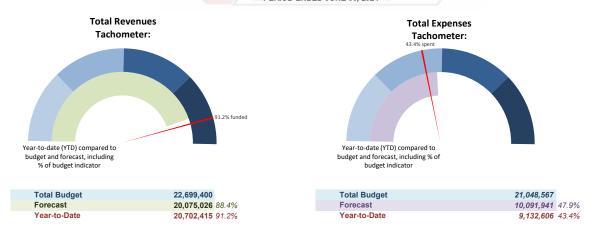
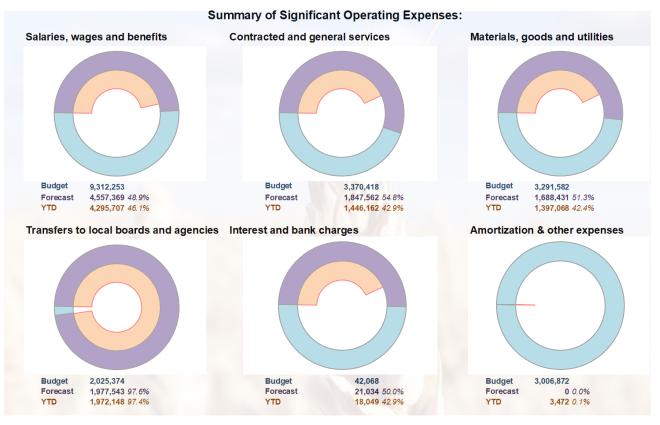


**QUARTERLY OPERATING REPORT** 

PERIOD ENDED JUNE 30, 2024

## QUARTERLY OPERATING REPORT - FINANCIAL OVERVIEW PERIOD ENDED JUNE 30, 2024





### Chart Reference Guide:



#### "Tachometer" Chart

Outer BLUE half circle represents the total operating budget, colour coordinated into 1/4 sections to visually represent equal 25% quarterly amounts. Inside PURPLE section represents the projected forecasted budget, based on the normal timing of budgeted costs for the period (This section will be GREEN for revenue charts). The RED tachometers/line represents the actual year-to-date figures.



#### "Sundial" Chart

Outer BLUE circle represents the total operating budget. Within the outer circle includes a PURPLE section which represents the projected forecasted budget, based on the normal timing of budgeted costs for the period. The inside TAN/PINK section represents the actual year-to-date figures.

# QUARTERLY OPERATING REPORT – FINANCIAL ANALYSIS PERIOD ENDING JUNE 30, 2024

The following is an analysis on the quarterly operating report for the six (6) months ending June 30, 2024. The actual figures have been compared to the approved final budget for the year, and have also been compared to the forecasted figures for the 2nd quarter. The forecasted figures have been estimated based on the approved budget and the timing of the transactions and journal entries (i.e. regular transactions such as payroll are based on 25% of the approved budget; whereas, yearend journal entries are only recorded in the 4th quarter).

#### **TOTAL REVENUES:**

The year-to-date revenues of 91.2% of the budget are overall comparable to the forecast of 88.4%.

The "Net Municipal Taxes" revenues are issued and recorded in the  $2^{nd}$  quarter. The forecast and actuals are greater than budget as there are requisition payments to the Alberta School Foundation Fund (ASFF) in the later part of the year. The year-to-date revenues are greater than forecast as the ASFF requisitions to date are still based on the prior year amounts; whereas, higher requisitions are expected in the  $3^{rd}/4^{th}$  quarter to get to the updated ASFF requisition for 2024 (with the increased amount in equalized assessment).

The following are some of the other significant variances:

- Government transfers are increased as the County received an additional \$150,000 provincial grant for the Regional Transportation Master Plan with the Village of Arrowwood.
- Return on investments are higher than forecast as these revenues are mostly increased with the increases to the bank's prime rates and locked-in rate within the investments.
- Sales of goods, services and user charges are greater than forecast as certain revenues such as sale of materials and road use agreements for the wind project have been higher than forecast.
- Other variances are mostly due to the timing of receiving funding.

## **TOTAL EXPENSES:**

The year-to-date expenses of 43.4% of the budget are less than the forecast of 47.9%. The following is an analysis by each of the major types of operating expenditures:

### Salary, Wages and Benefits:

The year-to-date expenses of 46.1% of the budget are overall comparable to the forecast of 48.9%.

