

QUARTERLY OPERATING REPORT

PERIOD ENDED JUNE 30, 2017

QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2017

TABLE OF CONTENTS:

OPERATING REPORT:	
ANALYSIS BY DEPARTMENT - OVERVIEW	2 - 7
BREAKDOWN OF OPERATING REVENUES - DEPARTMENT / TYPE	8
ANALYSIS OF REVENUES BY TYPE:	
NET MUNICIPAL TAXES	9
GOVERNMENT TRANSFERS	10
RETURN ON INVESTMENTS	10 - 11
SALES OF GOODS, SERVICES, AND USER CHARGES	11
RENTAL INCOME	12
COMMUNITY AGGREGATE LEVY	12
PENALTIES AND COST OF TAXES	12
OTHER REVENUES	13
BREAKDOWN OF OPERATING EXPENSES - DEPARTMENT / TYPE	14
ANALYSIS OF EXPENSES BY TYPE:	
SALARIES, WAGES, AND BENEFITS	15 - 16
CONTRACTED AND GENERAL SERVICES	16 - 17
MATERIALS, GOODS, AND UTILITIES	18 - 19
TRANSFERS TO LOCAL BOARDS AND AGENCIES	20
INTEREST AND BANK CHARGES	21
OTHER EXPENSES	21

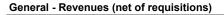
Note:

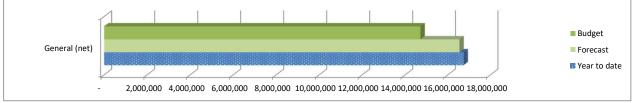
For display purposes, amortization expense of capital assets has been removed from the departmental expenditures, as this is a non-cash transaction and is only recorded at yearend. The approved budget is also displayed with amortization removed.

The quarterly operating reporting includes the financial information for the six (6) months ending June 30th. The actual figures have been compared to the approved budget for the year, and have also been compared to the forecasted figures for the 2nd quarter. The forecasted figures have been estimated based on the approved budget and the timing of the transactions and journal entries (i.e. regular transactions, such as payroll, are based on 50% of the approved budget; whereas, yearend journal entries are only recorded in the 4th quarter)



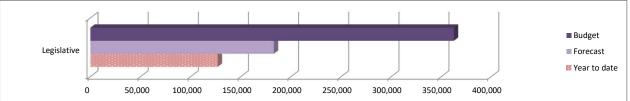
Analysis by Department





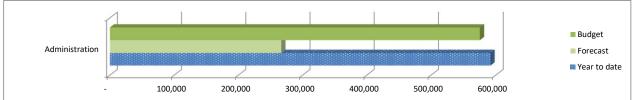
Budget is lower than the forecast & actual because the budget includes the full amount of school foundation requisitions. These come in quarterly while tax revenues are recorded in May.

Legislative - Expenditures



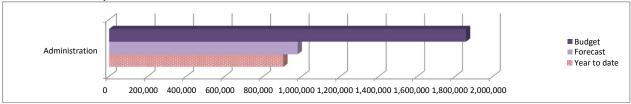
Budget is greater than forecast mostly due to that the forecast is based on a partial year. Year to date expenses are less than forecast mostly due to some of the Council per diems costs have not been submitted.

Administration - Revenues



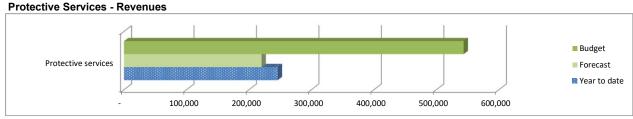
Budget is greater than forecast mostly due to that the forecast is based on a partial year and that some revenues such as tax arrears penalties are only forecasted in the 1st, 3rd, and 4th quarters. Year to date revenues are greater than forecast mostly due to an increase of approx. \$276,800 in penalties from taxes in arrears (majority from oil/gas companies that defaulted on their property tax payment plans).

Administration - Expenditures



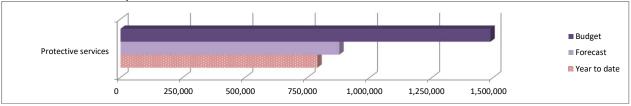
Budget is greater than forecast mostly due to that the forecast is based on a partial year and the recognition of prepaids are in the 1st quarter (i.e. insurance, software, etc.). Year to date expenses are less than forecast mostly due to some expenditures that were less than expected and some expenses are still to be incurred. Some of the expenses that were less than expected include salaries and benefits, insurance, and bank service charges. Some of the expenses that have not incurred yet include some of the education/training costs and audit services. These reduced costs are somewhat offset by the software costs being higher than forecast due to a large portion of the implementation of the asset management software being done.





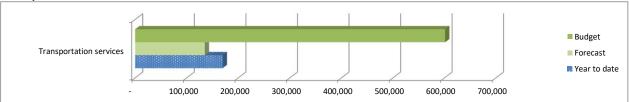
Budget is greater than forecast mostly due to the yearend adjustments for the recognition of the MSI operating and ACP grant funding of approx. \$101,700 and that the remaining forecast is based on a partial year. Year to date revenues are higher than forecast due to additional building rental income as well has higher cost recovery income from Carmangay and Champion.

