

QUARTERLY OPERATING REPORT

PERIOD ENDED MARCH 31, 2017

VULCAN COUNTY

QUARTERLY OPERATING REPORT MARCH 31, 2017

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Note:

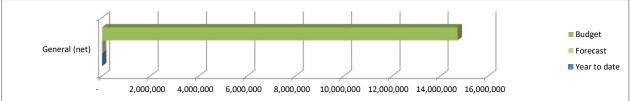
For display purposes, amortization expense of capital assets has been removed from the departmental expenditures, as this is a non-cash transaction and is only recorded at yearend. The approved budget is also displayed with amortization removed.

The quarterly operating reporting includes the financial information for the three (3) months ending March 31st. The actual figures have been compared to the approved budget for the year, and have also been compared to the forecasted figures for the 1st quarter. The forecasted figures have been estimated based on the approved budget and the timing of the transactions and journal entries (i.e. regular transactions, such as payroll, are based on 25% of the approved budget; whereas, yearend journal entries are only recorded in the 4th quarter)



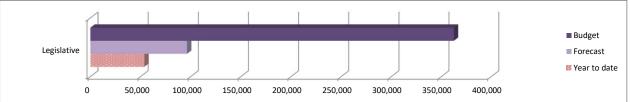
Analysis by Department





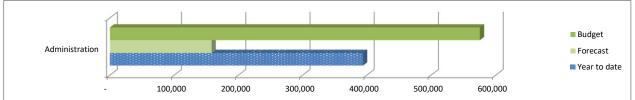
Budget is greater than the forecast as the tax levies are not generated until May 31, 2017. Year to date net taxes are comparable to the forecast.

Legislative - Expenditures



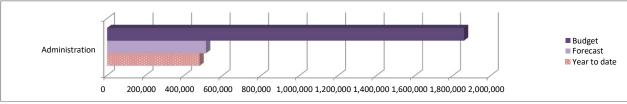
Budget is greater than forecast mostly due to that the forecast is based on a partial year. Year to date expenses are less than forecast mostly due to some of the Council per diems costs have not been submitted.

Administration - Revenues



Budget is greater than forecast mostly due to that the forecast is based on a partial year and that some revenues such as tax arrears penalties are only forecasted in the 1st, 3rd, and 4th quarters. MSI operating grants are only forecasted/recorded in the 4th quarter. Year to date revenues are greater than forecast mostly due to an increase of approx. \$276,800 in penalties from taxes in arrears (majority from oil/gas companies that defaulted on their property tax payment plans).

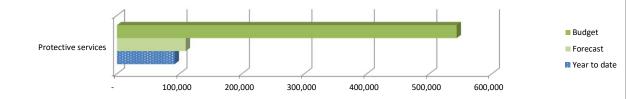
Administration - Expenditures



Budget is greater than forecast mostly due to that the forecast is based on a partial year and the recognition of prepaids are in the 1st quarter (i.e. insurance, software, etc.). Year to date expenses are less than forecast mostly due to some expenditures that were less than expected and some expenses are still to be incurred. Some of the expenses that were less than expected include salaries and benefits, insurance, and bank service charges. Some of the expenses that have not incurred yet include some of the education/training costs and audit services. These reduced costs are somewhat offset by the software costs being higher than forecast due to a large portion of the implementation of the asset management software being done.

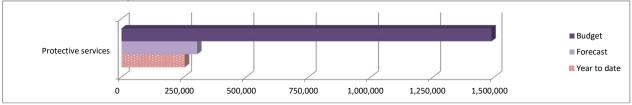






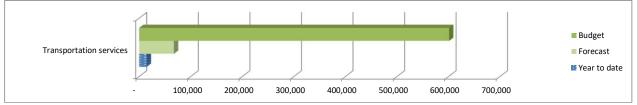
Budget is greater than forecast mostly due to the yearend adjustments for the recognition of the MSI operating and ACP grant funding of approx. \$101,700 and that the remaining forecast is based on a partial year. Year to date revenues are less than forecast mostly due to some of the cost recovery charges and rentals have not been invoiced or received yet.

Protective Services - Expenditures



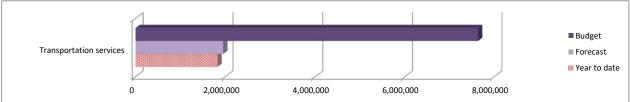
Budget is greater than forecast mostly due to that the forecast is based on a partial year, contributions to the fire districts are made in the 2nd quarter, and that some entries such as honorariums are recorded at yearend. Year to date expenses are less than forecast mostly due to some expenditures that were less than expected and some expenses are still to be incurred. Some of the expenses that were less than expected include salaries and benefits and equipment repairs. Some of the expenses that have not incurred yet include some of the education/training costs and consulting services. These reduced costs are somewhat offset by large amount of tools and equipment being purchased at the beginning of the year.