- The salaries and benefits for permanent staffing are overall less than the forecast due to the timing of payrolls and staff vacancies in Transportation Services.
- Per diems are less than budget based on the timing and processing of firefighter payroll.
- Majority of seasonal staff for operations effectively started at the in early April; whereas, these costs are less than forecast as this depends on the earlier start to the to the construction season.
- Benefits costs are less than forecast as these benefits are budgeted on a conservative basis. This includes
  the volunteer firefighter benefits which are budgeted based on full enrolment.

#### **Contracted and General Services:**

The year-to-date expenses of 42.9% of the budget are less than the forecast of 54.8%.

- Consulting and engineering costs are less than forecast, which is likely due to the timing of these projects and many of these will likely be received in subsequent months.
- Education/Training and Travel/Subsistence is less than forecast, which is likely due to the timing of the conferences and other related training.
- Road repairs relating to the dust abatement program is less than budget as specific invoices and allocations of inventory are not recorded until the 3<sup>rd</sup> quarter.
- Vehicle and Equipment repairs are slightly higher than forecast based on the timing of repairs and that some repairs and inspections were required to be outsourced due to staff vacancies within the shop.
- Doctor Retention Program is less than forecast as these invoices were not received until after the 2<sup>nd</sup> quarter or are still waiting to be received.

### Material, Goods and Utilities:

The year-to-date expenses of 42.4% of the budget are less than the forecast of 51.3%.

- Parts/Supplies, Blades, Tires & Culvert costs were less than forecast based on the timing of purchases and recording the use of inventory. Many of these costs will increase in the 3<sup>rd</sup> quarter during the construction of roads and bridges.
- Diesel, fuel and propane costs are less than forecast as many of these costs will increase further during the construction of roads and bridges.
- IT Hardware/Software costs were less than forecast based on the timing of purchases and the implementation of projects.

#### **Transfer to Local Boards and Agencies:**

The year-to-date expenses of 97.4% of the budget are overall comparable to the forecast of 97.6%.

• Most of the contributions were processed during the 2<sup>nd</sup> quarter (after the approval of the 2024 final budget); however, there are some that are contingent or are provided on a quarterly basis throughout the year (i.e., Family and Community Support Services).

## **Interest and Bank Charges:**

The year-to-date expenses of 42.9% of the budget are overall comparable to the forecast of 50.0%.

• The Alberta Capital Finance Authority (ACFA) debenture is paid semi-annually, including payments in the 1<sup>st</sup> and the 3<sup>rd</sup> quarter. The majority of the interest relates to these debenture payments; however, the bank service fees are less than forecasted.

## **Amortization and Other Expenses:**

The year-to-date expenses of 0.1% are overall comparable to the forecast of 0.6%.

- Amortization and the Capitalization of Construction costs are typically done in the 4<sup>th</sup> quarter; therefore, no costs nor forecasts have been provided in the 2<sup>nd</sup> quarter.
- At this time there has been no other expenses and minimal use of contingency funds (top-up contribution to airport request).

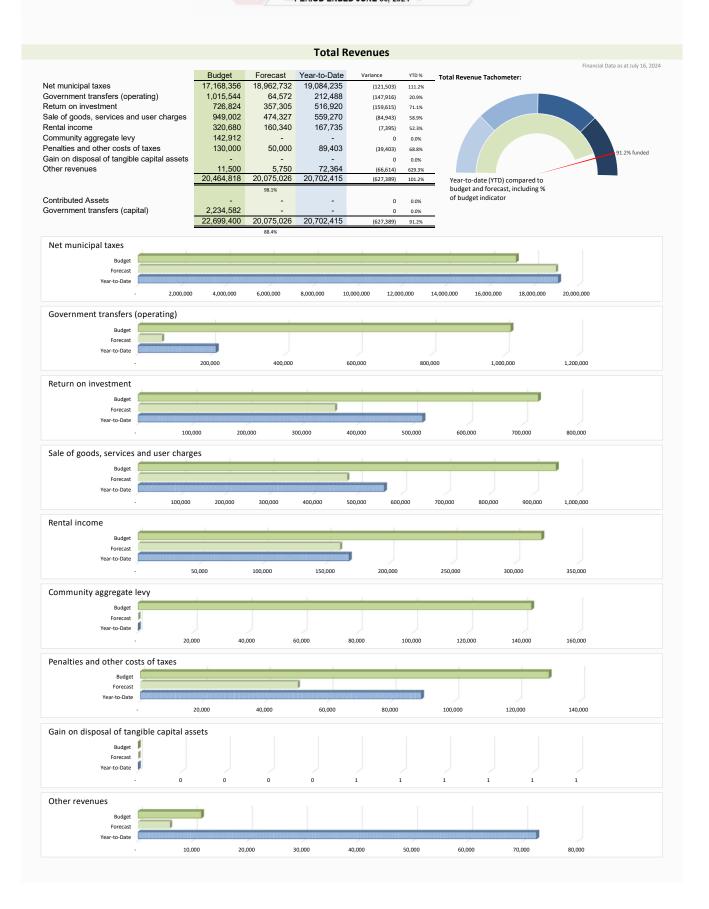
#### QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2024

