

VULCAN COUNTY - 2017 SERVICE LEVELS

Segment - General Government

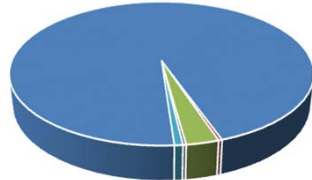
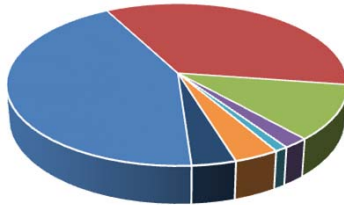
Segment Overview:

General Government includes legislative and administrative matters, including Council expenditures and administration costs required to operate Vulcan County. Activities within General Government include: general municipal expenditures, Council expenditures, financial statement preparation and reporting, accounts receivable and payable, payroll, information technology, GIS, and property assessment and taxation.

Financial Overview:

	Budget 2016	Actual 2016	Budget 2017	Projected 2018	Projected 2019
REVENUES:					
10-00 General Municipal Function	14,351,318	15,034,578	13,300,261	13,202,225	13,202,225
11-00 Legislative Services - General	50,000	-	-	-	-
12-02 General Administration	56,773	98,229	85,865	80,025	83,645
19-01 Elections, Census and Referendums	-	-	-	-	-
81-01 Other Government Requisitions	(76)	(6,066)	(52)	(47)	(47)
	<u>14,458,015</u>	<u>15,126,741</u>	<u>13,386,075</u>	<u>13,282,204</u>	<u>13,285,824</u>
EXPENSES:					
10-00 General Municipal Function	379,847	505,571	255,574	180,574	180,574
11-00 Legislative Services - General	160,755	94,046	159,070	142,398	146,516
11-01 Legislative Services - Division 1	25,549	21,061	26,900	26,900	26,900
11-02 Legislative Services - Division 2	35,677	31,192	28,250	28,250	28,250
11-03 Legislative Services - Division 3	37,709	42,919	42,577	42,577	42,577
11-04 Legislative Services - Division 4	27,219	24,015	28,082	28,082	28,082
11-05 Legislative Services - Division 5	25,959	27,383	27,295	27,295	27,295
11-06 Legislative Services - Division 6	25,169	20,807	25,535	25,535	25,535
11-07 Legislative Services - Division 7	26,094	24,351	24,845	24,845	24,845
12-02 General Administration	1,894,613	1,769,660	1,759,956	1,648,956	1,667,737
19-01 Elections, Census and Referendums	-	415	14,850	-	-
	<u>2,638,591</u>	<u>2,561,421</u>	<u>2,392,934</u>	<u>2,175,412</u>	<u>2,198,310</u>
EXCESS (SHORTFALL) OF REVENUES OVER EXPENSES - EXCLUDING CAPITAL AND TRANSFERS	11,819,424	12,565,320	10,993,141	11,106,792	11,087,513
Net Transfers to/from Reserves and Functions			53,493		
Net segment funding (deficit)			<u>11,046,633</u>		

Budget by Type:

	2017	
REVENUES:		
Net municipal taxes	12,810,473	 <ul style="list-style-type: none"> • Net municipal taxes • Government transfers (operating) • Return on investments • Sale of goods, services and user charges • Penalties and costs of taxes
Government transfers (operating)	44,615	
Return on investments	393,236	
Sale of goods, services and user charges	37,250	
Penalties and costs of taxes	100,500	
	13,386,075	
EXPENSES:		
Salaries, wages and benefits	1,037,050	 <ul style="list-style-type: none"> • Salaries, wages and benefits • Contracted and general services • Materials, goods and utilities • Transfers to local boards and agencies • Interest and bank charges • Amortization of tangible capital assets • Other expenses
Contracted and general services	838,267	
Materials, goods and utilities	263,467	
Transfers to local boards and agencies	50,679	
Interest and bank charges	25,800	
Amortization of tangible capital assets	89,827	
Other expenses	87,845	
	2,392,934	
EXCESS (SHORTFALL) OF REVENUES OVER EXPENSES - EXCLUDING CAPITAL AND TRANSFERS	10,993,141	
Net Transfers to/from Reserves and Functions	53,493	
NET SEGMENT FUNDING (DEFICIT)	11,046,633	

Salaries, Wages and Benefits - Full-Time Equivalents (FTE)

	2016 Budget	2016 Actual	2017 Budget	Budget Change
Management	3.34	3.32	3.04	(0.30)
Corporate Services	7.03	7.09	7.03	(0.00)
	10.37	10.41	10.06	(0.31)

VULCAN COUNTY - 2017 SERVICE LEVELS

Segment - General Government

Budget by Function (including transfer details):

Budget 2017

	Revenues	Transfers from Reserves and Functions	Total Revenue	Expenses	Transfers to Reserves and Functions	Total Expenses	Net Funding
10-00 General Municipal Function	13,300,261	171,101	13,471,362	255,574	209,095	464,669	13,006,693
11-00 Legislative Services - General	-	-	-	159,070	-	159,070	(159,070)
11-01 Legislative Services - Division 1	-	-	-	26,900	-	26,900	(26,900)
11-02 Legislative Services - Division 2	-	-	-	28,250	-	28,250	(28,250)
11-03 Legislative Services - Division 3	-	-	-	42,577	-	42,577	(42,577)
11-04 Legislative Services - Division 4	-	-	-	28,082	-	28,082	(28,082)
11-05 Legislative Services - Division 5	-	-	-	27,295	-	27,295	(27,295)
11-06 Legislative Services - Division 6	-	-	-	25,535	-	25,535	(25,535)
11-07 Legislative Services - Division 7	-	-	-	24,845	-	24,845	(24,845)
12-02 General Administration	85,865	91,487	177,352	1,759,956	-	1,759,956	(1,582,604)
19-01 Elections, Census and Referendums	-	-	-	14,850	-	14,850	(14,850)
81-01 Other Government Requisitions	(52)	3,969,585	3,969,533	-	3,969,585	3,969,585	(52)
Total	13,386,075	4,232,173	17,618,247	2,392,934	4,178,680	6,571,614	11,046,633

Assessment and Tax Rates:

10-00 - General Municipal	2016			2017			Change in Tax Rates
	Assessment	Tax Rates	Taxation	Assessment	Tax Rates	Taxation	
Residential	436,185,830	0.0057600	2,512,430	439,254,600	0.0057600	2,530,106	0.0%
Commercial and Industrial	83,523,650	0.0091400	763,406	87,609,370	0.0091400	800,750	0.0%
Farmland	204,013,140	0.0095970	1,957,914	204,305,680	0.0100769	2,058,758	5.0%
Machinery and Equipment	123,015,890	0.0091400	1,124,365	116,822,580	0.0091400	1,067,758	0.0%
Linear	814,328,980	0.0091400	7,442,967	689,075,790	0.0091400	6,298,153	0.0%
	1,661,067,490		13,801,083	1,537,068,020		12,755,525	
				(123,999,470) Change		(1,045,558) Change	
81-01 - School Support	Assessment	Tax Rates	Taxation	Assessment	Tax Rates	Taxation	Tax Rates
Residential	436,185,830	0.0024130	1,052,516	439,145,780	0.0025229	1,107,921	4.6%
Residential - exempt (***)	-	N/A	-	108,820	N/A	-	
Commercial and Industrial	83,523,650	0.0039729	331,831	87,609,370	0.0046660	408,785	17.4%
Farmland	204,013,140	0.0024130	492,284	203,754,100	0.0025229	514,051	4.6%
Farmland - exempt (***)	-	N/A	-	551,580	N/A	-	
Machinery and Equipment - exempt (*)	123,015,890	N/A	-	116,822,580	N/A	-	
Linear	493,140,560	0.0039729	1,959,198	371,501,190	0.0046660	1,733,425	17.4%
Linear - exempt (**)	321,188,420	N/A	-	317,574,600	N/A	-	
	1,661,067,490		3,835,829	1,537,068,020		3,764,182	
	1,216,863,180	Taxable Assessment		1,102,010,440	Taxable Assessment		
				(114,852,740) Change		(71,647) Change	
81-01 - Seniors Foundation Support	Assessment	Tax Rates	Taxation	Assessment	Tax Rates	Taxation	Tax Rates
Residential	436,185,830	0.0001387	60,499	439,145,780	0.0001662	72,986	19.8%
Residential - exempt (***)	-	N/A	-	108,820	N/A	-	
Commercial and Industrial	83,523,650	0.0001387	11,585	87,609,370	0.0001662	14,561	19.8%
Farmland	204,013,140	0.0001387	28,297	203,754,100	0.0001662	33,864	19.8%
Farmland - exempt (***)	-	N/A	-	551,580	N/A	-	
Machinery and Equipment	123,015,890	0.0001387	17,062	116,822,580	0.0001662	19,416	19.8%
Linear	814,328,980	0.0001387	112,947	689,075,790	0.0001662	114,524	19.8%
	1,661,067,490		230,390	1,537,068,020		255,351	
	1,661,067,490	Taxable Assessment		1,536,407,620	Taxable Assessment		
				(124,659,870) Change		24,961 Change	

* Machinery and Equipment assessment is exempt from school support

** Electrical Energy Generation (linear) properties are exempt from school support (Alberta Regulation 205/2012)

*** Assessment of Provincial Grazing (residential/farmland) properties are exempt from school and senior support.

Capital Acquisitions and Funding:

Dept.	Capital Acquisition or Project	Estimated Cost	Capital Grants	Reserves	Disposals	Operations	Total Funding
12-02	Technology Infrastructure Project	73,053	73,053	-	-	-	73,053
		73,053	73,053	-	-	-	73,053

VULCAN COUNTY - 2017 SERVICE LEVELS

Segment - General Government

Budget Highlights and Impacts:

- 10-00 Proposing the formation of a Property Tax Recovery Reserve, established to slowly build a fund to utilize to cushion impact in one year of uncollectable tax write-offs for non-auctionable property.
- 10-00 \$40,000 from Reserve (per Council motion in 2012) for option on Land Purchase for Energy from Waste Facility
- 10-00 Comprehensive long-term capital plan (20-year) is now included, will impact required reserve transfers throughout budget and did not necessitate a General Mill Rate increase.
- 11-00 Recommending Council initiate training through the Elected Officials Education Program (EOEP) or eliminate budget item.
- 11-00 No changes to the base pay for Reeve and Councillors as per Organizational Meeting (October 19, 2016)
- 12-02 Credit card convenience fee is included in the 2017 and subsequent budgets.
- 12-02 Overall projected wages have decreased from prior year as the CAO wages have been reduced with change in staff and the elimination of the HR Director position.
- 12-02 Overall reduction in legal costs; whereas the amount allocated for general inquiries has decreased from \$40,000 to \$20,000; however, legal costs for non-recoverable legal costs have increased.
- 12-02 Remaining WorkTech software implementation is included in 2017. Funded by operating reserves.
- 19-01 2017 Elections are budgeted
- 81-01 ASFF Education Requisition has been received for 2017, with an approx. 2% decrease from prior year with the reduction in linear.