Transportation Services - Revenues



Budget is greater than forecast mostly due to the FGTF grant funding of approx. \$210,900 and the Community Aggregate Levy of approx. \$120,000 which are recognized later in the year and that the remaining forecast is based on a partial year. Year to date revenues are less than forecast mostly due to some of the gravel sales and cost recoveries have been less than forecast; however, this is likely due to the timing of the year for these related sales.

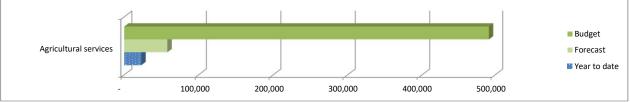
Transportation Services - Expenditures



Budget is greater than forecast mostly due to that the forecast is based on a partial year and that some costs such as seasonal staff, overtime, and road repairs start later in the year. Year to date expenses are less than forecast mostly due to some expenditures that were less than expected and some expenses are still to be incurred. Some of the expenses that were less than expected include salaries and benefits due to some vacancies, cost of tires, and equipment/vehicle repairs. Some of the expenses that have not incurred yet include some of the purchase of blades and culverts, consulting services, and the purchase of fencing material and tools/supplies. These reductions were somewhat offset by increases in gravel crushing costs from forecast from the gravel crushing program.

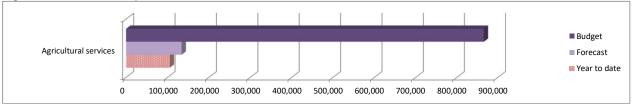






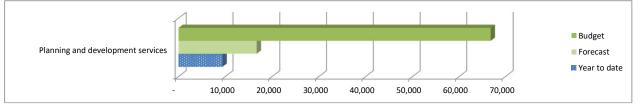
Budget is greater than forecast mostly due to the recognition of the ASB grant of approx. \$168,300, invoicing for the weed coordinator, and that the sale of pesticides are done later in the year. Surface rights revenues and some cost recoveries are forecasted based on a partial year. Year to date revenues are less than forecast mostly due to some of the surface rights revenues received were less than expected and have not been invoiced at this time.

Agricultural Services - Expenditures



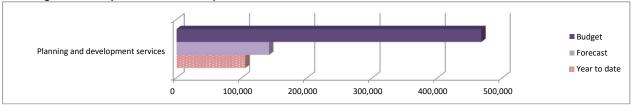
Budget is greater than forecast mostly due to that the forecast is based on a partial year and that some costs such as seasonal staff and purchase of herbicides start later in the year. Year to date expenses are less than forecast mostly due to some expenditures that were less than expected and some expenses are still to be incurred. Some of the expenses that were less than expected include building repairs, cost of fuel/diesel and utilities. Some of the expenses that have not incurred yet include some of the purchase of tires and tools/supplies.

Planning and Development Services - Revenues



Budget is greater than forecast mostly due to that the forecast is based on a partial year. Year to date revenues are less than forecast mostly due to revenues for the safety codes fees have not been received.

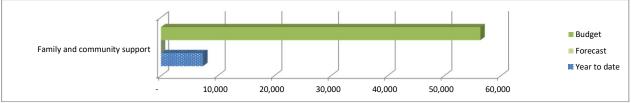
Planning and Development Services - Expenditures



Budget is greater than forecast mostly due to that the forecast is based on a partial year. Year to date expenses are less than forecast mostly due to some of the expenses such as legal costs and safety codes permitting are still to be incurred/invoiced.

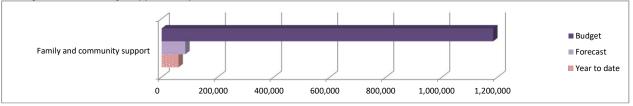


Family and Community Support - Revenues



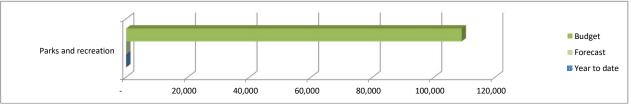
Budget is greater than forecast as the Town and Villages share of the Doctor Retention Program are invoiced in the 4th quarter. Year to date revenues are greater than forecast due to the investment income earned on the funds held for the obligation for the Vulcan Hospital Expansion Project which was not specifically budgeted.