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The quarterly operating reporting includes the financial information for the six (6) months ending June 30th. The actual figures have been compared to the approved budget for the year, and have also been compared to the forecasted figures for the 2nd quarter. The forecasted figures have been estimated based on the approved budget and the timing of transactions and journal entries during the year.

QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2024



QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2024



#### QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2024

#### Analysis by Department/Segment

## **Expenses - General Government**

Salaries, wages and benefits
Contracted and general services
Materials, goods and utilities
Provision for allowances
Transfers to local boards and agencies
Interest and bank charges
Amortization of tangible capital assets
Machine expenses capitalized
Loss on disposal of tangible capital assets
Other expenses

Budget Forecast Year-to-Date 1,701,975 850,988 872,848 (21,860) 51.3% 763,544 432,918 368,813 64,105 48.3% 360,304 285,699 259,023 26,676 71.9% 197,111 3,031 (3,031) 1.5% 73,896 73,896 75,064 (1,168) 101.6% 14,990 7,495 4,084 3,411 27.2% 123,032 0.0% 0.0% 49,283 (441) 0.9% 3,284,135 1,650,996 1,583,304 67,692 48.2%

Total Expense Tachometer:

48.2% spent

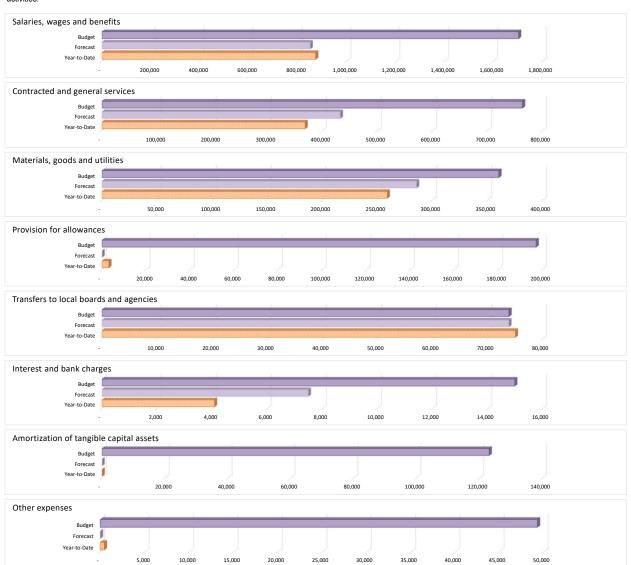
48.2% spent

Year-to-date (YTD) compared to

Financial Data as at July 16, 2024

budget and forecast, including % of budget indicator

The General Government segment includes legislation, administration, and other general government activities.



#### QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2024

#### Analysis by Department/Segment

## **Expenses - Protective Services**

Salaries, wages and benefits
Contracted and general services
Materials, goods and utilities
Provision for allowances
Transfers to local boards and agencies
Interest and bank charges
Amortization of tangible capital assets
Machine expenses capitalized
Loss on disposal of tangible capital assets
Other expenses

Budget Forecast Year-to-Date YTD % 1,259,252 629,226 579,586 49,640 46.0% 738,488 397,246 330,933 66,313 44.8% 494,634 241,957 174,613 67,344 0.0% 167,745 167,745 167,744 100.0% 0.0% 663,150 0.0% 0.0% 5,578 0.0% 1,436,174 3,328,847 1,252,876 183,298 37.6%

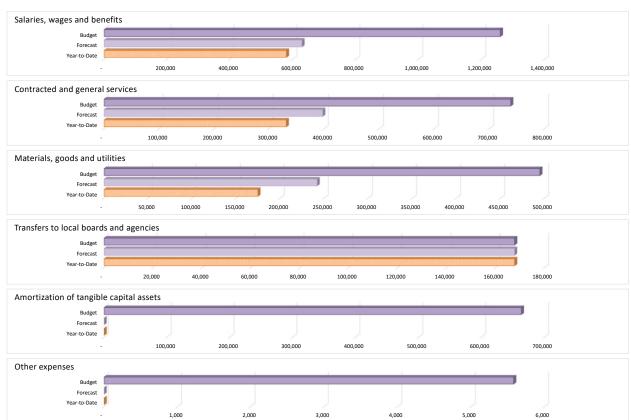
Total Expense Tachometer:

37.6% spent

Financial Data as at July 16, 2024

Year-to-date (YTD) compared to budget and forecast, including % of budget indicator

The Protective Services segment includes emergency management, health and safety, bylaw enforcement and fire services.



#### QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2024

#### Analysis by Department/Segment

## **Expenses - Transportation Services**

Financial Data as at July 16, 2024

Salaries, wages and benefits
Contracted and general services
Materials, goods and utilities
Provision for allowances
Transfers to local boards and agencies
Interest and bank charges
Amortization of tangible capital assets
Machine expenses capitalized
Loss on disposal of tangible capital assets
Other expenses

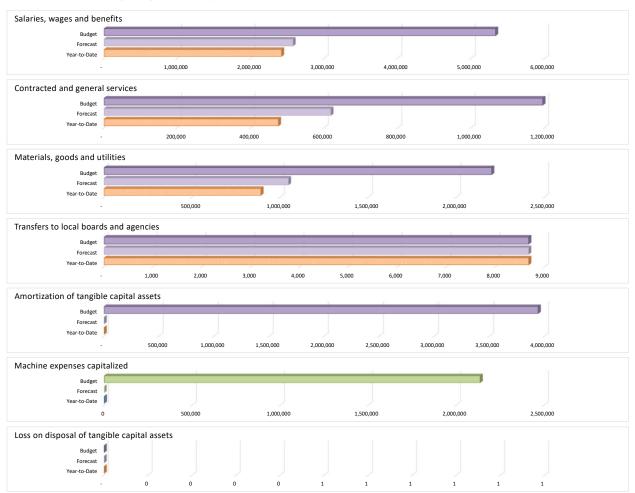
Budget	Forecast	Year-to-Date	Variance	YTD %
5,332,187	2,574,554	2,417,542	157,012	45.3%
1,195,018	618,116	475,122	142,994	39.8%
2,199,779	1,046,893	890,079	156,814	40.5%
-	-	-	0	0.0%
8,675	8,675	8,675	0	100.0%
-	-	-	0	0.0%
3,941,546	-	-	0	0.0%
(2,134,920)	-	-	0	0.0%
-	-	-	0	0.0%
3,699	-	-	0	0.0%
10,545,984	4,248,238	3,791,418	456,820	36.0%
	40.3%		·	

Total Expense Tachometer:

36.0% spent

Year-to-date (YTD) compared to budget and forecast, including % of budget indicator

The Transportation Services segment includes common services, road transportation, road/bridge construction, road maintenance/gravelling, and other transportation services.



#### QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2024

#### Analysis by Department/Segment

Salaries, wages and benefits

Materials, goods and utilities

Provision for allowances

Interest and bank charges

Machine expenses capitalized

Contracted and general services

Transfers to local boards and agencies

Amortization of tangible capital assets

Loss on disposal of tangible capital assets Other expenses

## **Expenses - Agricultural Services**

Forecast Year-to-Date YTD % 208,133 164,293 43,840 38.5% 55,556 4,706 46.5% 103,389 70,670 32,719 32.7% 0.0% 12,231 10,890 44.5% 0.0%

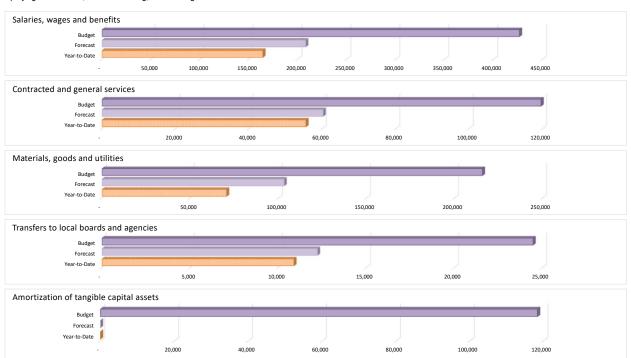
426,402 119,588 215,877 24,461 118,367 0.0% 0.0% 694 0.0% 384,015 301,409 905,389 82,606 33.3% **Total Expense Tachometer:** 33.3% spent

Financial Data as at July 16, 2024

Year-to-date (YTD) compared to budget and forecast, including % of budget indicator

 ${\it The Agricultural Services segment includes general agricultural services, training/tours, roadside}$ spraying/weed control, roadside seeding, and other agricultural services.

