166,049	149,775	149,775	0	90.2%
Vulcan Health and Wellness Foundation	-	-	-	0	0.0%
Other contributions	130,924	116,174	103,316	12,858	78.9%
	1 750 216	1 701 584	1 780 047	(78 463)	101 7%



QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2020

Analysis of Expenses by Type - continued





Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
Write-off of uncollectable tax	12,672	12,672	426	12,246	3.4%
Gravel reclamation	-	-	-	0	0.0%
Inventory reduction	-	-	-	0	0.0%
Contingency fund	45,361	27,954	19,250	8,704	42.4%
Other expenses	7,493	-	-	0	0.0%
	65,526	40,626	19,676	20,950	30.0%