Family and Community Support - Expenditures



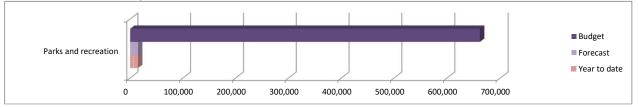
Budget is greater than forecast mostly due to that the total estimated contributions to the Vulcan Hospital Expansion Project of approx. \$915,000 for the year are projected to be accrued later in the year, the contributions to FCSS are done on a semi-annual basis, and that the remaining forecast is based on a partial year. Year to date expenses are less than forecast mostly as some of the invoicing has not been received for the Doctor Retention Program.

Parks and Recreation - Revenues



Budget is greater than forecast as the MSI operating of approx. \$109,000 is recognized in the 2nd quarter when payment to the library is made. Year to date revenues are comparable to the forecast.

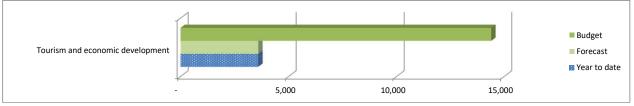
Parks and Recreation - Expenditures



Budget is greater than forecast mostly due to that the contributions for recreation/culture and libraries is mostly made in the 2nd quarter and that the library membership is based on a partial year. Year to date expenses are comparable to forecast for the library memberships.

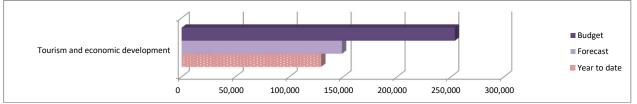


Tourism and Economic Development - Revenues



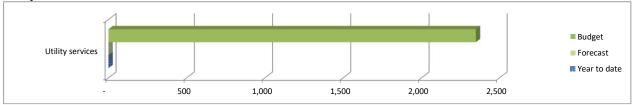
Budget is greater than forecast as the forecast is based on a partial year. Year to date revenues are equal to the forecast for the building rental costs to Vulcan Business Development Society.

Tourism and Economic Development - Expenditures



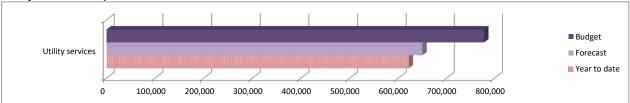
Budget is greater than forecast as the contribution to Vulcan Business Development Society (VBDS) was in the 1st quarter and contribution to the Vulcan and District Tourism Society is projected for the 2nd quarter. The Year to date costs are less than budget as the VBDS request for funding was reduced from what was originally budgeted. Operating costs of the VBDS building are comparable to the forecast.

Utility Services - Revenues



Budget is greater than forecast as the program fees are invoiced in the 3rd quarter. Year to date revenues are comparable to the forecast.

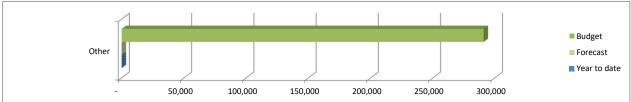
Utility Services - Expenditures



Budget is greater than forecast as the majority of the expenditure relates to the contribution to VDWC and is paid in the 1st quarter, where the remaining expenditures are based on a partial year. Year to date expenses are less than forecast mostly due to some expenses being less than expected such as equipment repairs and parts/supplies.

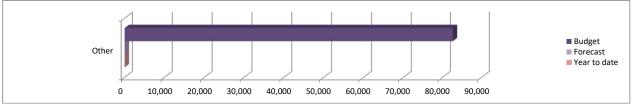


Other - Revenues



Budget is greater than the forecast and year to date revenues as there the contribution from the Town for the Vulcan Hospital Expansion project is projected to be received later in the year as a matching contribution to funds raised by the Vulcan County Health and Wellness Foundation.

Other - Expenditures



Budget is greater than forecast mostly due to that some entries such as use of the contingency fund and tax write-offs are recorded later in the year. Year to date expenses are equal to the forecast as there has been no use of contingency funds.

Department	Budget	Year to date	Budget %
Legislative	-	-	0.00%
Administration	575,601	394,221	68.49%
Protective services	543,884	92,558	17.02%
Transportation services	601,189	14,874	2.47%
Agricultural services	491,462	23,010	4.68%
Planning and development services	66,800	9,399	14.07%
Family and community support	56,407	7,459	13.22%
Parks and recreation	109,000	-	0.00%
Tourism and economic development	14,400	3,600	25.00%
Utility services	2,349	-	0.00%
Other	290,987	-	0.00%

2,752,079 545,121

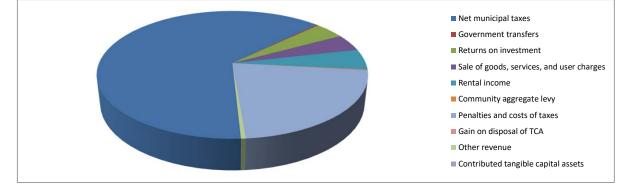
Parks and recreation

Utility servicesOther

Tourism and economic development

* excludes general revenues (net municipal taxes) for display purposes

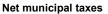
Breakdown of Operating Revenues by Type - year to date