Protective Services - Expenditures



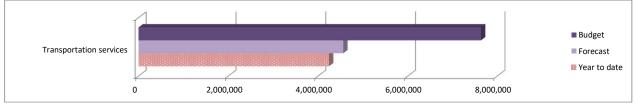
Budget is greater than forecast mostly due to that the forecast is based on a partial year, and that some entries such as honorariums are recorded at yearend. Year to date expenses are less than forecast mostly due to some expenditures that were less than expected and some expenses are still to be incurred. Some of the expenses that were less than expected include salaries and benefits and equipment repairs. Some of the expenses that have not incurred yet include some of the education/training costs and consulting services.

Transportation Services - Revenues



Budget is greater than forecast mostly due to the FGTF grant funding of approx. \$210,900 and the Community Aggregate Levy of approx. \$120,000 which are recognized later in the year and that the remaining forecast is based on a partial year. Year to date revenues are higher than forecast mostly due to some of the gravel sales and cost recoveries have been above what was forecasted; however, this is likely due to the timing of the year for these related sales.

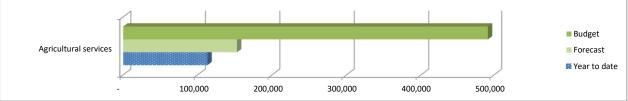
Transportation Services - Expenditures



Budget is greater than forecast mostly due to that the forecast is based on a partial year and that some costs such as seasonal staff, overtime, and road repairs start later in the year. Year to date expenses are less than forecast mostly due to some expenditures that were less than expected and some expenses are still to be incurred. Some of the expenses that were less than expected include salaries and benefits due to some vacancies, cost of tires, and equipment/vehicle repairs. Some of the expenses that have not been incurred yet include consulting services, the purchase of fencing material and tools/supplies, and recognition of expense from using culverts and blades which are currently in inventory. These reductions were somewhat offset by increases in gravel crushing costs from forecast from the gravel crushing program.

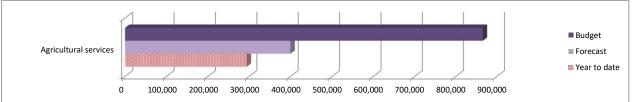






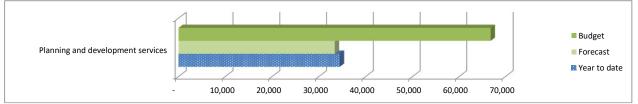
Budget is greater than forecast mostly due to the recognition of the ASB grant of approx. \$168,300, invoicing for the weed coordinator, and that the sale of pesticides are done later in the year. Surface rights revenues and some cost recoveries are forecasted based on a partial year. Year to date revenues are less than forecast mostly due to some of the surface rights revenues received were less than expected and have not been invoiced at this time.

Agricultural Services - Expenditures



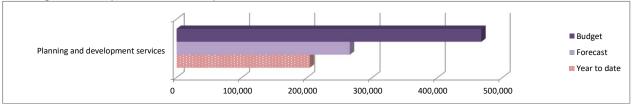
Budget is greater than forecast mostly due to that the forecast is based on a partial year and that some costs such as seasonal staff and purchase of herbicides start later in the year. Year to date expenses are less than forecast mostly due to some expenditures that were less than expected and some expenses are still to be incurred. Some of the expenses that were less than expected include building repairs, cost of fuel/diesel and utilities. Some of the expenses that have not incurred yet include some of the purchase of tires, tools/supplies, and some of the purchase of herbicides.

Planning and Development Services - Revenues



Budget is greater than forecast mostly due to that the forecast is based on a partial year. Year to date revenues are slightly higher than forecast due to higher than expected revenues on development permits which was sufficient to offset lower than expected revenue from safety code fees.

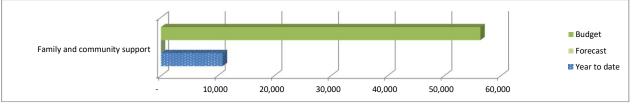
Planning and Development Services - Expenditures



Budget is greater than forecast mostly due to that the forecast is based on a partial year. Year to date expenses are less than forecast mostly due to some of the expenses such as legal costs and safety codes permitting are still to be incurred/invoiced.

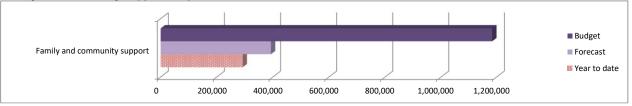


Family and Community Support - Revenues

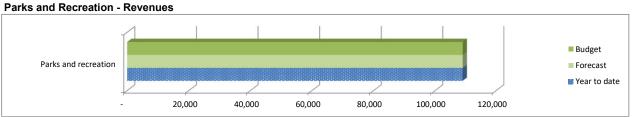


Budget is greater than forecast as the Town and Villages share of the Doctor Retention Program are invoiced in the 4th quarter. Year to date revenues are greater than forecast due to the investment income earned on the funds held for the obligation for the Vulcan Hospital Expansion Project which was not specifically budgeted.