Current Year Budget Issues:

Dept.	Budget Issue for Council	Requests		Funding for Approved Items				
		Requested	Approved	Operations	Reserves	Grants	Other	Special Tax
10-00	Contingency for Unexpected & Unbudgeted	30,000	30,000	8,899	21,101	-	-	-
10-00	20 Year Capital Plan allocation	32,302	32,302	32,302	-	-	-	-
10-00	Rainbow Literacy Society	35,000	35,000	35,000	-	-	-	-
10-00	Grant to STARS Air Ambulance Service	7,786	11,679	11,679	-	-	-	-
10-00	Transfer to Property Tax Recovery Reserve	142,000	142,000	142,000	-	-	-	-
10-00	Waste Facility Land Option	40,000	40,000	-	40,000	-	-	-
10-00	Transfer from Operating Contingency Reserve	84,809	31,888	31,888	-	-	-	-
11-00	Replace IT technology for Council	12,000	12,000	12,000	-	-	-	-
Interim Budget item		383,897	334,869	273,768	61,101	-	-	-
Final Budget item								

Departments in General Government Segment:

10-00 - General Municipal Function

General Municipal Function is not an active line department but is used to record the application of Revenues or Expenditures that have a global Corporate impact and cannot be assigned to a particular function. Examples are Municipal Taxes on the Revenue side and a General Contingency Fund on the Expense side. The Net Revenue in this Department is counter-balanced by deficits in other departments for which individual tax rates are not levied to derive revenues. Each year, the budget is established in December using the previous year's assessment values, with a tentative Tax (Mill) Rate set. Once the current year assessment values are received at the end of February, those numbers are updated and the Budget is given final approval in April, in time to approve the Tax Rate Bylaws and generate and mail out the annual Assessment and Tax Notices.

11-XX - Legislative Services

Legislative Services encompasses all activities related to County Council. These includes memberships in political associations and related travel and associated costs to attend conferences. A portion of administrative support staffing costs are also allocated to this function. The County currently has seven (7) electoral divisions; in which, there are separate departments to track the costs within each of these divisions.

12-02 - Administrative Services

Overall management and administration services required primarily to administer the municipality as a whole and operate the Municipal Office. Activities include central office operations, customer service, A/R and A/P, assessment & taxation, payment and collection for all services provided by the County, Payroll and HR, sale of information, pins, maps etc. In contributing to the achievement of this objective, the CAO's Office and the Corporate Services Department focus on Policy Development and Review, Bylaw Administration, enhanced customer service, improved communications both internally with Staff and Council, and externally with the public at large.

19-01 - Elections, Census & Referendums

Legislation schedules Municipal Elections every 4 years and at the discretion of Council, a by-election or referendum/plebiscite may be required, or a census other than the Federal Census. Costs and activities for these requirements are recorded in this functional area.

81-01 - Other Government Requisitions

This function serves to represent the portion of the overall Tax Levy which is required to be collected by Vulcan County on behalf of other authorities and redistributed back to those authorities. Education and Senior's Foundation requisitions are in this area. The values represented in the Budget represent the same numbers as the prior year in terms of dollars, tax rates and assessment values. Tax rates, assessment values and dollar amounts are all subject to change once hard assessment numbers are finalized in March/April and the Actual Requisition numbers are also received in March/April.

VULCAN COUNTY - 2017 SERVICE LEVELS

Segment - Protective Services

Segment Overview:

Protective Services is comprised of emergency management, health and safety, bylaw enforcement and fire services. This department prepares and coordinates the Municipal Emergency Plan and related plans and programs. The Protective Services department administers the fire districts within Vulcan County, ensuring compliance as per the Quality Management Plan. Other services with respect to fire include public education and fire prevention. Bylaw enforcement is provided by Vulcan County's Community Peace Officer. This also includes the building rentals to AHS and the RCMP and the related costs to operate these facilities.

Financial Overview:

	Budget 2016	Actual 2016	Budget 2017	Projected 2018	Projected 2019
REVENUES:					
21-01 Police Protection	210,000	210,000	210,000	210,000	210,000
23-01 Fire Protection Services - General	323,206	322,814	251,544	257,072	264,308
23-16 Fire Protection Services - Northwest	117,181	117,318	122,919	120,023	94,824
23-17 Fire Protection Services - Milo	63,894	63,996	77,814	74,654	74,127
23-18 Fire Protection Services - Vulcan	81,908	80,555	157,597	155,812	156,288
23-19 Fire Protection Services - Lomond	102,183	102,184	120,409	117,210	116,587
23-20 Fire Protection Services - Champion	88,634	96,482	136,449	122,975	123,153
23-21 Fire Protection Services - Carmangay	99,198	106,809	128,741	124,342	124,768
24-01 Emergency Management	3,380	18,821	23,715	-	-
25-01 Ambulance Services	95,850	94,217	95,850	95,850	95,850
26-01 Regulatory Services	83,800	70,897	82,600	82,600	82,600
27-01 Health & Safety	24,322	30,570	30,000	-	-
	1,293,556	1,314,662	1,437,638	1,360,538	1,342,505
EXPENSES:					
21-01 Police Protection	148,400	137,733	148,660	150,582	152,551
23-01 Fire Protection Services - General	594,718	552,609	685,450	664,545	679,716
23-16 Fire Protection Services - Northwest	94,433	94,326	87,383	87,383	62,383
23-17 Fire Protection Services - Milo	50,733	50,626	35,733	35,733	35,733
23-18 Fire Protection Services - Vulcan	172,582	190,005	233,101	237,053	240,727
23-19 Fire Protection Services - Lomond	89,733	116,212	122,135	122,816	123,513
23-20 Fire Protection Services - Champion	98,594	110,847	150,698	141,342	142,907
23-21 Fire Protection Services - Carmangay	81,472	59,601	98,049	93,546	94,027
24-01 Emergency Management	136,398	135,816	99,784	77,265	79,346
25-01 Ambulance Services	18,014	16,996	18,884	19,129	19,381
26-01 Regulatory Services	215,722	188,029	175,495	180,751	192,001
27-01 Health & Safety	138,296	78,183	88,395	52,730	53,088
	1,839,096	1,730,984	1,943,766	1,862,875	1,875,374
EXCESS (SHORTFALL) OF REVENUES OVER EXPENSES - EXCLUDING CAPITAL AND TRANSFERS	(545,539)	(416,321)	(506,129)	(502,337)	(532,869)
Net Transfers to/from Reserves and Functions			(1,695,022)		
Net segment funding (deficit)			(2,201,151)		

Budget by Type:

	2017	
REVENUES:		
Net municipal taxes	893,754	<ul style="list-style-type: none"> Net municipal taxes Government transfers (operating) Sale of goods, services and user charges Rental income Other revenues
Government transfers (operating)	105,015	
Sale of goods, services and user charges	81,740	
Rental income	335,629	
Other revenues	21,500	
	1,437,638	
EXPENSES:		
Salaries, wages and benefits	584,363	<ul style="list-style-type: none"> Salaries, wages and benefits Contracted and general services Materials, goods and utilities Transfers to local boards and agencies Amortization of tangible capital assets
Contracted and general services	447,859	
Materials, goods and utilities	221,449	
Transfers to local boards and agencies	234,650	
Amortization of tangible capital assets	455,445	
	1,943,766	
EXCESS (SHORTFALL) OF REVENUES OVER EXPENSES - EXCLUDING CAPITAL AND TRANSFERS	(506,129)	
Net Transfers to/from Reserves and Functions	(1,695,022)	
NET SEGMENT FUNDING (DEFICIT)	(2,201,151)	

Salaries, Wages and Benefits - Full-Time Equivalents (FTE)

	2016 Budget	2016 Actual	2017 Budget	Budget Change
Management	1.10	1.10	1.02	(0.08)
Protective Services	3.02	2.96	3.06	0.04
	4.12	4.06	4.08	(0.04)

VULCAN COUNTY - 2017 SERVICE LEVELS

Segment - Protective Services

Budget by Function (including transfer details):

Budget 2017

	Revenues	Transfers from Reserves and Functions	Total Revenue	Expenses	Transfers to Reserves and Functions	Total Expenses	Net Funding
21-01 Police Protection	210,000	-	210,000	148,660	83,531	232,191	(22,191)
23-01 Fire Protection Services - General	251,544	225,525	477,069	685,450	1,601,767	2,287,217	(1,810,148)
23-16 Fire Protection Services - Northwest	122,919	27,049	149,968	87,383	62,588	149,971	(3)
23-17 Fire Protection Services - Milo	77,814	35,508	113,322	35,733	77,588	113,321	1
23-18 Fire Protection Services - Vulcan	157,597	38,556	196,153	233,101	62,588	295,689	(99,536)
23-19 Fire Protection Services - Lomond	120,409	37,904	158,313	122,135	62,588	184,723	(26,410)
23-20 Fire Protection Services - Champion	136,449	21,780	158,229	150,698	62,588	213,285	(55,056)
23-21 Fire Protection Services - Carmangay	128,741	18,419	147,160	98,049	62,588	160,637	(13,477)
24-01 Emergency Management	23,715	-	23,715	99,784	-	99,784	(76,069)
25-01 Ambulance Services	95,850	-	95,850	18,884	43,940	62,824	33,026
26-01 Regulatory Services	82,600	-	82,600	175,495	-	175,495	(92,895)
27-01 Health & Safety	30,000	20,000	50,000	88,395	-	88,395	(38,395)
Total	1,437,638	424,741	1,862,379	1,943,766	2,119,764	4,063,530	(2,201,151)

Assessment and Tax Rates:

	2016			2017			Change in Tax Rates
	Assessment	Tax Rates	Taxation	Assessment	Tax Rates	Taxation	
23-16 Northwest Fire Protection Area							
Residential	81,414,250	0.0006910	56,257	84,639,620	0.0006917	58,545	0.1%
Commercial and Industrial	20,524,390	0.0006910	14,182	23,064,340	0.0006917	15,954	0.1%
Farmland	39,399,170	0.0006910	27,225	39,379,290	0.0006917	27,239	0.1%
Machinery and Equipment	28,244,090	0.0006910	19,517	30,621,560	0.0006917	21,181	0.1%
Total	169,581,900		117,181	177,704,810		122,918	
				8,122,910	Change	5,737	Change
23-17 Milo & District Fire Protection Area							
Residential	34,760,810	0.0005690	19,779	43,532,990	0.0006649	28,945	16.9%
Commercial and Industrial	12,596,720	0.0005690	7,168	12,891,230	0.0006649	8,571	16.9%
Farmland	27,975,750	0.0005690	15,918	26,557,120	0.0006649	17,658	16.9%
Machinery and Equipment	36,957,980	0.0005690	21,029	34,049,490	0.0006649	22,640	16.9%
Total	112,291,260		63,894	117,030,830		77,814	
				4,739,570	Change	13,920	Change
23-18 Vulcan & District Fire Protection Area							
Residential	136,627,650	0.0000893	12,201	138,106,710	0.0004071	56,223	355.9%
Commercial and Industrial	25,738,060	0.0000893	2,298	26,362,610	0.0004071	10,732	355.9%
Farmland	58,347,310	0.0000893	5,210	58,265,320	0.0004071	23,720	355.9%
Machinery and Equipment	16,565,790	0.0000893	1,479	15,236,590	0.0004071	6,203	355.9%
Total	237,278,810		21,189	237,971,230		96,878	
				692,420	Change	75,689	Change
23-19 Lomond & District Fire Protection Area							
Residential	123,167,520	0.0005250	64,663	113,074,990	0.0006584	74,449	25.4%
Commercial and Industrial	10,471,250	0.0005250	5,497	10,816,160	0.0006584	7,121	25.4%
Farmland	32,317,630	0.0005250	16,967	33,762,690	0.0006584	22,229	25.4%
Machinery and Equipment	28,678,510	0.0005250	15,056	25,228,320	0.0006584	16,610	25.4%
Total	194,634,910		102,183	182,882,160		120,410	
				(11,752,750)	Change	18,226	Change
23-20 Champion & District Fire Protection Area							
Residential	37,646,240	0.0009387	35,339	37,358,630	0.0015369	57,416	63.7%
Commercial and Industrial	6,583,600	0.0009387	6,180	6,735,010	0.0015369	10,351	63.7%
Farmland	28,926,050	0.0009387	27,153	28,979,270	0.0015369	44,538	63.7%
Machinery and Equipment	8,482,820	0.0009387	7,963	7,901,330	0.0015369	12,144	63.7%
Total	81,638,710		76,634	80,974,240		124,449	
				(664,470)	Change	47,815	Change
23-21 Carmangay & District Fire Protection Area							
Residential	22,569,360	0.0016896	38,133	22,541,660	0.0022602	50,949	33.8%
Commercial and Industrial	7,609,630	0.0016896	12,857	7,740,020	0.0022602	17,494	33.8%
Farmland	17,047,230	0.0016896	28,803	17,361,990	0.0022602	39,242	33.8%
Machinery and Equipment	4,086,700	0.0016896	6,905	3,785,290	0.0022602	8,556	33.8%
Total	51,312,920		86,698	51,428,960		116,240	
				116,040	Change	29,541	Change
23-01 Linear Fire Protection							
Residential	814,328,980	0.0003312	269,706	689,075,790	0.0003411	235,044	3.0%
Total	814,328,980		269,706	689,075,790		235,044	
				(125,253,190)	Change	(34,662)	Change

VULCAN COUNTY - 2017 SERVICE LEVELS

Segment - Protective Services

Capital Acquisitions and Funding:

Dept.	Capital Acquisition or Project	Estimated Cost	Capital Grants	Reserves	Disposals	Operations	Total Funding
23-01	AFFRCS Radio System	600,000		600,000			600,000
23-01	Fire Prevention Trailer	85,000		85,000			85,000
23-01	Replacing FC01	110,000		110,000			110,000
23-01	Paving for Training Tower	30,000		30,000			30,000
23-16	Northwest Fire Truck	436,139		436,139			436,139
23-17	Milo Fire Truck	450,000		450,000			450,000
23-20	Champion Fire Hall	387,675		387,675			387,675
		2,098,814		2,098,814			2,098,814

Budget Highlights and Impacts:

23-16	New truck for Northwest
23-17	New truck for Milo
23-01	FC1 to be replaced and transferred to Northwest
23-01	AFFRCS for all Districts
23-01	Phase one paving at training tower
23-01	Fire Prevention Trailer. To be used at all school and care facilities in the County.
24-01	Staff Training continuing, consideration of EOC course. Promote Emergency Preparedness Week and the 72 hour kits. Promotion of Regional approach in regards to training and exercises
25-01	50% of the rental payment to capital reserves (same rate as applied with RCMP capital recovery)
26-01	Enhanced relationships with Village CAO'S to improve contracted services to their municipalities. Continue to increase the visibility on the road system and citizens are noticing. Training is required to attain DDC instructor status
27-01	D.E.M./Safety Coordinator position eliminated in 2017. Duties reassigned to other current staff.

Current Year Budget Issues:

Dept.	Budget Issue for Council	Requests		Funding for Approved Items				Special Tax
		Requested	Approved	Operations	Reserves	Grants	Other	
23-01	20 Year Capital Plan allocation	1,425,463	1,425,463	1,425,463	-	-	-	-
23-01	Increase in Linear Tax Rate (3%)	(8,062)	(8,062)	-	-	-	-	(8,062)
23-16	NW Fire Contribution - Operating	86,650	86,650	-	-	-	-	86,650
23-16	NW Fire Contribution - Capital	25,000	25,000	-	-	-	-	25,000
23-17	Milo Fire Contribution - Operating	35,000	35,000	-	-	-	-	35,000
23-17	Milo Fire Contribution - Capital	40,000	40,000	-	-	-	-	40,000
23-18	Vulcan Fire Association - capital reserve	25,000	25,000	-	-	-	-	25,000
23-19	Lomond Fire Contribution	93,000	93,000	-	-	-	-	93,000
23-19	Lomond Fire Association - capital reserve	25,000	25,000	-	-	-	-	25,000
23-20	Champion Fire Association - capital reserve	25,000	25,000	-	-	-	-	25,000
23-21	Carmangay & District Fire Association - capital res	25,000	25,000	-	-	-	-	25,000
	Interim Budget item	1,797,051	1,797,051	1,425,463	-	-	-	371,588
	Final Budget item							

Departments in General Government Segment:

21-01 - Police Protection Services

The RCMP is Canada's national police service. RCMP: "Proud of our traditions and confident in meeting future challenges, we commit to preserve the peace, uphold the law and provide quality service in partnership with our communities." The County has a working relationship with the RCMP, this includes leasing them a building so they may provide service in our area.

23-XX - Fire Protection Services

Providing fire protection services to the County and its residents. To work with all stakeholders within the County to provide cost effective efficient emergency services. To manage and provide Fire Life Safety Inspections, Fire Prevention, and Safety Training. The County currently has six (6) fire protection districts; in which, there are separate departments to track the costs within each of these districts (which assists in determining the special tax levies within each district). These include Northwest (16), Milo and District (17), Vulcan and District (18), Lomond and District (19), Champion and District (20), and Carmangay and District (21).

24-01 - Emergency Management

Ensures that all municipalities and collaborative groups within the County work together in the prevention, preparedness and response to disasters and emergencies. This ensures the delivery of vital services during a crisis as well as detailed planning to prepare for emergency situations.

25-01 - Ambulance Services

Vulcan County continues to have a working relationship with Ambulance Services provided by Alberta Health Services. By providing the Tri-Services building rental, Vulcan County helps reassure its residents they have these services.

26-01 - Regulatory Services

Responsible for the overall interpretation and enforcement of Provincial Statutes and Municipal Bylaws within the County and other contracted municipalities. Activities include infrastructure protection, road safety, inspections, investigations, public education and assistance to other municipal and emergency services. Regulatory services achieves success through collaboration, cooperation and communication with other municipal, provincial and federal departments to evaluate and deliver effective law enforcement and bylaw services to the residents of the County and public at large.

27-01 - Health and Safety

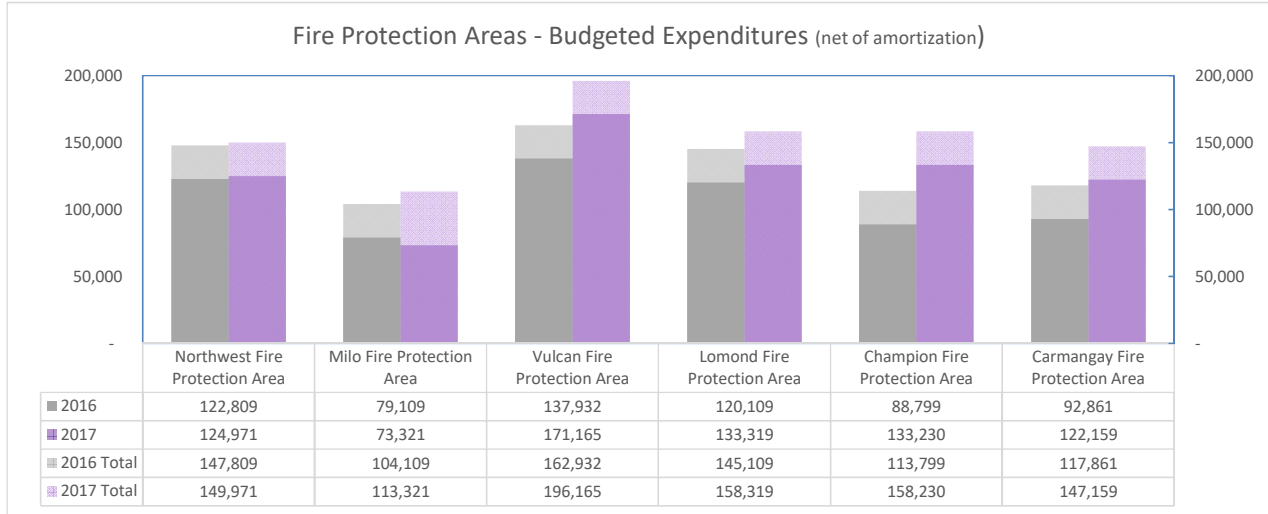
Vulcan County supports initiatives that contribute to the overall Health and Safety of the staff within the organization. This area covers purchasing of protective equipment and tools, first aid supplies, safety training and safety software programs.

VULCAN COUNTY - 2017 SERVICE LEVELS

Segment - Protective Services

Other information:

Fire Protection - Special tax		2016			2017		
		Costs	Reserves	Total	Costs	Reserves	Total
Dept.	Fire Protection District:						
23-16	Northwest Fire Protection Area	122,809	25,000	147,809	124,971	25,000	149,971
23-17	Milo Fire Protection Area	79,109	25,000	104,109	73,321	40,000	113,321
23-18	Vulcan Fire Protection Area	137,932	25,000	162,932	171,165	25,000	196,165
23-19	Lomond Fire Protection Area	120,109	25,000	145,109	133,319	25,000	158,319
23-20	Champion Fire Protection Area	88,799	25,000	113,799	133,230	25,000	158,230
23-21	Carmangay Fire Protection Area	92,861	25,000	117,861	122,159	25,000	147,159
		641,619	150,000	791,619	758,164	165,000	923,164



Fire Protection - Special tax		2017
Dept.	Fire Protection District:	Total Costs
23-16	Northwest Fire Protection Area	149,971
23-17	Milo Fire Protection Area	113,321
23-18	Vulcan Fire Protection Area	196,165
23-19	Lomond Fire Protection Area	158,319
23-20	Champion Fire Protection Area	158,230
23-21	Carmangay Fire Protection Area	147,159
		923,164

Share of Linear (*)	Other Revenues	Total		Net Effect (**)
		Special Tax	Revenues	
27,049	-	122,918	149,967	(3)
35,508	-	77,814	113,322	1
38,556	60,719	96,878	196,153	(12)
37,904	-	120,410	158,314	(5)
21,780	12,000	124,449	158,229	(1)
15,419	15,500	116,240	147,159	(0)
176,216	88,219	658,709	923,144	(20)

* The share of linear is based on the percentage of square miles of land in each of the recreational districts

** Net Effect is caused by rounding in the special tax rate

VULCAN COUNTY - 2017 SERVICE LEVELS

Segment - Transportation Services

Segment Overview:

The Transportation Department is responsible for the delivery of municipal public works services relating to the maintenance and construction of roadways and bridges. This department ensures appropriate agreements are in place (i.e. access agreements, pipeline crossings, road and rural addressing signage, etc.) to minimize liability concerns.