Budget



#### QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2024

#### Analysis by Department/Segment

## **Expenses - Planning and Development Services**

Salaries, wages and benefits
Contracted and general services
Materials, goods and utilities
Provision for allowances
Transfers to local boards and agencies
Interest and bank charges
Amortization of tangible capital assets
Machine expenses capitalized
Loss on disposal of tangible capital assets
Other expenses

Budget Forecast Year-to-Date 544,659 270,579 249,331 21,248 45.8% 278,988 201,586 121,369 80,217 43.5% 2,300 1,150 468 20.3% 0.0% 0.0% 0.0% 0.0% 0.0% 825,947 473,315 371,168 102,147 44.9%



of budget indicator

The Planning and Development Services segment includes planning, zoning, subdivision, and land development.



#### QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2024

#### Analysis by Department/Segment

## **Expenses - Community Services**

807,778

0.0%

34.6%

32.2%

0.0%

97.6%

51.6%

0.0%

0.0%

0.0%

43,000 81.7%

Budget Forecast Year-to-Date Salaries, wages and benefits 21,636 10,818 10,818 Contracted and general services 187,970 93,985 64,979 29,006 Materials, goods and utilities 6,030 3,015 1,944 1,071 Provision for allowances 744,788 Transfers to local boards and agencies 729,421 726,890 2,531 Interest and bank charges 27,078 13,539 13,965 (426) Amortization of tangible capital assets Machine expenses capitalized Loss on disposal of tangible capital assets Other expenses 1,255

Total Expense Tachometer:

81.7% spent

Year-to-date (YTD) compared to

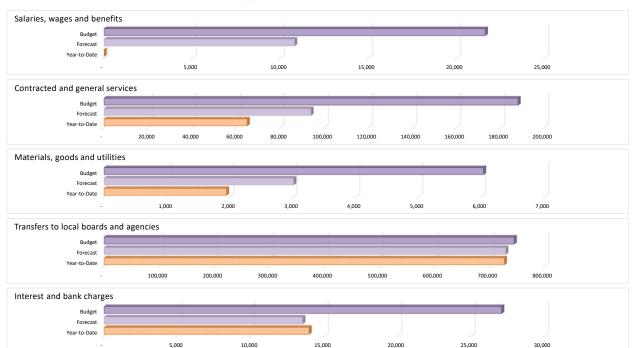
budget and forecast, including % of budget indicator

Financial Data as at July 16, 2024

The Community Services segment includes Family Community Support Services, daycare and public health, tourism/economic development, recreation boards, cultural programs and library.

988,757

850,778



#### QUARTERLY OPERATING REPORT PERIOD ENDED JUNE 30, 2024

#### Analysis by Department/Segment

## **Expenses - Utility Services**

Salaries, wages and benefits
Contracted and general services
Materials, goods and utilities
Provision for allowances
Transfers to local boards and agencies
Interest and bank charges
Amortization of tangible capital assets
Machine expenses capitalized
Loss on disposal of tangible capital assets
Other expenses

Budget Forecast Year-to-Date YTD % 26,142 13,071 12,107 964 46.3% 86,822 43,449 29,390 14,059 33.9% 12,658 6,329 271 6,058 2.1% 0.0% 1,005,809 985,576 982,885 97.7% 0.0% 31,676 0.0% 0.0% 6,401 0.0% 1,048,425 1,024,653 1,169,508 23,772 87.6% Financial Data as at July 16, 2024

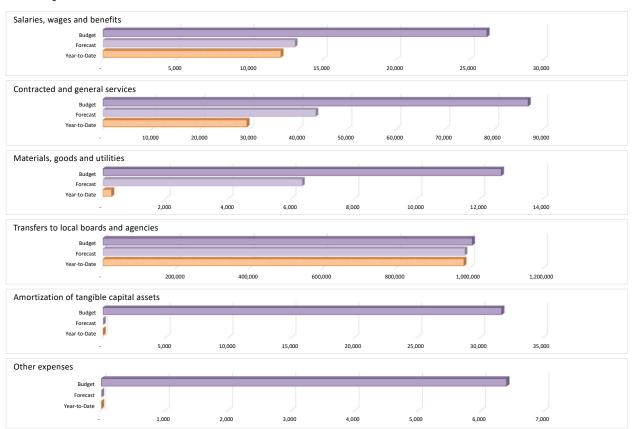
Total Expense Tachometer:

87.6% spent

Year-to-date (YTD) compared to

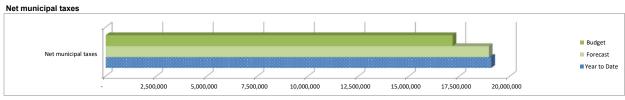
Year-to-date (YTD) compared to budget and forecast, including % of budget indicator

The Utility Services segment includes water supply/distribution, solid waste management, and storm sewer/drainage.