Family and Community Support - Expenditures

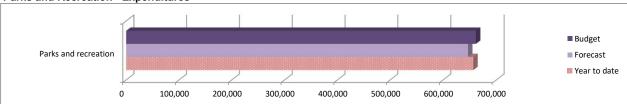


Budget is greater than forecast mostly due to that the total estimated contributions to the Vulcan Hospital Expansion Project of approx. \$915,000 for the year are projected to be accrued later in the year, the contributions to FCSS are done on a semi-annual basis, and that the remaining forecast is based on a partial year. Year to date expenses are less than forecast mostly because invoices for the hospital expansion have not yet been received, but also because not all doctor retention expenses have been accrued.



Budget, forecast, and actual revenue all agree as the annual MSI operating allocation of \$109,000 was fully recognized in the second guarter.

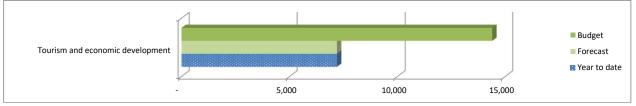
Parks and Recreation - Expenditures



Budget, forecast, and actual are very close because County contributions for recreation and culture were all made in the second quarter. Forecast is slightly lower than budget mainly due to library memberships being 1/2 recognized so far. Actual is higher than forecast mainly because of a \$10,000 expenditure on the food bank which was funded from reserves.

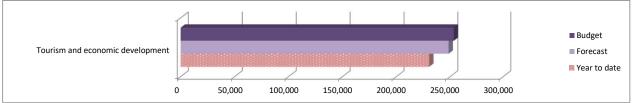


Tourism and Economic Development - Revenues



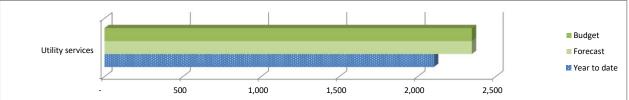
Budget is greater than forecast as the forecast is based on a partial year. Year to date revenues are equal to the forecast for the building rental costs to Vulcan Business Development Society.

Tourism and Economic Development - Expenditures



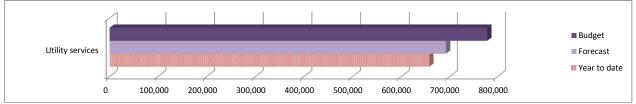
Budget is greater than forecast as the forecast is based on a partial year. While all funding requests have been paid, not all utility costs have been incurred as yet. Actual costs are lower than forecast because the County contributed \$17,250 less than expected to VBDS in 2017.

Utility Services - Revenues

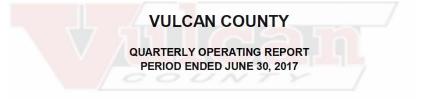


Budgeted amount matches forecast. Year to date revenues are slightly lower because there were three fewer parties invoiced for garbage services in Brant than anticipated.

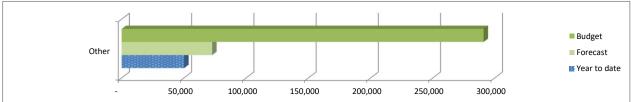
Utility Services - Expenditures



Budget is greater than forecast as the majority of the expenditure relates to the contribution to VDWC and is paid in the 1st quarter, where the remaining expenditures are based on a partial year. Year to date expenses are less than forecast mostly due to some expenses being less than expected such as legal expenses and equipment repairs.

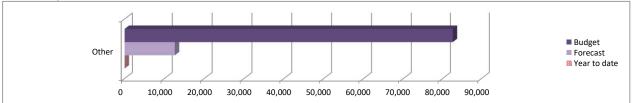


Other - Revenues



Budget is greater than the forecast and year to date revenues as the contribution from the Town for the Vulcan Hospital Expansion project is projected to be received later in the year as a matching contribution to funds raised by the Vulcan County Health and Wellness Foundation. Actual is lower than forecast because some additional contribution revenue could not be recognized until July.

Other - Expenditures

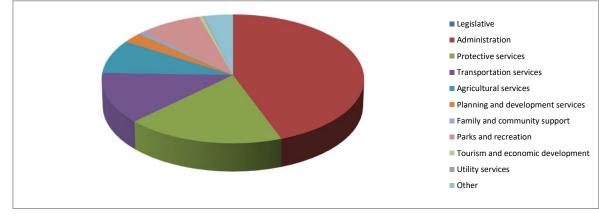


Budget is greater than forecast mostly due to some entries such as use of the contingency fund and tax write-offs are recorded later in the year. Year to date expenses are lower than the forecast as there has been no use of contingency funds.

QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2017

OUN

Breakdown of Operating Revenues by Departments - year to date

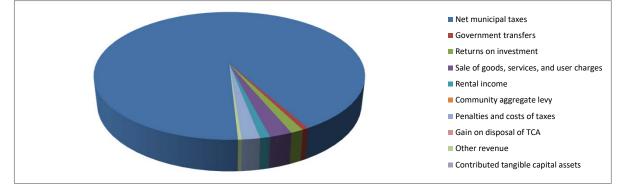


Department	Budget	Year to date	Budget %
Legislative	-	-	0.00%
Administration	575,601	591,804	102.81%
Protective services	543,884	246,380	45.30%
Transportation services	601,189	169,814	28.25%
Agricultural services	491,462	113,100	23.01%
Planning and development services	66,800	34,461	51.59%
Family and community support	56,407	10,923	19.36%
Parks and recreation	109,000	109,000	100.00%
Tourism and economic development	14,400	7,200	50.00%
Utility services	2,349	2,106	89.66%
Other	290,987	50,223	17.26%
	2 752 070	1 335 011	

2,752,079 1,335,011

* excludes general revenues (net municipal taxes) for display purposes

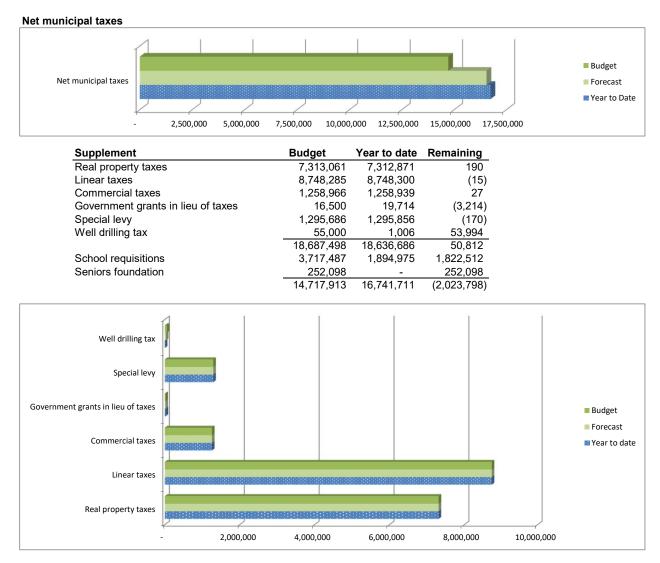
Breakdown of Operating Revenues by Type - year to date

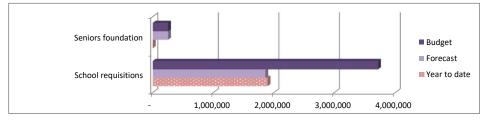


Type of revenue	Budget	Year to date	Budget %
Net municipal taxes	14,717,913	16,741,711	113.75%
Government transfers	694,241	114,858	16.54%
Returns on investment	393,236	232,143	59.03%
Sale of goods, services, and user charges	712,786	409,835	57.50%
Rental income	357,029	183,720	51.46%
Community aggregate levy	120,000	2,340	1.95%
Penalties and costs of taxes	100,500	326,757	325.13%
Gain on disposal of tangible capital assets	-	-	0.00%
Other revenue	374,287	65,358	17.46%
Contributed tangible capital assets	-	-	0.00%
	17,469,992	18,076,722	

QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2017

Analysis of Revenues by Type

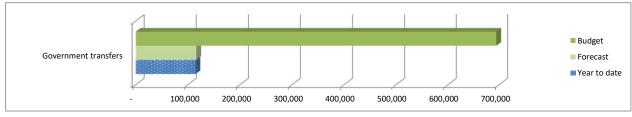




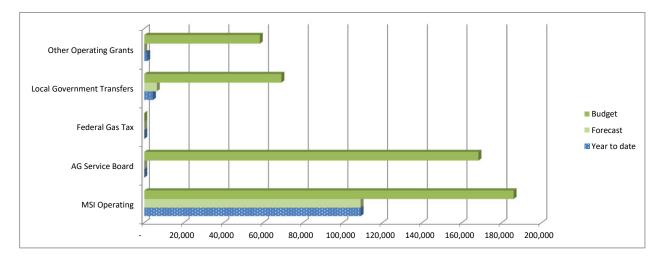
VULCAN COUNTY QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2017

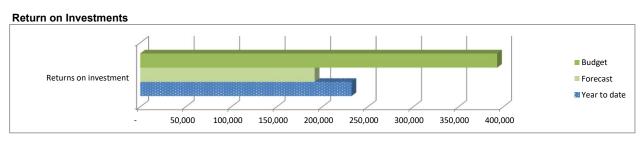
Analysis of Revenues by Type - continued

Government Transfers



Supplement	Budget	Year to date	Remaining
MSI Operating	185,940	109,000	76,940
AG Service Board	168,350	-	168,350
Federal Gas Tax	-	-	-
Local Government Transfers	69,082	4,358	64,724
Other Operating Grants	58,215	1,500	56,715
	481,587	114,858	366,729