Financial Overview:

	Budget 2016	Actual 2016	Budget 2017	Projected 2018	Projected 2019
REVENUES:					
31-01 Common Services	1,870	16,081	1,870	1,870	1,870
32-00 Road Transportation	3,500	12,644	3,500	3,500	3,500
32-01 Road Construction	211,957	221,707	217,854	217,854	217,854
32-02 Road Maintenance	189,215	229,735	200,315	201,717	203,147
32-03 Road Graveling	167,650	86,139	177,650	127,650	127,650
32-04 Bridges	-	-	-	-	-
33-01 Air Transport	-	-	-	-	-
	574,192	566,305	601,189	552,591	554,021
EXPENSES:					
31-01 Common Services	1,331,858	1,310,566	1,201,870	1,216,089	1,241,644
32-00 Road Transportation	4,930,847	4,800,503	4,950,596	4,994,256	5,058,653
32-01 Road Construction	487,093	283,594	429,062	444,905	457,082
32-02 Road Maintenance	1,320,195	1,147,851	1,248,421	1,253,987	1,286,610
32-03 Road Graveling	2,838,522	2,144,150	3,152,667	1,451,563	1,539,886
32-04 Bridges	271,076	352,275	312,196	318,902	326,134
33-01 Air Transport	8,000	8,000	8,000	8,000	8,000
	11,187,591	10,046,941	11,302,813	9,687,702	9,918,009
EXCESS (SHORTFALL) OF REVENUES OVER EXPENSES - EXCLUDING CAPITAL AND TRANSFERS	(10,613,399)	(9,480,635)	(10,701,624)	(9,135,111)	(9,363,988)
Net Transfers to/from Reserves and Functions			(774,135)		
Net segment funding (deficit)			(11,475,759)		

Budget by Type:

	2017
REVENUES:	
Government transfers (operating)	210,854
Sale of goods, services and user charges	270,335
Community aggregate levy	120,000
	601,189
EXPENSES:	
Salaries, wages and benefits	4,336,325
Contracted and general services	1,238,392
Materials, goods and utilities	3,708,499
Transfers to local boards and agencies	8,000
Amortization of tangible capital assets	3,669,176
Machine expenses capitalized for construction	(1,657,578)
	11,302,813
EXCESS (SHORTFALL) OF REVENUES OVER EXPENSES - EXCLUDING CAPITAL AND TRANSFERS	(10,701,624)
Net Transfers to/from Reserves and Functions	(774,135)
NET SEGMENT FUNDING (DEFICIT)	(11,475,759)

- Government transfers (operating)
- Sale of goods, services and user charges
- Community aggregate levy

- Salaries, wages and benefits
- Contracted and general services
- Materials, goods and utilities
- Transfers to local boards and agencies
- Amortization of tangible capital assets

Salaries, Wages and Benefits - Full-Time Equivalents (FTE)

	2016 Budget	2016 Actual	2017 Budget	Budget Change
Management	1.45	1.15	0.89	(0.56)
Transportation Services	46.42	44.38	42.26	(4.16)
	47.87	45.53	43.15	(4.72)

VULCAN COUNTY - 2017 SERVICE LEVELS

Segment - Transportation Services

Budget by Function (including transfer details):

Budget 2017

	Revenues	Transfers from Reserves and Functions	Total Revenue	Expenses	Transfers to Reserves and Functions	Total Expenses	Net Funding
31-01 Common Services	1,870	-	1,870	1,201,870	401,180	1,603,051	(1,601,181)
32-00 Road Transportation	3,500	222,455	225,955	4,950,596	-	4,950,596	(4,724,641)
32-01 Road Construction	217,854	50,000	267,854	429,062	1,463,976	1,893,038	(1,625,184)
32-02 Road Maintenance	200,315	-	200,315	1,248,421	-	1,248,421	(1,048,106)
32-03 Road Graveling	177,650	1,742,039	1,919,689	3,152,667	279,240	3,431,907	(1,512,218)
32-04 Bridges	-	183,699	183,699	312,196	807,931	1,120,127	(936,428)
33-01 Air Transport	-	-	-	8,000	20,000	28,000	(28,000)
	601,189	2,198,193	2,799,382	11,302,813	2,972,328	14,275,141	(11,475,759)

Assessment and Tax Rates:

Not Applicable

Capital Acquisitions and Funding:

Dept.	Capital Acquisition or Project	Estimated Cost	Capital Grants	Reserves	Disposals	Operations	Total Funding
32-01	Road Construction Project	1,475,586				1,475,586	1,475,586
32-01	Used 4WD Tractor	280,000	269,000		11,000		280,000
32-01	Used CAT D6N Dozer	207,500	207,500				207,500
32-03	Tri-Axle Belly Dump	63,685		53,885	9,800		63,685
32-03	Tri-Axle End Dump	69,692		51,492	18,200		69,692
32-03	Tandem Tractor	192,900	172,900		20,000		192,900
32-03	Tridem Water Tanker	268,300	268,300				268,300
32-04	2017 Bridge Program	4,257,117	1,406,095	2,669,029		181,993	4,257,117
		6,814,780	2,323,795	2,774,406	59,000	1,657,579	6,814,780

Budget Highlights and Impacts:

- 31-01 Reduction in funds being spent on IT hardware is a positive.
- 32-00 Possible Oil Seal on Little Bow Resort Road
- 32-00 Seal Coat on Airport and Nanton roads to extend service life approximately five more years before major rehabilitation.
- 32-00 Seasonal floater grader position will not be filled this year in an effort to reduce operational costs.
- 32-01 Used 4WD Tractor purchase to replace 895 Versatile. Purchase of Used D6N Dozer
- 32-02 Alberta Traffic Supply and 3M will be replacing faded rural address signs at their cost. Approx. \$24,000.
- 32-02 Two seasonal positions will not be filled this year in an effort to reduce operational cost. This year will be the first full season with two tridem pups and staffing level will be reviewed at end of season.
- 32-03 Purchase of Tandem Tractor, Tri-axle Belly and End Dump Trailer
- 32-03 Seasonal recall date was one month later. Gravel crew was able to start road graveling February 29th.
- 32-04 Two large contracted bridge projects required to be replaced
- 33-01 Request for funding remained at \$8,000 for 2017. Starting to build capital reserve for future capital project requirements

Current Year Budget Issues:

Dept.	Budget Issue for Council	Requests		Funding for Approved Items				
		Requested	Approved	Operations	Reserves	Grants	Other	Special Tax
31-01	20 Year Capital Plan allocation	144,943	144,943	144,943	-	-	-	-
32-00	Oil Seal on RGE RD 212 & TWP RD 151	180,621	-	-	-	-	-	-
32-01	20 Year Capital Plan allocation	325,715	325,715	325,715	-	-	-	-
32-01	Used 4WD Tractor	280,000	280,000	-	-	269,000	11,000	-
32-01	Used D6N Purchase	207,500	207,500	-	-	207,500	-	-
32-03	Tandem Tractor	192,900	192,900	-	-	172,900	20,000	-
32-03	Tridem Water Truck	268,300	268,300	-	-	268,300	-	-
32-03	Tri-Axle Belly Dump Trailer	63,685	63,685	-	-	53,885	9,800	-
32-03	Tri-Axle End Dump Trailer	69,692	69,692	-	-	51,492	18,200	-
32-04	20 Year Capital Plan Allocation	654,232	654,232	654,232	-	-	-	-
32-04	Contracted Bridge Culvert File #6980	1,870,000	1,870,000	-	435,822	1,434,178	-	-
32-04	Contracted Bridge File #9117	1,485,000	1,485,000	-	1,485,000	-	-	-
32-04	Internal Bridge Culvert File #74584	121,000	121,000	-	121,000	-	-	-
32-04	Internal Bridge Culvert File #75031	85,750	85,750	-	85,750	-	-	-
32-04	Internal Bridge Culvert File #80430	200,600	200,600	-	200,600	-	-	-
32-04	Internal Bridge Culvert File #75511	112,000	112,000	-	112,000	-	-	-
32-04	Bridge Engineering - Internal 2017/2018	119,040	119,040	-	119,040	-	-	-
32-04	Bridge Engineering for Contracted 2018	81,734	81,734	-	81,734	-	-	-
33-01	Airport Board Request	8,000	8,000	8,000	-	-	-	-
33-01	Airport Capital Reserve	-	20,000	20,000	-	-	-	-
	Interim Budget item	6,470,712	6,310,091	1,152,890	2,640,946	2,457,255	59,000	-
	Final Budget item							

VULCAN COUNTY - 2017 SERVICE LEVELS

Segment - Transportation Services

Departments in General Government Segment:

31-01 - Common Services

Common Services are required to administer fleet maintenance and repair on all Vulcan County Equipment. In contributing to the achievement of this objective, the Director of Operations and the Common Services Department focus on routine and preventative maintenance, promoting a safe work environment and improved communications both with Staff and Management, and externally with the public at large.

32-00 - Road Transportation

Road Transportation services are required primarily to meet the ongoing maintenance of gravel roads within Vulcan County. Activities include divisional road grading, roadside mowing and snow removal. Rail crossing maintenance and shoulder pulling also fall within the scope of this program. Safe and efficient equipment operation and general workplace safety are a top priority. In contributing to the achievement of this objective Road Transportation focuses on enhanced customer service and improved communications both internally with Staff and Management, and externally with the public at large.

32-01 - Road Construction

Road Construction services are required primarily to build or reconstruct roads within the County. Activities include engineering, road building, reconstruction, roadway drainage, fence removal and replacement, relocation of utilities from right-of-way and crop damage reimbursement. Safe and efficient operation of equipment and general workplace safety are a top priority. In contributing to the achievement of this objective, Road Construction focuses on future road development, assistance with road maintenance, enhanced service, and improved communications with Staff and Management.

32-02 - Road Maintenance

Road Maintenance services are required primarily to maintain and repair roads within Vulcan County. Activities include repair or replacement of culverts, ditch cleanout, signage erection and repair, dust abatement, asphalt and pothole repairs, tree or brush removal from the road allowance and the closing of roads if they become impassable. Road Maintenance is also responsible for working closely with Alberta Transportation's Bridge Inspector to ensure bridges are kept in a good state of repair. Safe and efficient operation of equipment and general workplace safety are a top priority. In contributing to the achievement of this objective, the Road Maintenance department focuses on future road maintenance, assistance with road construction, enhanced service, and improved communications both internally with Staff and Management.

32-03 - Road Gravelling

Road Gravelling services are required primarily to gravel newly constructed roads or the re-gravelling of existing roads. Activities include crushing, application of gravel, and the expansion of new and existing pits. Contributing to the achievement of this objective, the Director of Operations and the Gravelling Department focus on safe and efficient equipment operation, enhanced customer service, improved communications both internally with Staff and Management, and externally with the public at large.