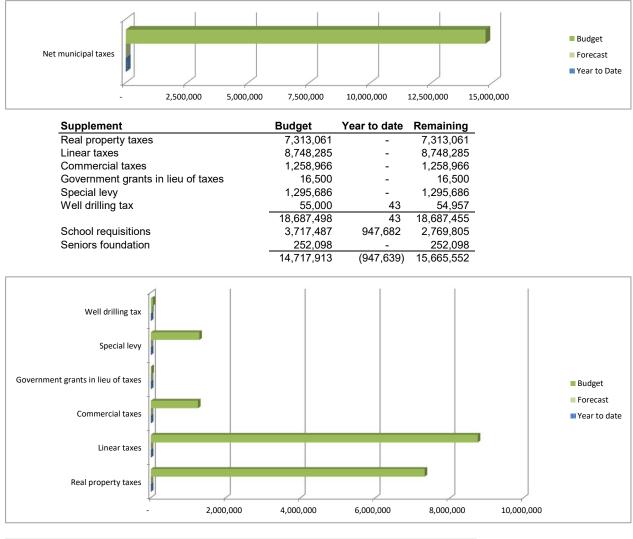


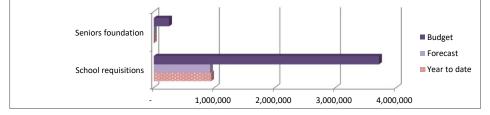
Type of revenue	Budget	Year to date	Budget %
Net municipal taxes	14,717,913	(947,638)	-6.44%
Government transfers	694,241	3,679	0.53%
Returns on investment	393,236	62,795	15.97%
Sale of goods, services, and user charges	712,786	64,370	9.03%
Rental income	357,029	78,142	21.89%
Community aggregate levy	120,000	2,340	1.95%
Penalties and costs of taxes	100,500	326,757	325.13%
Gain on disposal of tangible capital assets	-	-	0.00%
Other revenue	374,287	7,038	1.88%
Contributed tangible capital assets	-	-	0.00%
	17,469,992	(402,517)	

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Analysis of Revenues by Type

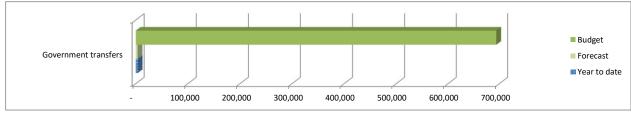




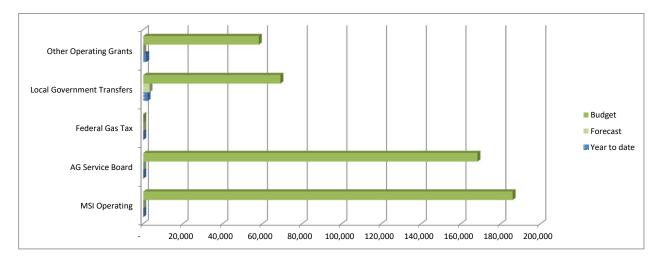


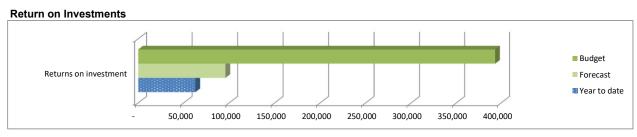
Analysis of Revenues by Type - continued

Government Transfers



Supplement	Budget	Year to date	Remaining
MSI Operating	185,940	-	185,940
AG Service Board	168,350	-	168,350
Federal Gas Tax	-	-	-
Local Government Transfers	69,082	2,179	66,903
Other Operating Grants	58,215	1,500	56,715
	481,587	3,679	477,908



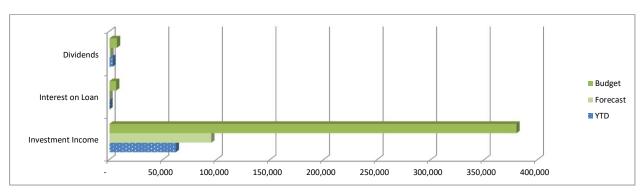


Supplement	Budget	Year to date	Remaining
Investment Income	380,000	61,868	318,132
Interest on Loan	6,236	(1,878)	8,114
Dividends	7,000	2,806	4,194
	393,236	62,795	330,441