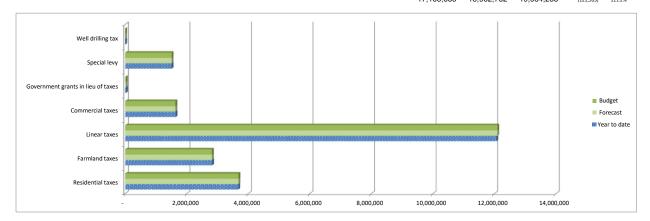


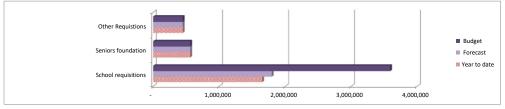
## QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED JUNE 30, 2024

#### Analysis of Revenues by Type



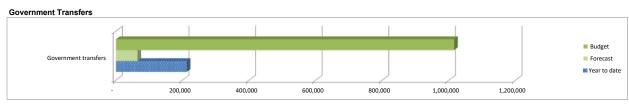
Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
Residential taxes	3,682,859	3,682,860	3,677,233	5,627	99.8%
Farmland taxes	2,821,655	2,821,655	2,826,652	(4,997)	100.2%
Linear taxes	12,095,275	12,095,275	12,065,470	29,805	99.8%
Commercial taxes	1,632,883	1,632,883	1,638,835	(5,952)	100.4%
Government grants in lieu of taxes	21,661	21,661	23,232	(1,571)	107.3%
Special levy	1,509,962	1,509,962	1,509,518	444	100.0%
Well drilling tax	156	78	54	24	34.6%
	21,764,451	21,764,374	21,740,994	23,380	99.9%
School requisitions	3,588,907	1,794,454	1,649,571	144,883	46.0%
Seniors foundation	560,513	560,513	560,513	0	100.0%
Other Requisitions	446,675	446,675	446,675	0	100.0%
·	17,168,356	18,962,732	19,084,235	(121,503)	111.2%



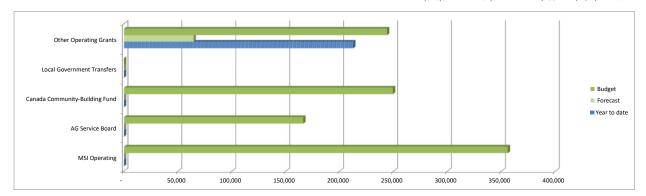


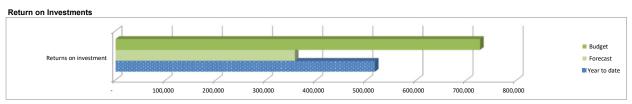
## QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED JUNE 30, 2024

#### Analysis of Revenues by Type - continued



Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
MSI Operating	355,916	-	-	0	0.0%
AG Service Board	166,247	-	-	0	0.0%
Canada Community-Building Fund	249,405	-	-	0	0.0%
Local Government Transfers	-	-	-	0	0.0%
Other Operating Grants	243,976	64,572	212,488	(147,916)	87.1%
	1 015 544	64 572	212 488	(147.016)	20.0%



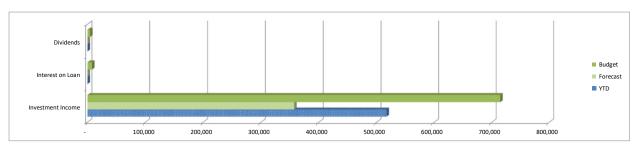


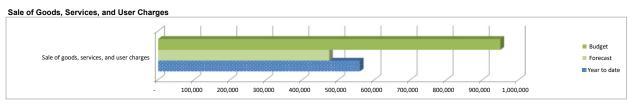
Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
Investment Income	714,610	357,305	516,920	(159,615)	72.3%
Interest on Loan	7,762	-	-	0	0.0%
Dividends	4,452	-	-	0	0.0%
	726,824	357,305	516,920	(159,615)	71.1%

## QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED JUNE 30, 2024

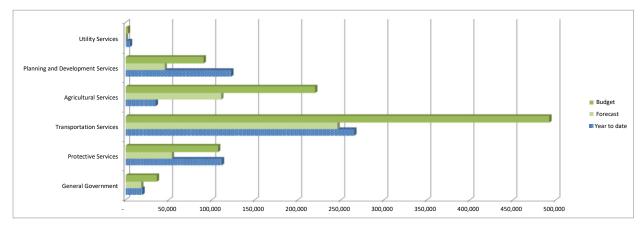
#### Analysis of Revenues by Type - continued

#### Return on Investments - continued



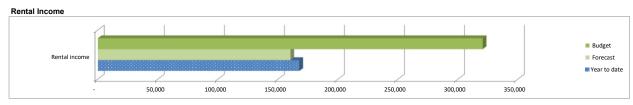


Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
General Government	36,200	18,099	19,452	(1,353)	53.7%
Protective Services	107,336	53,668	111,757	(58,089)	104.1%
Transportation Services	492,235	246,118	265,608	(19,490)	54.0%
Agricultural Services	220,095	111,048	34,882	76,166	15.8%
Planning and Development Services	90,540	45,270	122,653	(77,383)	135.5%
Utility Services	2,596	124	4,918	(4,794)	189.4%
	949,002	474,327	559,270	(84,943)	58.9%

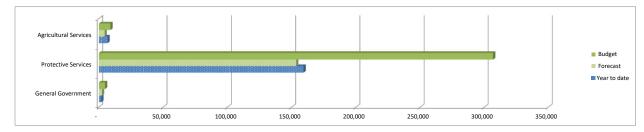


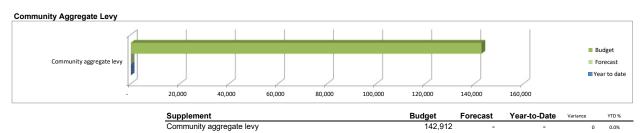
#### QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED JUNE 30, 2024

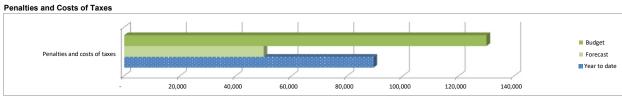
#### Analysis of Revenues by Type - continued



Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
General Government	4,800	2,400	1,900	500	39.6%
Protective Services	306,880	153,440	159,173	(5,733)	51.9%
Agricultural Services	9,000	4,500	6,662	(2,162)	74.0%
	320,680	160,340	167,735	(7,395)	52.3%





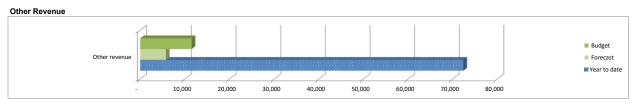


Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
Penalties on Current Taxes	80,000	-	-	0	0.0%
Penalties on Tax Arrears	50,000	50,000	89,403	(39,403)	178.8%
Penalties on Receivables	-	-	-	0	0.0%
	130,000	50,000	89,403	(39,403)	68.8%

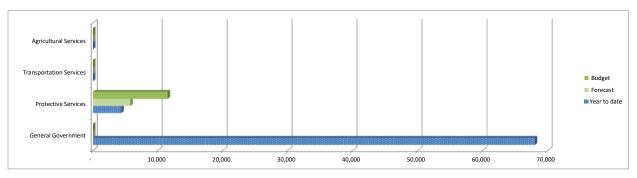
0.0%

## QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED JUNE 30, 2024

#### Analysis of Revenues by Type - continued

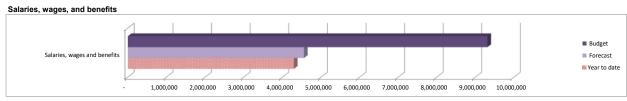


Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
General Government	-	-	68,000	(68,000)	100.0%
Protective Services	11,500	5,750	4,364	1,386	37.9%
Transportation Services	-	-	-	0	0.0%
Agricultural Services	-	-	-	0	0.0%
	11,500	5,750	72,364	(66,614)	