32-04 - Bridges

Bridge services are required to ensure the safety, maintenance and replacement of bridges and bridge culverts within Vulcan County. Activities include working with Alberta Transportation on bridge inspections, minor maintenance, acquiring engineering and contracting services for major repairs or replacement. In contributing to the achievement of this objective, the Director of Operations focuses on bridge inspection and productive partnerships with Alberta Transportation to acquire funding for bridge replacement.

33-01 - Air Transportation

Includes the contribution to the Airport Board for the operations of the Vulcan Airport. This is jointly owned by County and Town of Vulcan (administration is provided by the Town of Vulcan).

VULCAN COUNTY - 2017 SERVICE LEVELS

Segment - Agricultural Services

Segment Overview:

Agricultural Services provides advice and expertise with respect to weed and pest control, as well as soil and water conservation, campground maintenance and rental of specialized equipment. Working in conjunction with Alberta Agriculture, this department also provides field trials (insect counts, disease investigations, etc.).

Financial Overview:

	Budget 2016	Actual 2016	Budget 2017	Projected 2018	Projected 2019
REVENUES:					
62-00 General Agriculture Services	225,350	229,310	222,850	222,850	222,850
62-02 Training, Tours & Conferences	-	-	-	-	-
62-03 Roadside Spraying & Weed Control	15,000	1,526	10,000	10,000	10,000
62-04 Roadside Seeding	-	-	-	-	-
62-05 Pest Control	25,000	31,669	30,000	25,000	25,000
62-09 Campgrounds	13,612	9,620	13,612	-	-
69-01 County Agriculture Lands	215,000	240,273	215,000	215,000	215,000
	493,962	512,398	491,462	472,850	472,850
EXPENSES:					
62-00 General Agriculture Services	367,686	300,444	349,853	366,682	373,572
62-02 Training, Tours & Conferences	45,032	26,665	40,805	39,747	40,406
62-03 Roadside Spraying & Weed Control	251,337	155,874	265,382	269,736	275,869
62-04 Roadside Seeding	80,244	43,574	80,588	81,968	83,610
62-05 Pest Control	39,951	43,833	45,432	40,609	40,788
62-09 Campgrounds	109,510	85,198	89,483	-	-
69-01 County Agriculture Lands	93,171	34,450	94,195	95,670	97,222
	986,930	690,037	965,737	894,412	911,466
EXCESS (SHORTFALL) OF REVENUES OVER EXPENSES - EXCLUDING CAPITAL AND TRANSFERS	(492,968)	(177,639)	(474,275)	(421,562)	(438,616)
Net Transfers to/from Reserves and Functions			116,222		
Net segment funding (deficit)			(358,053)		

Budget by Type:

	2017
REVENUES:	
Government transfers (operating)	168,350
Sale of goods, services and user charges	316,112
Rental income	7,000
	491,462
EXPENSES:	
Salaries, wages and benefits	364,859
Contracted and general services	213,145
Materials, goods and utilities	279,641
Transfers to local boards and agencies	8,150
Amortization of tangible capital assets	99,942
	965,737
EXCESS (SHORTFALL) OF REVENUES OVER EXPENSES - EXCLUDING CAPITAL AND TRANSFERS	(474,275)
Net Transfers to/from Reserves and Functions	116,222
NET SEGMENT FUNDING (DEFICIT)	(358,053)

- Government transfers (operating)
- Sale of goods, services and user charges
- Rental income

- Salaries, wages and benefits
- Contracted and general services
- Materials, goods and utilities
- Transfers to local boards and agencies
- Amortization of tangible capital assets

Salaries, Wages and Benefits - Full-Time Equivalents (FTE)

	2016 Budget	2016 Actual	2017 Budget	Budget Change
Management	1.10	1.10	1.02	(0.08)
Agricultural Services	2.42	1.98	2.72	0.30
	3.52	3.08	3.74	0.22

VULCAN COUNTY - 2017 SERVICE LEVELS

Segment - Agricultural Services

Budget by Function (including transfer details):

Budget 2017

	Revenues	Transfers from Reserves and Functions	Total Revenue	Expenses	Transfers to Reserves and Functions	Total Expenses	Net Funding
62-00 General Agriculture Services	222,850	10,000	232,850	349,853	26,726	376,579	(143,729)
62-02 Training, Tours & Conferences	-	6,100	6,100	40,805	-	40,805	(34,705)
62-03 Roadside Spraying & Weed Control	10,000	25,000	35,000	265,382	-	265,382	(230,382)
62-04 Roadside Seeding	-	10,000	10,000	80,588	-	80,588	(70,588)
62-05 Pest Control	30,000	-	30,000	45,432	-	45,432	(15,432)
62-09 Campgrounds	13,612	91,848	105,460	89,483	-	89,483	15,977
69-01 County Agriculture Lands	215,000	-	215,000	94,195	-	94,195	120,805
	491,462	142,948	634,410	965,737	26,726	992,463	(358,053)

Assessment and Tax Rates:

Not Applicable

Capital Acquisitions and Funding:

Dept.	Capital Acquisition or Project	Estimated Cost	Capital Grants	Reserves	Disposals	Operations	Total Funding
62-00	Land Aerator	42,000		42,000			42,000
62-03	Sale of T32 and Sprayer (put to reserves)	5,000			5,000		5,000
		47,000	-	42,000	5,000	-	47,000

Budget Highlights and Impacts:

- 62-00 Continue with Weed Coordinator Program
- 62-00 Work with the Foothills Forage Association to deliver programs and workshops in Vulcan County
- 62-02 Attend Provincial ASB Conference and In-Service Training (Edmonton)
- 62-03 Spray entire road system. Enforce Weed Control Act of Alberta with County boundaries
- 62-04 Hydroseed all roads and private land. Keep seeding program caught up to construction program
- 62-04 Mow and Spray excessive weed growth on reseeded road the first year
- 62-05 Enforce Agricultural Pests Act. Increase the 2% LSC program for adequate gopher control due to increase demand
- 62-09 2017 is the last year of the campground as Council decided to give it back to the Province. Remaining reserves are used in 2017 for the last year of costs.
- 69-01 Ensure Tax Recovery Lands program runs smoothly, ensure pasture health remains a priority. Province is seriously looking at not sharing any surface lease revenues, which may result in a \$55,000 revenue loss

Current Year Budget Issues:

Dept.	Budget Issue for Council	Requests		Funding for Approved Items				
		Requested	Approved	Operations	Reserves	Grants	Other	Special Tax
62-00	20 Year Capital Allocation	26,726	26,726	26,726	-	-	-	-
62-00	Land Aerator	42,000	42,000	-	42,000	-	-	-
62-00	Foothills Forage funding request	10,000	3,000	3,000	-	-	-	-
62-09	Tree Planting for additional sites	-	-	-	-	-	-	-
	Interim Budget item	78,726	71,726	29,726	42,000	-	-	-
	Final Budget item							

VULCAN COUNTY - 2017 SERVICE LEVELS

Segment - Agricultural Services

Departments in General Government Segment:

62-00 - General Agricultural Services

Overall management and administration services required primarily to administer the Agricultural Service Board. Activities include central office operations, and the general areas of our programming that are not funded by the Agricultural Service Board Grant that is administered by Alberta Agriculture.

62-02 - Training Tours & Conferences

Overall support for training opportunities and to address agricultural issues and to help Agricultural Services perform their programming to the ratepayers as efficiently and effectively as possible. This program is grant funded by Alberta Agriculture.

62-03 - Roadside Spraying & Weed Control

As required by the Weed Control Act of Alberta, the Roadside Spraying Program will ensure that Vulcan County's Agricultural Services controls all weed infestations along our right-of-ways, as well as weed inspection along all private land in Vulcan County. Weed control is one of our top priorities within this department and this program is grant funded from Alberta Agriculture.

62-04 - Roadside Seeding

Overall support of the roadside seeding program which includes seeding of all roadsides that have been effected by road construction as well as the seeding of private land effected by the road construction program. Ensures that Agricultural Services follows the Soil Conservation Act in Alberta.

62-05 - Pest Control

Overall management and administration of pest control services to the farm and ranch community within Vulcan County, this program is in place to ensure that producers have proper control options on pest control by providing liquid strychnine to control high infestations of Richardson Ground Squirrels within Vulcan County. This product can only be administered by Agricultural Service Boards within Alberta and is controlled by the Pest Management Regulatory Agency (PMRA). Ensures that Agricultural Services follows the Pests Act.

62-09 - Campgrounds

Overall management and administration services required primarily to administer the Twin Valley Dam Campground. Activities include maintenance and upkeep of the campground, customer service, contracted services for administration of the campground. The County will be discontinuing this campground as at the end of 2017; whereas, the lands are being given back to the Province.

69-01 - County Agricultural Lands

This area deals with the management of the Tax Recovery Properties that have been titled to the County. Management of the grazing leases, surface leases, pipeline agreements and stocking reports are included in this section.

VULCAN COUNTY - 2017 SERVICE LEVELS

Segment - Planning and Development Services

Segment Overview:

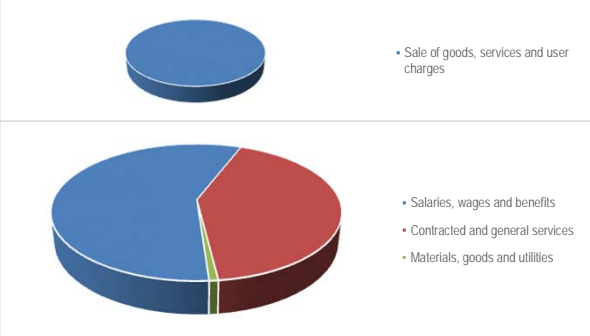
Planning and Development Services facilitates development in accordance with the Land Use Bylaw as approved by County Council. This department ensures compliance of existing development applications with the Land Use Bylaw, offers recommendations to Council for amendments and assists developers with requirements of area structure plans.