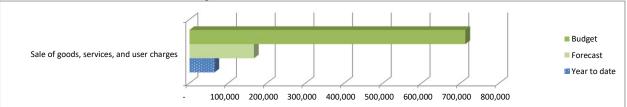


Analysis of Revenues by Type - continued

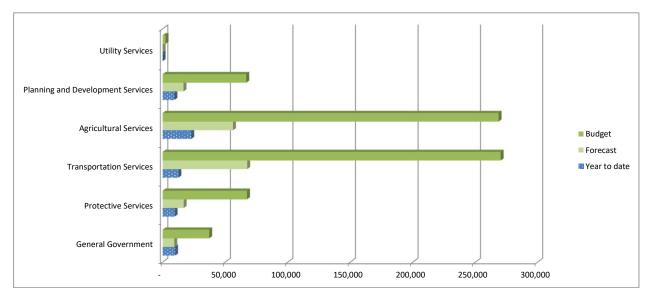
Return on Investments - continued



Sale of Goods, Services, and User Charges

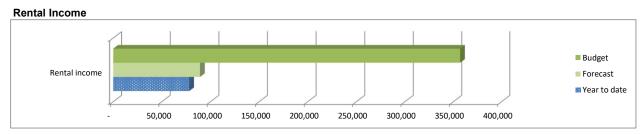


Supplement	Budget	Year to date	Remaining
General Government	37,250	9,949	27,301
Protective Services	67,440	9,550	57,890
Transportation Services	270,335	12,533	257,802
Agricultural Services	268,612	22,939	245,673
Planning and Development Services	66,800	9,399	57,401
Utility Services	2,349	-	2,349
-	712,786	64,370	648,416

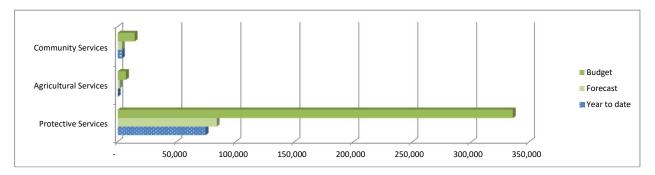




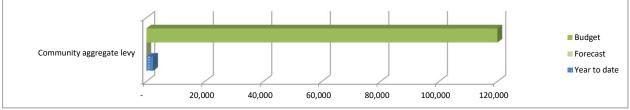
Analysis of Revenues by Type - continued



Supplement	Budget	Year to date	Remaining
Protective Services	335,629	74,471	261,158
Agricultural Services	7,000	71	6,929
Community Services	14,400	3,600	10,800
	357,029	78,142	278,887

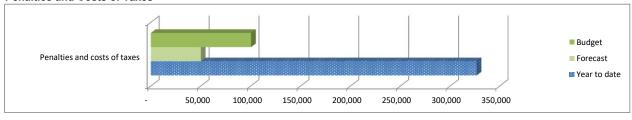


Community Aggregate Levy



Supplement	Budget	Year to date	Remaining
Community aggregate levy	120,000	2,340	117,660

Penalties and Costs of Taxes

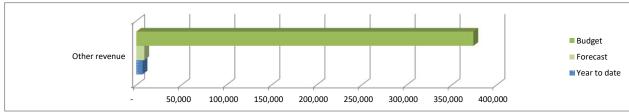


Supplement	Budget	Year to date	Remaining
Penalties on Current Taxes	50,000	-	50,000
Penalties on Tax Arrears	50,000	326,757	(276,757)
Penalties on Receivables	500	-	500
	100,500	326,757	(226,257)

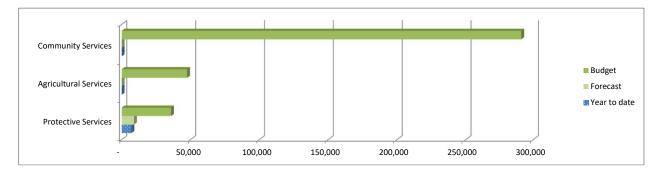


Analysis of Revenues by Type - continued

Other Revenue



Supplement	Budget	Year to date	Remaining
Protective Services	35,800	7,038	28,762
Agricultural Services	47,500	-	47,500
Community Services	290,987	-	290,987
	374,287	7,038	367,249

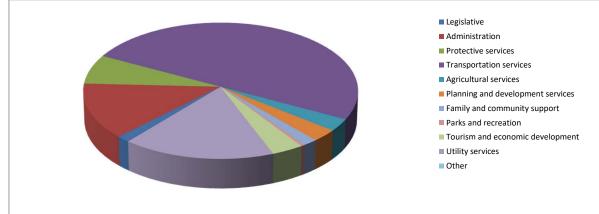


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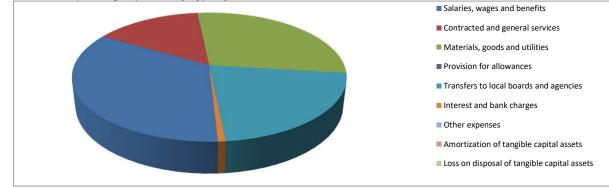
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Breakdown of Operating Expenses by Departments - year to date