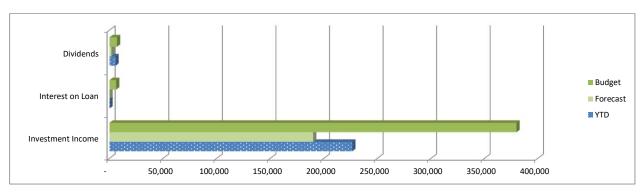


Supplement	Budget	Year to date	Remaining
Investment Income	380,000	226,565	153,435
Interest on Loan	6,236	(8)	6,244
Dividends	7,000	5,586	1,414
	393,236	232,143	161,093

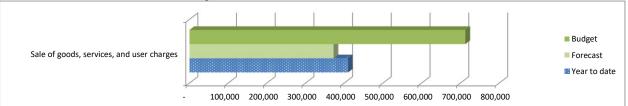


Analysis of Revenues by Type - continued

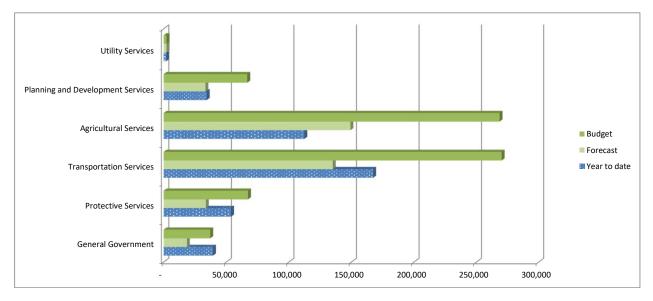
Return on Investments - continued



Sale of Goods, Services, and User Charges

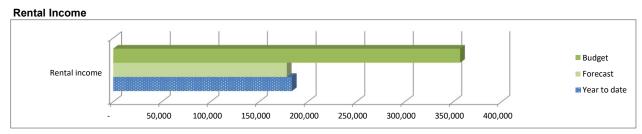


Supplement	Budget	Year to date	Remaining
General Government	37,250	39,469	(2,219)
Protective Services	67,440	53,868	13,572
Transportation Services	270,335	167,474	102,861
Agricultural Services	268,612	112,457	156,155
Planning and Development Services	66,800	34,461	32,339
Utility Services	2,349	2,106	243
-	712,786	409,835	302,951

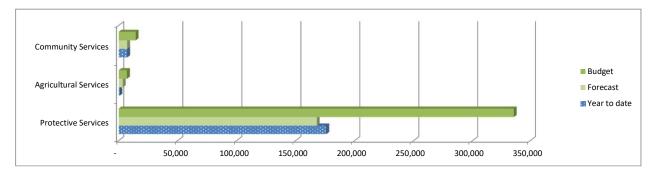


VULCAN COUNTY QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2017

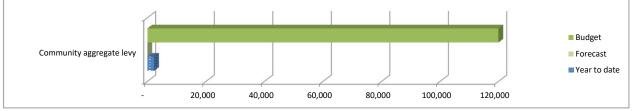
Analysis of Revenues by Type - continued



Supplement	Budget	Year to date	Remaining
Protective Services	335,629	175,877	159,752
Agricultural Services	7,000	643	6,357
Community Services	14,400	7,200	7,200
	357,029	183,720	173,309

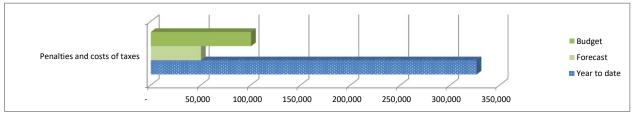


Community Aggregate Levy



Supplement	Budget	Year to date	Remaining
Community aggregate levy	120,000	2,340	117,660

Penalties and Costs of Taxes

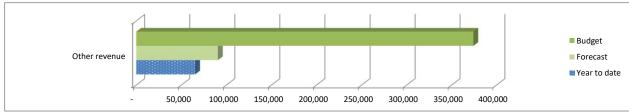


Supplement	Budget	Year to date	Remaining
Penalties on Current Taxes	50,000	-	50,000
Penalties on Tax Arrears	50,000	326,757	(276,757)
Penalties on Receivables	500	-	500
	100,500	326,757	(226,257)

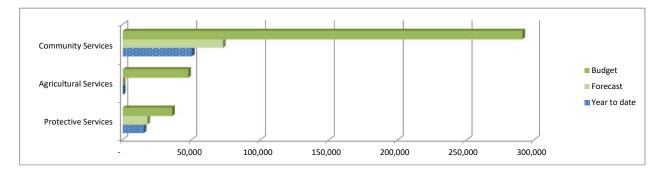


Analysis of Revenues by Type - continued

Other Revenue



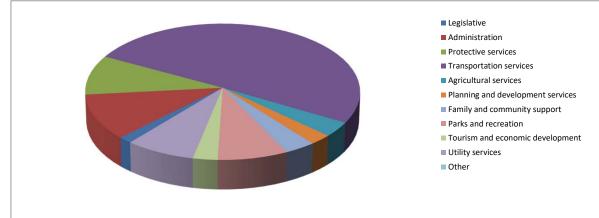
Supplement	Budget	Year to date	Remaining
Protective Services	35,800	15,135	20,665
Agricultural Services	47,500	-	47,500
Community Services	290,987	50,223	240,764
	374,287	65,358	308,929



QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2017

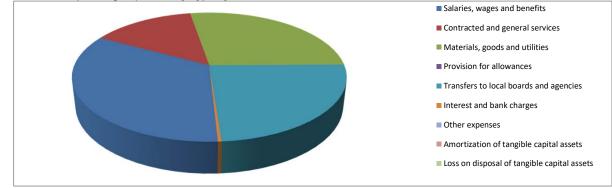
COD ENDED CONE C

Breakdown of Operating Expenses by Departments - year to date



Department	Budget	Year to date	Budget %
Legislative	362,554	126,988	35.03%
Administration	1,857,958	905,222	48.72%
Protective services	1,488,322	789,953	53.08%
Transportation services	7,633,637	4,242,057	55.57%
Agricultural services	865,795	294,190	33.98%
Planning and development services	467,349	204,107	43.67%
Family and community support	1,183,542	292,362	24.70%
Parks and recreation	661,639	656,783	99.27%
Tourism and economic development	253,460	230,460	90.93%
Utility services	778,003	657,104	84.46%
Other	82,595	(307)	-0.37%
	15,634,854	8,398,919	

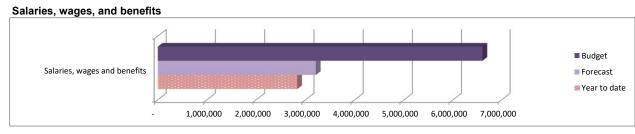
Breakdown of Operating Expenses by Type - year to date



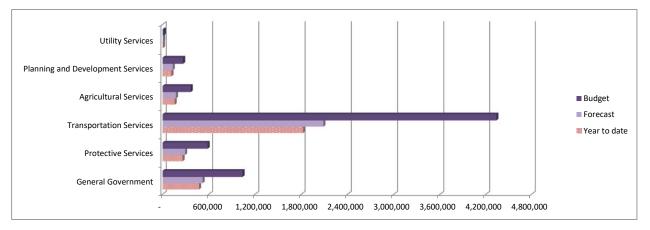
Budget	Year to date	Budget %
6,603,690	2,831,399	42.88%
3,216,804	1,212,512	37.69%
4,488,891	2,309,517	51.45%
2,820,420	2,016,732	71.50%
75,033	29,066	38.74%
87,594	(307)	-0.35%
-	-	0.00%
(1,657,578)	-	0.00%
15,634,854	8,398,919	
4,328,196	-	0.00%
19.963.050	8.398.919	
	6,603,690 3,216,804 4,488,891 2,820,420 75,033 87,594 - (1,657,578) 15,634,854 4,328,196	6,603,690 2,831,399 3,216,804 1,212,512 4,488,891 2,309,517 2,820,420 2,016,732 75,033 29,066 87,594 (307) - - (1,657,578) - 15,634,854 8,398,919 4,328,196 -

VULCAN COUNTY QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2017

Analysis of Expenses by Type



Supplement	Budget	Year to date	Remaining
General Government	1,037,050	472,711	564,339
Protective Services	584,363	258,698	325,665
Transportation Services	4,336,324	1,823,557	2,512,767
Agricultural Services	364,859	156,269	208,590
Planning and Development Services	266,177	114,556	151,621
Utility Services	14,917	5,608	9,309
	6,603,690	2,831,399	3,772,291

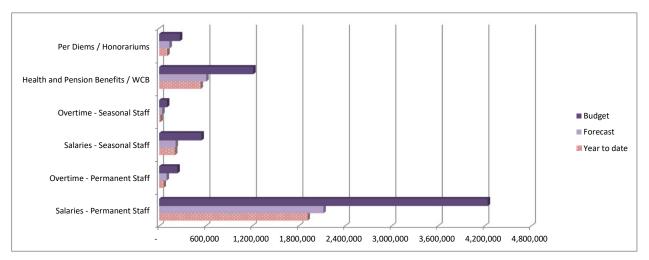


Supplement	Budget	Year to date	Remaining
Salaries - Permanent Staff	4,240,841	1,916,106	2,324,735
Overtime - Permanent Staff	234,220	56,255	177,965
Salaries - Seasonal Staff	546,456	203,439	343,017
Overtime - Seasonal Staff	99,868	15,953	83,915
Health and Pension Benefits / WCB	1,215,033	535,122	679,911
Per Diems / Honorariums	267,272	104,523	162,749
	6,603,690	2,831,399	3,772,291