Financial Overview:

	Budget 2016	Actual 2016	Budget 2017	Projected 2018	Projected 2019
REVENUES:					
61-01 Planning, Zoning & Development	147,332	171,967	65,000	65,000	65,000
66-01 Subdivision & Land Development	1,200	1,800	1,800	1,800	1,800
	<u>148,532</u>	<u>173,767</u>	<u>66,800</u>	<u>66,800</u>	<u>66,800</u>
EXPENSES:					
61-01 Planning, Zoning & Development	480,514	425,792	352,174	310,222	321,081
66-01 Subdivision & Land Development	108,572	108,415	115,175	117,059	119,041
	<u>589,087</u>	<u>534,207</u>	<u>467,349</u>	<u>427,281</u>	<u>440,122</u>
EXCESS (SHORTFALL) OF REVENUES OVER EXPENSES - EXCLUDING CAPITAL AND TRANSFERS	(440,555)	(360,440)	(400,549)	(360,481)	(373,322)
Net Transfers to/from Reserves and Functions			24,000		
Net segment funding (deficit)			<u>(376,549)</u>		

Budget by Type:

	2017
REVENUES:	
Sale of goods, services and user charges	66,800
	66,800
EXPENSES:	
Salaries, wages and benefits	266,177
Contracted and general services	197,233
Materials, goods and utilities	3,939
	467,349
EXCESS (SHORTFALL) OF REVENUES OVER EXPENSES - EXCLUDING CAPITAL AND TRANSFERS	(400,549)
Net Transfers to/from Reserves and Functions	24,000
NET SEGMENT FUNDING (DEFICIT)	(376,549)



- Sale of goods, services and user charges
- Salaries, wages and benefits
- Contracted and general services
- Materials, goods and utilities

Salaries, Wages and Benefits - Full-Time Equivalents (FTE)

	2016 Budget	2016 Actual	2017 Budget	Budget Change
Management	0.15	0.15	0.16	0.01
Planning and Development Services	2.03	1.95	2.04	0.01
	<u>2.18</u>	<u>2.10</u>	<u>2.20</u>	<u>0.02</u>

VULCAN COUNTY - 2017 SERVICE LEVELS

Segment - Planning and Development Services

Budget by Function (including transfer details):

Budget 2017

	Revenues	Transfers from Reserves and Functions	Total Revenue	Expenses	Transfers to Reserves and Functions	Total Expenses	Net Funding
61-01 Planning, Zoning & Development	65,000	24,000	89,000	352,174	-	352,174	(263,174)
66-01 Subdivision & Land Development	1,800	-	1,800	115,175	-	115,175	(113,375)
	66,800	24,000	90,800	467,349	-	467,349	(376,549)

Assessment and Tax Rates:

Not Applicable

Capital Acquisitions and Funding:

Dept.	Capital Acquisition or Project	Estimated Cost	Capital Grants	Reserves	Disposals	Operations	Total Funding
	N/A	-	-	-	-	-	-

Budget Highlights and Impacts:

- 61-01 Lake McGregor Area Structure Plan to be completed with Staff
- 61-01 Development Agreements to be completed for Crystal Blue Developments
- 61-01 Potential river flooding projects with adjacent municipalities.
- 61-01 Includes \$30,000 of legal fees for SDAB Appeal
- 66-01 The number of SDAB appeals have increased.

Current Year Budget Issues:

Dept.	Budget Issue for Council	Requests		Funding for Approved Items				
		Requested	Approved	Operations	Reserves	Grants	Other	Special Tax
	Interim Budget item	-	-	-	-	-	-	-
	Final Budget item							

Departments in General Government Segment:

61-01 - Planning, Zoning & Development

To administer development permits and regulate land use in an efficient and responsive way, therefore mitigating land use conflicts. Land use planning to manage the development of land within the County as well as the protection of County resources. Contract for Safety Code Permit Services is also contained in this area. Every third year the ORTHO-photo project is conducted.

66-01 - Subdivision & Land Development

To regulate land use in an efficient and responsive way, therefore providing quality service and the mitigation of land use conflicts. Land use planning to manage the development of land within the County as well as the protection of County resources.

VULCAN COUNTY - 2017 SERVICE LEVELS

Segment - Community Services

Segment Overview:

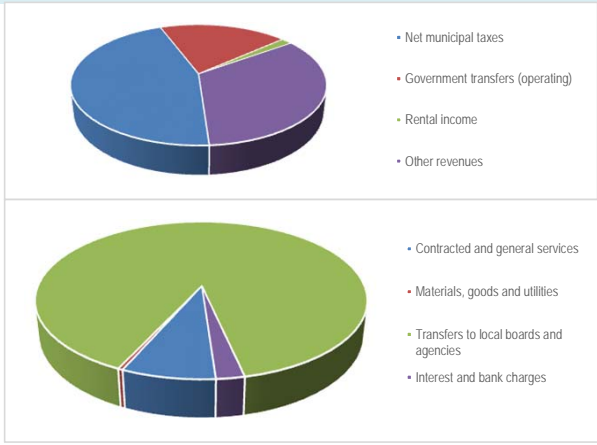
Vulcan County contributes to many community service organizations, such as: the local Family Community Support Services, daycare and public health, tourism and economic development, recreation boards, cultural programs and library boards.

Financial Overview:

	Budget 2016	Actual 2016	Budget 2017	Projected 2018	Projected 2019
REVENUES:					
51-01 FCSS	-	-	-	-	-
52-01 Daycare	-	-	-	-	-
52-03 Other Public Health	56,407	77,383	56,407	56,407	56,407
63-01 Tourism & Economic Development	84,480	84,480	14,400	14,400	14,400
71-01 Recreation Boards	375,713	375,722	390,507	315,351	316,945
74-01 Libraries	91,000	91,000	109,000	109,000	109,000
74-02 Cultural Programs & Events	-	-	-	-	-
Vulcan Hospital Expansion Project - Capital	-	657,326	290,987	-	-
	607,600	1,285,912	861,301	495,158	496,752
EXPENSES:					
51-01 FCSS	46,089	46,926	49,290	49,290	49,290
52-01 Daycare	-	-	5,000	-	-
52-03 Other Public Health	247,202	206,717	213,983	192,832	181,483
63-01 Tourism & Economic Development	256,945	243,172	253,460	242,710	244,210
71-01 Recreation Boards	458,219	465,045	442,774	413,351	413,351
74-01 Libraries	119,830	119,808	138,688	139,584	139,584
74-02 Cultural Programs & Events	64,687	149,095	80,177	53,597	53,597
Vulcan Hospital Expansion Project - Capital	-	2,084,731	915,269	-	-
	1,192,973	3,315,494	2,098,640	1,091,363	1,081,514
EXCESS (SHORTFALL) OF REVENUES OVER EXPENSES - EXCLUDING CAPITAL AND TRANSFERS	(585,373)	(2,029,583)	(1,237,339)	(596,206)	(584,762)
			Net Transfers to/from Reserves and Functions		
			391,818		
			Net segment funding (deficit)		
			(845,521)		

Budget by Type:

	2017
REVENUES:	
Net municipal taxes	390,507
Government transfers (operating)	165,407
Rental income	14,400
Other revenues	290,987
	861,301
EXPENSES:	
Contracted and general services	161,188
Materials, goods and utilities	8,415
Transfers to local boards and agencies	1,880,055
Interest and bank charges	48,983
	2,098,640
EXCESS (SHORTFALL) OF REVENUES OVER EXPENSES - EXCLUDING CAPITAL AND TRANSFERS	(1,237,339)
Net Transfers to/from Reserves and Functions	391,818
NET SEGMENT FUNDING (DEFICIT)	(845,521)



VULCAN COUNTY - 2017 SERVICE LEVELS

Segment - Community Services

Budget by Function (including transfer details):

Budget 2017

	Revenues	Transfers from Reserves and Functions	Total Revenue	Expenses	Transfers to Reserves and Functions	Total Expenses	Net Funding
51-01 FCSS	-	-	-	49,290	-	49,290	(49,290)
52-01 Daycare	-	-	-	5,000	-	5,000	(5,000)
52-03 Other Public Health	56,407	-	56,407	213,983	115,422	329,405	(272,998)
63-01 Tourism & Economic Development	14,400	-	14,400	253,460	-	253,460	(239,060)
71-01 Recreation Boards	390,507	-	390,507	442,774	107,042	549,816	(159,308)
74-01 Libraries	109,000	-	109,000	138,688	-	138,688	(29,688)
74-02 Cultural Programs & Events	-	-	-	80,177	10,000	90,177	(90,177)
Vulcan Hospital Expansion Project - Capital	290,987	(290,987)	-	915,269	(915,269)	-	-
	861,301	(290,987)	570,314	2,098,640	(682,805)	1,415,835	(845,521)

Assessment and Tax Rates:

	2016			2017			Change in Tax Rates
	Assessment	Tax Rates	Taxation	Assessment	Tax Rates	Taxation	
71-01 Northwest Fire Recreational Area							
Residential	81,414,250	0.0000305	2,483	84,639,620	0.0000167	1,413	-45.2%
Commercial and Industrial	20,524,390	0.0000305	626	23,064,340	0.0000167	385	-45.2%
Farmland	39,399,170	0.0000305	1,202	39,379,290	0.0000167	658	-45.2%
Machinery and Equipment	28,244,090	0.0000305	861	30,621,560	0.0000167	511	-45.2%
	169,581,900		5,172	177,704,810		2,968	
				<u>8,122,910</u>	Change	<u>(2,205)</u>	Change
71-01 Milo & District Fire Recreational Area							
Residential	34,760,810	0.0002566	8,920	35,444,920	0.0005046	17,886	96.6%
Commercial and Industrial	12,596,720	0.0002566	3,232	12,891,230	0.0005046	6,505	96.6%
Farmland	27,975,750	0.0002566	7,179	27,976,180	0.0005046	14,117	96.6%
Machinery and Equipment	36,957,980	0.0002566	9,483	34,049,490	0.0005046	17,181	96.6%
	112,291,260		28,814	110,361,820		55,689	
				<u>(1,929,440)</u>	Change	<u>26,875</u>	Change
71-01 Vulcan & District Fire Recreational Area							
Residential	136,627,650	0.0005944	81,211	138,618,960	0.0006131	84,987	3.1%
Commercial and Industrial	25,738,060	0.0005944	15,299	26,362,610	0.0006131	16,163	3.1%
Farmland	58,347,310	0.0005944	34,682	58,398,830	0.0006131	35,804	3.1%
Machinery and Equipment	16,565,790	0.0005944	9,847	15,236,590	0.0006131	9,342	3.1%
	237,278,810		141,039	238,616,990		146,296	
				<u>1,338,180</u>	Change	<u>5,258</u>	Change
71-01 Lomond & District Fire Recreational Area							
Residential	123,167,520	0.0001680	20,692	120,646,010	0.0002436	29,389	45.0%
Commercial and Industrial	10,471,250	0.0001680	1,759	10,816,160	0.0002436	2,635	45.0%
Farmland	32,317,630	0.0001680	5,429	32,320,320	0.0002436	7,873	45.0%
Machinery and Equipment	28,678,510	0.0001680	4,818	25,228,320	0.0002436	6,146	45.0%
	194,634,910		32,699	189,010,810		46,043	
				<u>(5,624,100)</u>	Change	<u>13,344</u>	Change
71-01 Champion & District Fire Recreational Area							
Residential	37,646,240	0.0006788	25,554	37,818,940	0.0005720	21,632	-15.7%
Commercial and Industrial	6,583,600	0.0006788	4,469	6,735,010	0.0005720	3,852	-15.7%
Farmland	28,926,050	0.0006788	19,635	29,057,650	0.0005720	16,621	-15.7%
Machinery and Equipment	8,482,820	0.0006788	5,758	7,901,330	0.0005720	4,520	-15.7%
	81,638,710		55,416	81,512,930		46,625	
				<u>(125,780)</u>	Change	<u>(8,791)</u>	Change
71-01 Carmangay & District Fire Recreational Area							
Residential	22,569,360	0.0001165	2,629	22,086,150	0.0000000	0	-100.0%
Commercial and Industrial	7,609,630	0.0001165	887	7,740,020	0.0000000	0	-100.0%
Farmland	17,047,230	0.0001165	1,986	17,173,410	0.0000000	0	-100.0%
Machinery and Equipment	4,086,700	0.0001165	476	3,785,290	0.0000000	0	-100.0%
	51,312,920		5,978	50,784,870		0	
				<u>(528,050)</u>	Change	<u>(5,978)</u>	Change
71-01 Linear Recreational							
Residential	814,328,980	0.0001309	106,596	689,075,790	0.0001348	92,887	3.0%
	814,328,980		106,596	689,075,790		92,887	
				<u>(125,253,190)</u>	Change	<u>(13,708)</u>	Change