Department	Budget	Year to date	Budget %
Legislative	362,554	53,833	14.85%
Administration	1,857,958	480,071	25.84%
Protective services	1,488,322	253,915	17.06%
Transportation services	7,633,637	1,824,281	23.90%
Agricultural services	865,795	105,877	12.23%
Planning and development services	467,349	105,352	22.54%
Family and community support	1,183,542	60,089	5.08%
Parks and recreation	661,639	14,832	2.24%
Tourism and economic development	253,460	129,370	51.04%
Utility services	778,003	620,855	79.80%
Other	82,595	-	0.00%
	15,634,854	3,648,475	

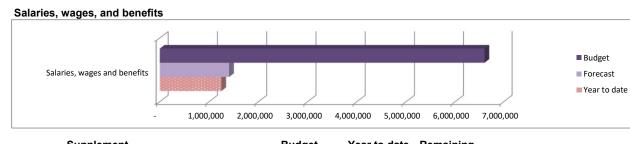
Breakdown of Operating Expenses by Type - year to date



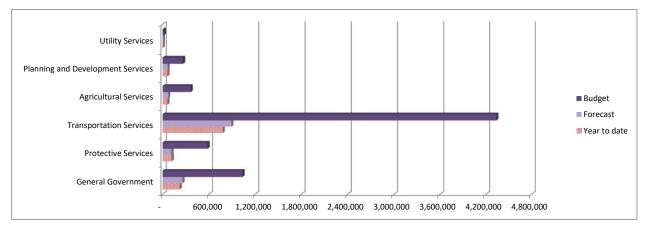
6,603,690 3,216,804 4,488,891	1,249,623 544,786	18.92% 16.94%
, ,	- ,	16.94%
4,488,891	1 0 1 1 7 0 1	
	1,041,701	23.21%
2,820,420	785,105	27.84%
75,033	27,260	36.33%
87,594	-	0.00%
-	-	0.00%
1,657,578)	-	0.00%
5,634,854	3,648,475	
4,328,196	-	0.00%
9,963,050	3,648,475	
	2,820,420 75,033 87,594 - 1,657,578) 5,634,854 4,328,196	2,820,420 785,105 75,033 27,260 87,594 - - 1,657,578) - 5,634,854 3,648,475 4,328,196 -



Analysis of Expenses by Type



Supplement	Budget	Year to date	Remaining	
General Government	1,037,050	222,459	814,591	
Protective Services	584,363	118,582	465,781	
Transportation Services	4,336,323	780,080	3,556,243	
Agricultural Services	364,859	62,944	301,915	
Planning and Development Services	266,177	63,829	202,348	
Utility Services	14,917	1,729	13,188	
	6,603,689	1,249,623	5,354,066	

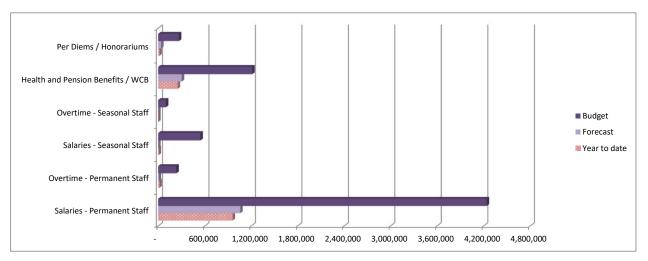


Supplement	Budget	Year to date	Remaining
Salaries - Permanent Staff	4,240,841	961,827	3,279,015
Overtime - Permanent Staff	234,220	15,460	218,761
Salaries - Seasonal Staff	546,456	5,287	541,169
Overtime - Seasonal Staff	99,868	-	99,868
Health and Pension Benefits / WCB	1,215,033	252,050	962,983
Per Diems / Honorariums	267,272	15,000	252,272
	6,603,690	1,249,623	5,354,067