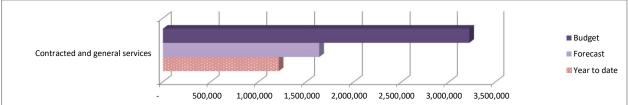
QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2017

Analysis of Expenses by Type - continued

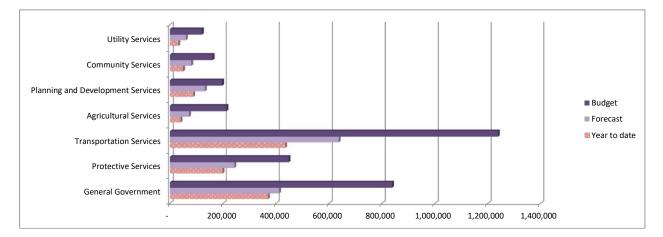
Salaries, wages, and benefits - continued



Contracted and general services



Supplement	Budget	Year to date	Remaining
General Government	838,267	369,957	468,310
Protective Services	447,859	198,417	249,442
Transportation Services	1,238,392	435,013	803,379
Agricultural Services	213,145	40,191	172,954
Planning and Development Services	197,233	87,728	109,505
Community Services	161,188	49,485	111,703
Utility Services	120,720	31,721	88,999
-	3,216,804	1,212,512	2,004,292

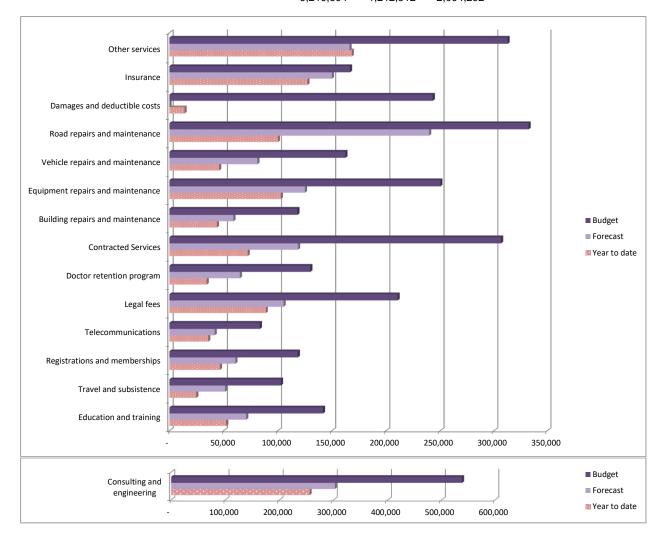


QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2017

Analysis of Expenses by Type - continued

Contracted and general services - continued

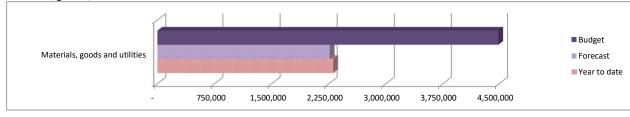
Supplement	Budget	Year to date	Remaining
Education and training	141,700	52,328	89,372
Travel and subsistence	102,958	24,717	78,241
Registrations and memberships	118,484	46,566	71,918
Telecommunications	83,430	35,819	47,610
Legal fees	210,600	88,899	121,701
Doctor retention program	130,000	34,378	95,622
Contracted Services	306,534	72,208	234,326
Consulting and engineering	537,807	255,378	282,429
Building repairs and maintenance	118,136	43,825	74,311
Equipment repairs and maintenance	250,066	102,839	147,227
Vehicle repairs and maintenance	162,416	45,886	116,531
Road repairs and maintenance	332,414	100,129	232,285
Damages and deductible costs	243,005	13,898	229,107
Insurance	166,591	127,369	39,222
Other services	312,663	168,273	144,391
	3,216,804	1,212,512	2,004,292



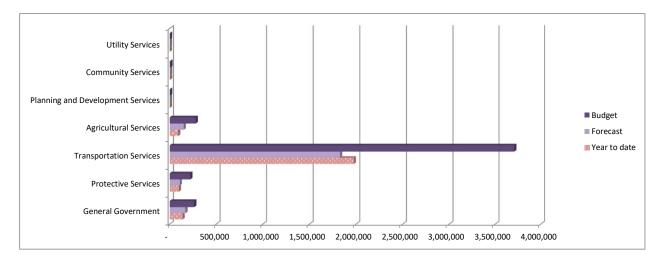
QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2017

Analysis of Expenses by Type - continued

Material, goods, and utilities



Budget	Year to date	Remaining
263,467	138,145	125,322
221,449	98,090	123,359
3,708,500	1,975,487	1,733,013
279,641	91,729	187,912
3,939	1,823	2,116
8,415	3,891	4,524
3,480	354	3,126
4,488,891	2,309,519	2,179,372
	263,467 221,449 3,708,500 279,641 3,939 8,415 3,480	263,467 138,145 221,449 98,090 3,708,500 1,975,487 279,641 91,729 3,939 1,823 8,415 3,891 3,480 354