VULCAN COUNTY - 2017 SERVICE LEVELS

Segment - Community Services

Capital Acquisitions and Funding:

Dept.	Capital Acquisition or Project	Estimated Cost	Capital Grants	Reserves	Disposals	Operations	Total Funding
52-03	Vulcan Hospital Expansion Project	915,269	290,987	624,282			915,269
		915,269	290,987	624,282	-	-	915,269

Budget Highlights and Impacts:

- 51-01 Transportation Initiative added for 2017 per Council Motion
- 52-01 Request received for 2017 funding for the Daycare.
- 52-03 County administering clinic subsidy program and all seven area municipalities are participating in this program. Balance of revenues are the shares from the partner municipalities.
- 52-03 Request from Health and Wellness Foundation for another year of administration funding of \$35,000.
- 52-03 Remaining matching contributions from the Town of Vulcan and the County are projected in 2017 (capital)
- 63-01 Grant to Tourism - \$86,595 requested from both the Town and the County
- 63-01 Grant to VBDS - \$77,250 requested from both the Town and the County.
- 63-01 Grant Coordinator position at VBDS - inter-municipal agreement where the County pays for 70% of wages & benefits in 2017 and ongoing and the Town pays 30%. MSI operating grants no longer used to fund these programs as it has been applied in the other departments.
- 71-01 Continue to put 50% of linear levy into capital reserves, also continue to distribute the Linear Levy revenues based on the County area in each district.
- 71-01 All 2016 requests are included in the budget issues, significant increase in Town request for Sports fields and Campground.
- 74-01 Chinook Arch Regional Library Contribution is based on \$7.62 per capita, as per agreement (\$857 increase from 2016)
- 74-01 The Library Board requesting \$109,000 in 2017, which is a \$18,000 increase from prior year

Current Year Budget Issues:

General Requests		Requests		Funding for Approved Items				
Dept.	Budget Issue for Council	Requested	Approved	Operations	Reserves	Grants	Other	Special Tax
51-01	FCSS	30,201	30,201	30,201	-	-	-	-
52-01	Vulcan Daycare Annual Request	5,000	5,000	5,000	-	-	-	-
52-03	Vulcan County Health & Wellness Foundation	35,000	25,000	25,000	-	-	-	-
63-01	Grant for Tourism	86,595	86,595	86,595	-	-	-	-
63-01	Grant for VBDS	77,250	77,250	77,250	-	-	-	-
74-01	Annual Grant to the County Library Board	109,000	109,000	-	-	109,000	-	-
	Total General Requests	343,046	333,046	224,046	-	109,000	-	-

Recreation & Cultural Requests		Requests		Funding for Approved Items				
Dept.	Budget Issue for Council	Requested	Approved	Operations	Reserves	Grants	Other	Special Tax
71-01	Carmangay Recreation Area							
71-01	Carmangay Ball Club - Balls Prizes, Trophies	500	500	-	-	-	-	500
71-01	Carmangay Curling Association - Shelving	3,000	3,000	-	-	-	-	3,000
	Total Carmangay Recreation Area	3,500	3,500	-	-	-	-	3,500
71-01	Champion Recreation Area							
71-01	Champion Swimming Pool - Operating Grant	30,000	30,000	15,000	-	-	-	15,000
71-01	Champion Pool Reserve	35,000	35,000	-	-	-	-	35,000
71-01	Champion School: Sports Equipment	2,000	2,000	-	-	-	-	2,000
74-02	Champion Community Hall: Operating	10,000	10,000	10,000	-	-	-	-
74-02	Champion Community Hall: Chair Upgrade	8,500	8,500	8,500	-	-	-	-
74-02	Champion School - Band Program	1,000	1,000	1,000	-	-	-	-
74-02	Champion School - Drama Program	1,500	1,500	1,500	-	-	-	-
74-02	Alston Hall: Utilities	500	500	500	-	-	-	-
74-02	Champion Legion Hall: Utilities & Insurance	4,500	4,500	4,500	-	-	-	-
	Total Champion Recreation Area	93,000	93,000	41,000	-	-	-	52,000
71-01	Lomond Recreation Area							
71-01	LCCAS - Insurance and roof repair	27,500	27,500	-	-	-	-	27,500
71-01	Lomond & District Recreation Board - Reserve	25,000	25,000	-	-	-	-	25,000
	Total Lomond Recreation Area	52,500	52,500	-	-	-	-	52,500
71-01	Milo Recreation Area							
71-01	Milo Board - Operational Expenses	34,500	34,500	-	-	-	-	34,500
71-01	Milo Ice Committee - Arena Operating Costs	10,000	10,000	-	-	-	-	10,000
71-01	Milo Community School - Bus for Ski Trips	5,000	5,000	-	-	-	-	5,000
71-01	Milo Curling Club - Brooms, Refrigeration Unit	5,644	5,644	-	-	-	-	5,644
71-01	Milo Board - Golf Tournament	1,000	1,000	-	-	-	-	1,000
71-01	Milo Board - Repair Bleachers	1,000	1,000	-	-	-	-	1,000
71-01	Milo Board - Shipping Container for storage	4,000	4,000	-	-	-	-	4,000
74-02	Milo Board - Christmas in the Park	1,000	1,000	1,000	-	-	-	-
74-02	Milo Hall: Operating Expenses	8,000	8,000	8,000	-	-	-	-
74-02	Milo Hall: Capital Renovations	10,000	10,000	10,000	-	-	-	-
74-02	Friends of Milo Library	3,000	3,000	3,000	-	-	-	-
	Total Milo Recreation Area	83,144	83,144	22,000	-	-	-	61,144

VULCAN COUNTY - 2017 SERVICE LEVELS

Segment - Community Services

Recreational & Cultural Requests		Requests		Funding for Approved Items				
Dept.	Budget Issue for Council	Requested	Approved	Operations	Reserves	Grants	Other	Special Tax
71-01	Northwest Recreation Area							
71-01	Mossleigh Kids Ball Club	1,000	1,000	-	-	-	-	1,000
71-01	Mossleigh Sports Council	4,500	4,500	-	-	-	-	4,500
71-01	Arrowwood Lions: Insurance/Power/Caretaker	5,535	5,535	-	-	-	-	5,535
71-01	Arrowwood 4-H: Supplies, Clinic Instructors	500	500	-	-	-	-	500
71-01	Arrowwood & District ECS	1,180	1,180	-	-	-	-	1,180
71-01	Village of Arrowwood: Board expenses	800	800	-	-	-	-	800
74-02	Mossleigh Community Club: Operating	10,000	10,000	10,000	-	-	-	-
74-02	Arrowwood Comm. Rec. Assoc.: Operating	14,197	14,197	14,197	-	-	-	-
74-02	Arrowwood Restoration Society	2,580	2,580	2,580	-	-	-	-
74-02	Northwest Fire Association - Family	1,400	1,400	1,400	-	-	-	-
	Total Northwest Recreation Area	41,692	41,692	28,177	-	-	-	13,515
71-01	Vulcan Recreation Area							
71-01	Vulcan Arena Operating Share	77,920	77,920	38,960	-	-	-	38,960
71-01	Vulcan Swimming Pool Operating	79,108	79,108	39,554	-	-	-	39,554
71-01	Vulcan & District Recreation Board	70,542	70,542	-	-	-	-	70,542
71-01	Recreation Board - Programming	8,750	8,750	-	-	-	-	8,750
71-01	Southern Alberta Summer Games	9,070	9,070	9,070	-	-	-	-
71-01	Vulcan Sports field/Campground/Ag Grounds	56,725	56,725	56,725	-	-	-	-
71-01	Vulcan County KidSport	3,000	3,000	-	-	-	-	3,000
74-02	Fall Fair & Concert Series	4,000	4,000	4,000	-	-	-	-
74-02	Vulcan Regional Food Bank Society - Building	21,000	10,000	10,000	-	-	-	-
	Total Vulcan Recreation Area	330,115	319,115	158,309	-	-	-	160,806
	Total Recreational & Cultural Requests	603,951	592,951	249,486	-	-	-	343,465
	Total General Requests	343,046	333,046	224,046	-	109,000	-	-
	Total Carmangay Recreation Area	3,500	3,500	-	-	-	-	3,500
	Total Champion Recreation Area	93,000	93,000	41,000	-	-	-	52,000
	Total Lomond Recreation Area	52,500	52,500	-	-	-	-	52,500
	Total Milo Recreation Area	83,144	83,144	22,000	-	-	-	61,144
	Total Northwest Recreation Area	41,692	41,692	28,177	-	-	-	13,515
	Total Vulcan Recreation Area	330,115	319,115	158,309	-	-	-	160,806
	Interim Budget item	946,997	925,997	473,532	-	109,000	-	343,465
	Final Budget item							

Departments in General Government Segment:

51-01 - FCSS

Vulcan County supports initiatives that contribute to the overall well-being of the County's residents. The Family and Community Support Services (FCSS) is a regional initiative with the other area Municipalities and is funded 80% by the Province and 20% by the partner Municipalities. The amount represents the County's 20% of the partnership share. The Transportation initiative for passengers is also funded from this area of the budget.

52-01 - Daycare

Vulcan County supports initiatives that benefit the well-being of the County's residents. Subsidies to the Vulcan Daycare is in this area (if available).

52-03 - Other Public Health

Vulcan County supports initiatives that contribute to the well-being of County Residents by participating in and managing the regional Physician Recruitment and Retention Program. This municipal partnership is administered by Vulcan County. Funding for the Hospital Expansion project through debenture payment for the initiative is provided here. The Vulcan County Health and Wellness Foundation receives operating funds from this area as well.

63-01 - Tourism & Economic Development

Vulcan County participates in and supports regional initiatives which develop and strengthen the area through Tourism and Economic Development. Support for the Vulcan Business Development Society (VBDS) and the Tourism Society are in this area. The County also shares the cost of a grant writer position that benefits all the partner municipalities and local groups in acquiring grants.

71-01 - Recreation Boards

The County offers support to Recreation Boards to promote and encourage healthy active lifestyles for the residents within the County. The proceeds go towards the upkeep of recreational facilities as well as recreational programs offered at these facilities and by local area groups.

74-01 - Libraries

Vulcan County supports all regional libraries through the Vulcan County Library Board. Vulcan County is also a member of the Chinook Arch Regional Library System (CARLS) which enhances the libraries within the County and provides greater access to library services and materials to all residents.