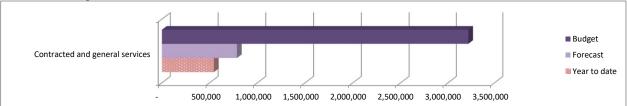


Analysis of Expenses by Type - continued

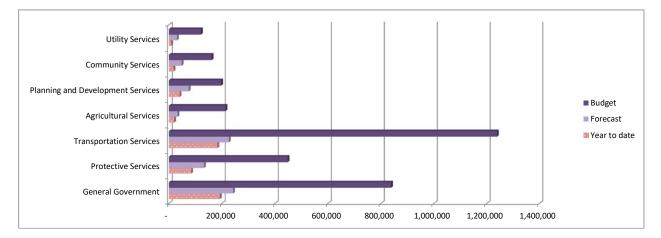
Salaries, wages, and benefits - continued



Contracted and general services



Supplement	Budget	Year to date	Remaining
General Government	838,267	192,046	646,221
Protective Services	447,859	84,058	363,801
Transportation Services	1,238,392	183,186	1,055,206
Agricultural Services	213,145	19,829	193,316
Planning and Development Services	197,233	40,241	156,992
Community Services	161,188	17,330	143,858
Utility Services	120,720	8,096	112,624
-	3,216,804	544,786	2,672,018



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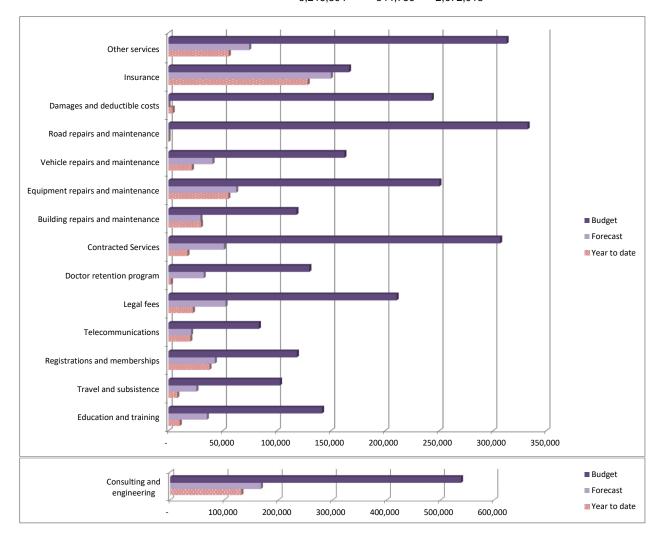
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Analysis of Expenses by Type - continued

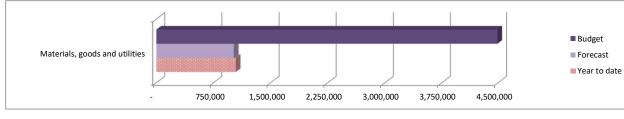
Contracted and general services - continued

Supplement	Budget	Year to date	Remaining
Education and training	141,700	10,384	131,316
Travel and subsistence	102,958	8,106	94,852
Registrations and memberships	118,484	37,845	80,639
Telecommunications	83,430	20,167	63,263
Legal fees	210,600	22,504	188,096
Doctor retention program	130,000	2,223	127,777
Contracted Services	306,534	17,534	289,000
Consulting and engineering	537,807	131,341	406,466
Building repairs and maintenance	118,136	29,875	88,261
Equipment repairs and maintenance	250,066	55,230	194,836
Vehicle repairs and maintenance	162,416	21,584	140,832
Road repairs and maintenance	332,414	-	332,414
Damages and deductible costs	243,005	3,798	239,207
Insurance	166,591	128,481	38,110
Other services	312,663	55,714	256,949
	3,216,804	544,786	2,672,018