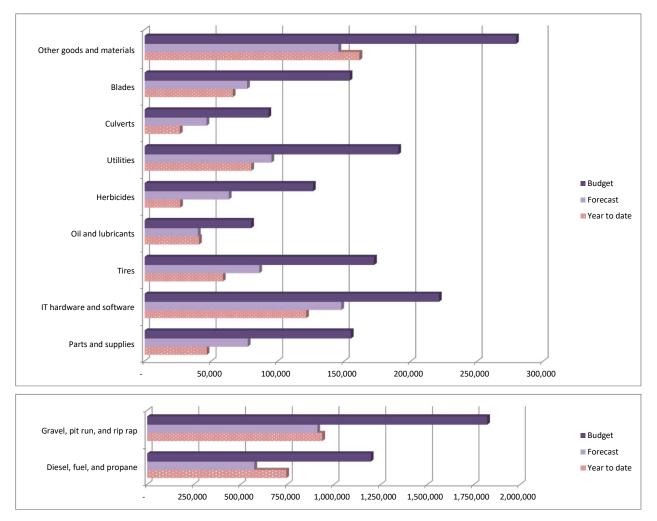


Supplement	Budget	Year to date	Remaining
Parts and supplies	154,960	46,668	108,292
IT hardware and software	221,121	121,383	99,738
Diesel, fuel, and propane	1,196,036	744,067	451,970
Tires	172,356	58,789	113,567
Oil and lubricants	80,085	40,854	39,231
Gravel, pit run, and rip rap	1,820,839	936,828	884,011
Herbicides	126,500	26,689	99,811
Utilities	190,574	80,103	110,471
Culverts	93,000	26,491	66,509
Blades	154,048	66,214	87,834
Other goods and materials	279,372	161,431	117,941
	4,488,891	2,309,517	2,179,374

QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2017

Analysis of Expenses by Type - continued

Material, goods, and utilities - continued



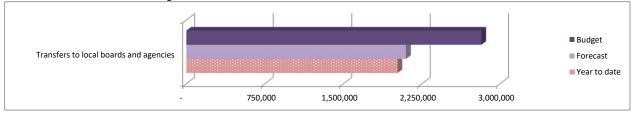


QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2017

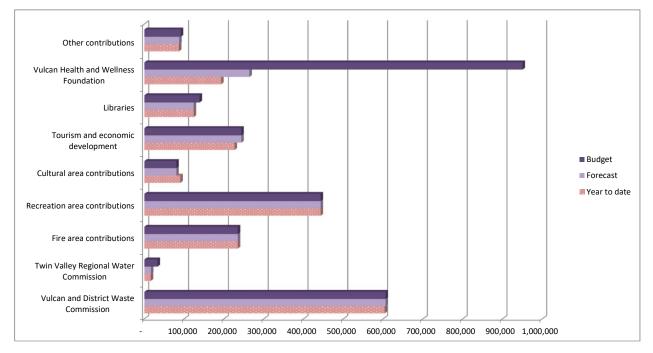
COUNT

Analysis of Expenses by Type - continued

Transfers to local boards and agencies



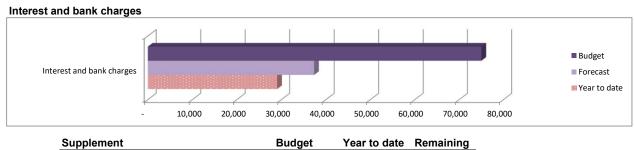
Supplement	Budget	Year to date	Remaining
Vulcan and District Waste Commission	605,926	603,577	2,349
Twin Valley Regional Water Commission	32,961	15,845	17,116
Fire area contributions	234,650	234,650	-
Recreation area contributions	442,774	442,774	(0)
Cultural area contributions	80,177	90,177	(10,000)
Tourism and economic development	243,545	226,295	17,250
Libraries	138,688	123,832	14,856
Vulcan Health and Wellness Foundation	950,269	192,971	757,298
Other contributions	91,430	86,611	4,819
	2,820,420	2,016,732	803,688



Note: The Vulcan Health and Wellness Foundation budget includes approximately \$915,000 of matching contributions for the Vulcan Hospital Project; whereas, these funds are held by the County until the project is started. Contributions are recognized based on the 2:1 matching of the funds raised by the Foundation.

VULCAN COUNTY QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2017

Analysis of Expenses by Type - continued

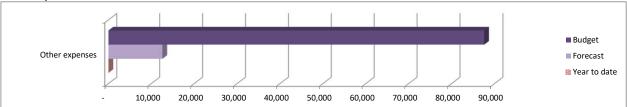


45,967

29,066



Other expenses



Supplement	Budget	Year to date	Remaining
Write-off of uncollectable tax	12,595	-	12,595
Gravel reclamation	-	-	-
Inventory reduction	-	-	-
Contingency fund	70,000	-	70,000
Other expenses	4,999	(307)	5,306
	87,594	(307)	87,901