74-02 - Cultural Programs & Events

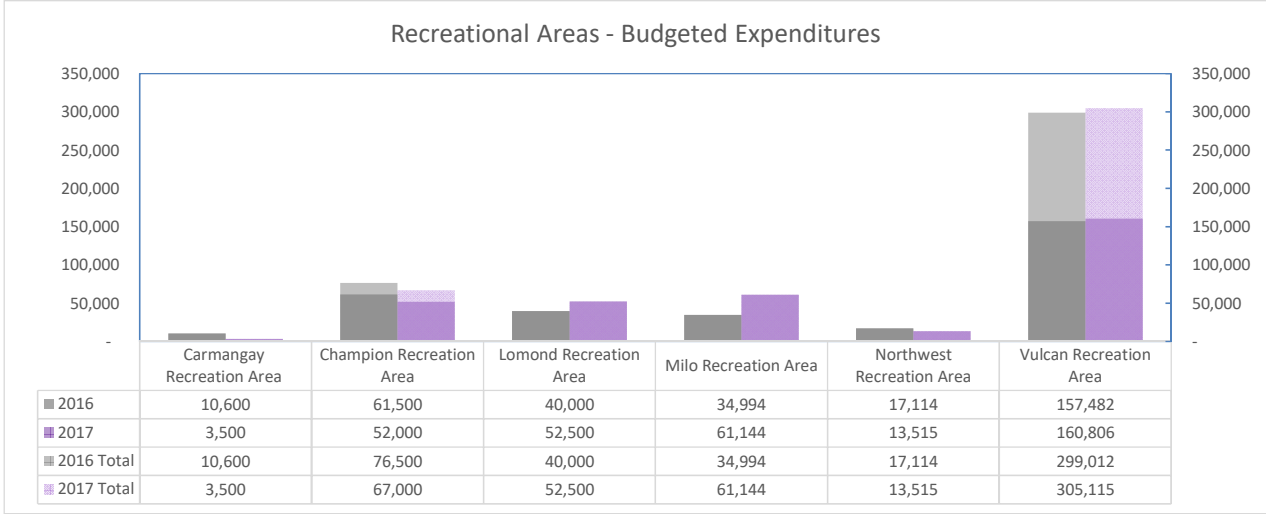
The County offers support through the Recreation Boards to promote and encourage cultural programs, facilities and events within the county. The proceeds go towards the upkeep of cultural facilities as well as cultural programs offered at these facilities and by these community groups.

VULCAN COUNTY - 2017 SERVICE LEVELS

Segment - Community Services

Other information:

Recreational - Special tax		2016			2017		
		Special Tax	General	Total	Special Tax	General	Total
71-01	Carmangay Recreation Area	10,600	-	10,600	3,500	-	3,500
71-01	Champion Recreation Area	61,500	15,000	76,500	52,000	15,000	67,000
71-01	Lomond Recreation Area	40,000	-	40,000	52,500	-	52,500
71-01	Milo Recreation Area	34,994	-	34,994	61,144	-	61,144
71-01	Northwest Recreation Area	17,114	-	17,114	13,515	-	13,515
71-01	Vulcan Recreation Area	157,482	141,530	299,012	160,806	144,309	305,115
		321,690	156,530	478,220	343,465	159,309	502,774



Recreational - Special tax		2017
Dept.	Recreational District:	Total Costs
71-01	Carmangay Recreation Area	3,500
71-01	Champion Recreation Area	52,000
71-01	Lomond Recreation Area	52,500
71-01	Milo Recreation Area	61,144
71-01	Northwest Recreation Area	13,515
71-01	Vulcan Recreation Area	160,806
		343,465

Share of Linear (*)	Other Revenues	Total		Net Effect (**)
		Special Tax	Revenues	
4,081	(581)	0	3,500	0
5,372	-	46,625	51,997	(3)
6,453	-	46,043	52,496	(4)
5,455	-	55,689	61,144	(0)
10,548	-	2,968	13,516	1
14,517	-	146,296	160,814	8
46,426	(581)	297,621	343,466	1

* The share of linear is based on the percentage of square miles of land in each of the recreational districts

** Net Effect is caused by rounding in the special tax rate

VULCAN COUNTY - 2017 SERVICE LEVELS

Segment - Utility Services

Segment Overview:

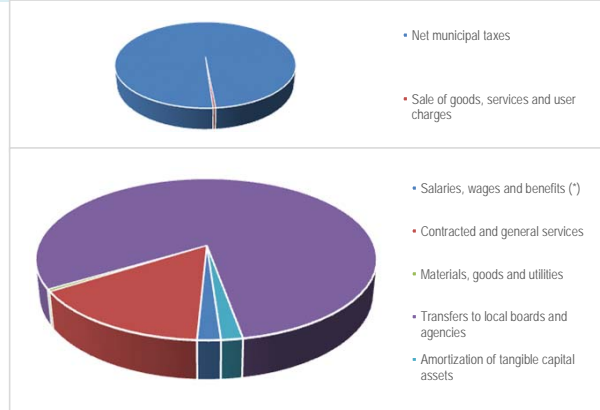
Vulcan County is a member of the Twin Valley Regional Water Commission and the Vulcan District Waste Commission. Operations for the Mossleigh Water Treatment Plant are contracted to Rocky View Utility Corp.

Financial Overview:

	Budget 2016	Actual 2016	Budget 2017	Projected 2018	Projected 2019
REVENUES:					
37-01 Storm Sewers & Drainage	-	-	-	-	-
41-01 Water Supply & Distribution	11,425	11,425	11,425	16,932	16,932
41-02 Twin Valley Regional Water Commission	-	-	-	-	-
43-03 Solid Waste Management	569,105	568,744	614,102	614,255	614,410
	580,530	580,169	625,527	631,187	631,342
EXPENSES:					
37-01 Storm Sewers & Drainage	70,704	11,181	68,163	4,806	5,051
41-01 Water Supply & Distribution	49,331	101,770	76,687	77,156	77,633
41-02 Twin Valley Regional Water Commission	31,828	66,516	32,961	32,961	32,961
43-03 Solid Waste Management	565,423	561,387	613,998	614,223	614,327
	717,287	740,854	791,810	729,146	729,972
EXCESS (SHORTFALL) OF REVENUES OVER EXPENSES - EXCLUDING CAPITAL AND TRANSFERS	(136,756)	(160,684)	(166,283)	(97,959)	(98,630)
Net Transfers to/from Reserves and Functions			48,486		
Net segment funding (deficit)			(117,796)		

Budget by Type:

	2017
REVENUES:	
Net municipal taxes	623,178
Sale of goods, services and user charges	2,349
	625,527
EXPENSES:	
Salaries, wages and benefits (*)	14,917
Contracted and general services	120,720
Materials, goods and utilities	3,480
Transfers to local boards and agencies	638,887
Amortization of tangible capital assets	13,806
	791,810
EXCESS (SHORTFALL) OF REVENUES OVER EXPENSES - EXCLUDING CAPITAL AND TRANSFERS	(166,283)
Net Transfers to/from Reserves and Functions	48,486
NET SEGMENT FUNDING (DEFICIT)	(117,796)



* The salary, wages and benefits are allocated to this segment from staff included in the General Government Segment.

VULCAN COUNTY - 2017 SERVICE LEVELS

Segment - Utility Services

Budget by Function (including transfer details):

Budget 2017

	Revenues	Transfers from Reserves and Functions	Total Revenue	Expenses	Transfers to Reserves and Functions	Total Expenses	Net Funding
37-01 Storm Sewers & Drainage	-	60,000	60,000	68,163	-	68,163	(8,163)
41-01 Water Supply & Distribution	11,425	-	11,425	76,687	11,425	88,112	(76,687)
41-02 Twin Valley Regional Water Commission	-	-	-	32,961	-	32,961	(32,961)
43-03 Solid Waste Management	614,102	-	614,102	613,998	89	614,087	15
	625,527	60,000	685,527	791,810	11,514	803,323	(117,796)

Assessment and Tax Rates:

	2016			2017			Change in Tax Rates
	Assessment	Tax Rates	Taxation	Assessment	Tax Rates	Taxation	
43-03 - Solid Waste Management							
Residential	436,185,830	0.0003412	148,827	439,254,600	0.0003980	174,823	17%
Commercial and Industrial	83,523,650	0.0003412	28,498	87,609,370	0.0003980	34,869	17%
Farmland	204,013,140	0.0003412	69,609	204,305,680	0.0003980	81,314	17%
Machinery and Equipment	123,015,890	0.0003412	41,973	116,822,580	0.0003980	46,495	17%
Linear	814,328,980	0.0003412	277,849	689,075,790	0.0003980	274,252	17%
	1,661,067,490		566,756	1,537,068,020		611,753	
				(123,999,470) Change		44,997 Change	
41-01 - Water Supply & Distribution							
	Parcels	Tax Rates	Taxation	Parcels	Tax Rates	Taxation	Tax Rates
Mossleigh Water Treatment Plant	31	368.55	11,425	31	368.55	11,425	0%
	31		11,425	31		11,425	
				- Change		- Change	

Capital Acquisitions and Funding:

Dept.	Capital Acquisition or Project	Estimated Cost	Capital Grants	Reserves	Disposals	Operations	Total Funding
37-01	Mossleigh Drainage Project	562,926	562,926				562,926
41-01	Kirkcaldy Waterline Project	205,309		205,309			205,309
		768,235		562,926	205,309	-	768,235

Budget Highlights and Impacts:

- 37-01 Little progress made to date with landowner, budgeted for \$60,000 from reserve funds to compensate for easement, damages and costs, may adjust when/if closer to resolution.
- 41-01 New Code of Practice to inspect plant 5 days per week has increased operating costs significantly.
- 41-01 Kirkcaldy water projects (capital) to be started in 2017.
- 41-02 Planned feasibility of connection to a hamlet but no funds available at this time for major project unless use of capital reserves which would require higher annual commitment in future to fund reserves for already established long-term Capital Plan.
- 43-03 2017 Requisition amount has been received from the Commission, approx. 8.7% increase from 2016.

Current Year Budget Issues:

Dept.	Budget Issue for Council	Requests		Funding for Approved Items				
		Requested	Approved	Operations	Reserves	Grants	Other	Special Tax
	Interim Budget item	-	-	-	-	-	-	-
	Final Budget item							

Departments in General Government Segment:

37-01 - Storm Sewers & Drainage

This function represents activities related to the provision of services for Storm Facilities and Surface Drainage.

41-01 - Water Supply & Distribution

This function reflects the costs and other activities related to the well and water treatment plant in the Hamlet of Mossleigh. The Well and Water Plant are owned and operated by the County, while the water distribution system is owned and operated by the Mossleigh Water Co-op. The waterline connection of the Hamlet of Kirkcaldy is also included in this area.

41-02 - Twin Valley Regional Water

Covers the Twin Valley Regional Water Commission (TVRWC). Until or unless this project expands into the rural area, Vulcan County will have minimal involvement in the overall operation of the Commission, other than ensuring that the landowners in the County who have the waterline through their properties are treated fairly. Two members of Council sit on the Commission Board. County share of administration costs is 25% and share of operations is based on usage, which covers the water consumption of the various rural co-ops connected to the system.

43-03 - Solid Waste Management

Funds are paid directly to the Vulcan District Waste Commission to administer the solid waste management in the County and as well as the six urban Municipalities within the County contributes to the Commission. As this is a locally organized Commission, subsequently approved by the Province, it has requisitioning powers granted under legislation. There is also a small fee charged to the Hamlet of Brant residents as they receive individual garbage pick up.