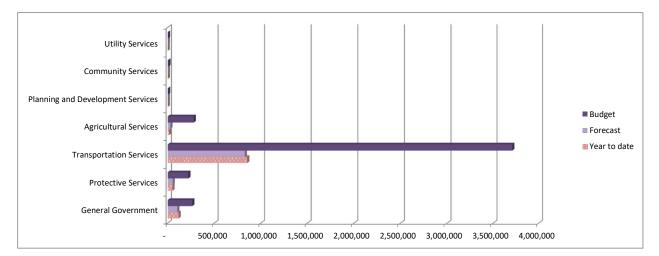


Analysis of Expenses by Type - continued

Material, goods, and utilities



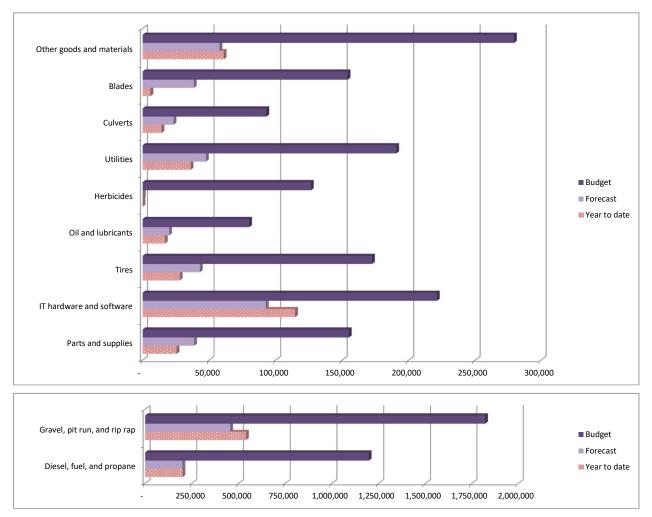
Supplement	Budget	Year to date	Remaining
General Government	263,467	117,006	146,461
Protective Services	221,449	51,260	170,189
Transportation Services	3,708,498	853,012	2,855,486
Agricultural Services	279,641	17,103	262,538
Planning and Development Services	3,939	1,281	2,658
Community Services	8,415	1,896	6,519
Utility Services	3,480	142	3,338
-	4,488,889	1,041,700	3,447,189



Supplement	Budget	Year to date	Remaining
Parts and supplies	154,960	25,552	129,408
IT hardware and software	221,121	114,616	106,505
Diesel, fuel, and propane	1,196,036	199,999	996,038
Tires	172,356	27,973	144,383
Oil and lubricants	80,085	16,791	63,293
Gravel, pit run, and rip rap	1,820,839	539,503	1,281,336
Herbicides	126,500	-	126,500
Utilities	190,574	36,117	154,457
Culverts	93,000	14,248	78,752
Blades	154,048	5,958	148,090
Other goods and materials	279,372	60,943	218,429
	4,488,891	1,041,701	3,447,190

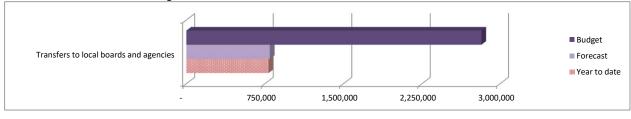
Analysis of Expenses by Type - continued

Material, goods, and utilities - continued

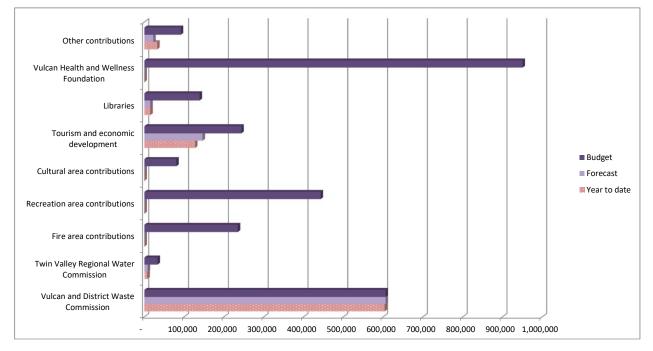


Analysis of Expenses by Type - continued

Transfers to local boards and agencies



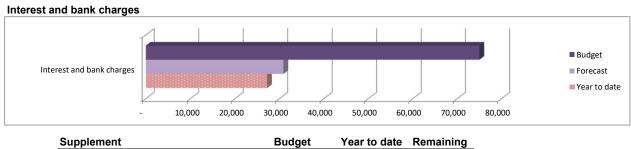
Supplement	Budget	Year to date	Remaining
Vulcan and District Waste Commission	605,926	603,577	2,349
Twin Valley Regional Water Commission	32,961	7,312	25,649
Fire area contributions	234,650	-	234,650
Recreation area contributions	442,774	-	442,774
Cultural area contributions	80,177	-	80,177
Tourism and economic development	243,545	127,200	116,345
Libraries	138,688	14,832	123,856
Vulcan Health and Wellness Foundation	950,269	-	950,269
Other contributions	91,430	32,184	59,246
	2,820,420	785,105	2,035,315



Note: The Vulcan Health and Wellness Foundation budget includes approximately \$915,000 of matching contributions for the Vulcan Hospital Project; whereas, these funds are held by the County until the project is started. Contributions are recognized based on the 2:1 matching of the funds raised by the Foundation.



Analysis of Expenses by Type - continued

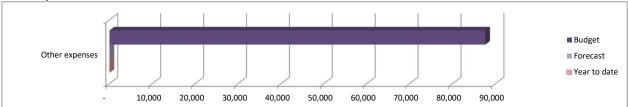


27,260

47,773



Other expenses



Supplement	Budget	Year to date	Remaining
Write-off of uncollectable tax	12,595	-	12,595
Gravel reclamation	-	-	-
Inventory reduction	-	-	-
Contingency fund	70,000	-	70,000
Other expenses	4,999	-	4,999
	87,594	-	87,594