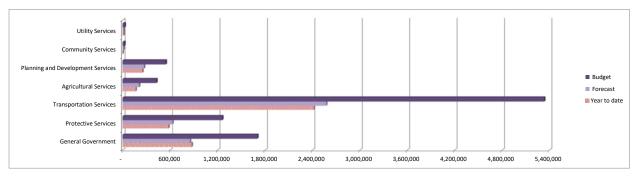


### QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED JUNE 30, 2024

#### Analysis of Expenses by Type



Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
General Government	1,701,975	850,988	872,848	(21,860)	51.3%
Protective Services	1,259,252	629,226	579,586	49,640	46.0%
Transportation Services	5,332,187	2,574,554	2,417,542	157,012	45.3%
Agricultural Services	426,402	208,133	164,293	43,840	38.5%
Planning and Development Services	544,659	270,579	249,331	21,248	45.8%
Community Services	21,636	10,818	-	10,818	0.0%
Utility Services	26,142	13,071	12,107	964	46.3%
	9,312,253	4,557,369	4,295,707	261,662	46.1%

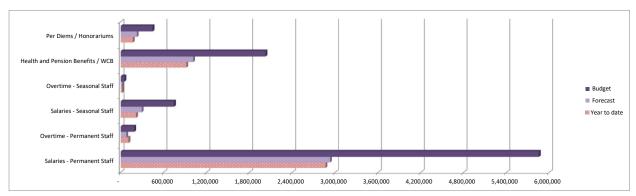


Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
Salaries - Permanent Staff	5,853,697	2,926,849	2,863,453	63,396	48.9%
Overtime - Permanent Staff	189,538	78,202	109,198	(30,996)	57.6%
Salaries - Seasonal Staff	745,608	294,175	215,275	78,900	28.9%
Overtime - Seasonal Staff	52,871	20,937	22,099	(1,162)	41.8%
Health and Pension Benefits / WCB	2,025,177	1,012,188	916,751	95,437	45.3%
Per Diems / Honorariums	445,362	225,019	168,931	56,088	37.9%
	9.312.253	4.557.369	4.295.707	261.663	46.1%

## QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED JUNE 30, 2024

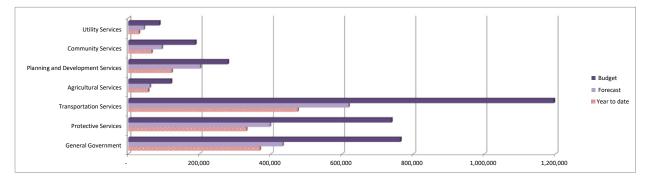
#### Analysis of Expenses by Type - continued

#### Salaries, wages, and benefits - continued



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Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
General Government	763,544	432,918	368,814	64,104	48.3%
Protective Services	738,488	397,246	330,932	66,314	44.8%
Transportation Services	1,195,018	618,116	475,123	142,993	39.8%
Agricultural Services	119,588	60,262	55,556	4,706	46.5%
Planning and Development Services	278,988	201,586	121,369	80,217	43.5%
Community Services	187,970	93,985	64,978	29,007	34.6%
Utility Services	86,822	43,449	29,390	14,059	33.9%
	3,370,418	1,847,562	1,446,162	401,400	42.9%

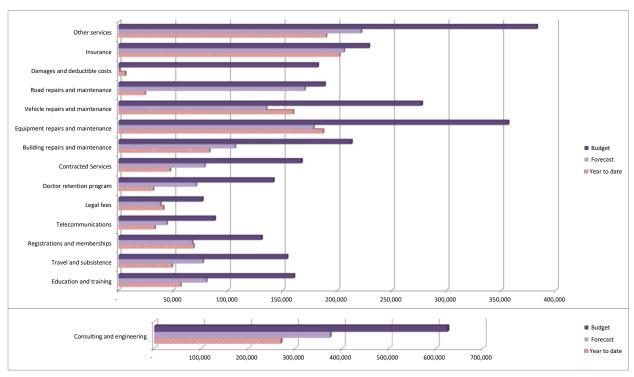


## QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED JUNE 30, 2024

#### Analysis of Expenses by Type - continued

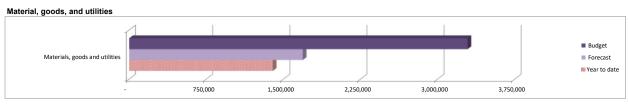
#### Contracted and general services - continued

Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
Education and training	160,257	80,129	56,577	23,552	35.3%
Travel and subsistence	153,977	76,989	48,620	28,369	31.6%
Registrations and memberships	130,749	67,234	68,439	(1,204)	52.3%
Telecommunications	87,803	43,902	32,900	11,002	37.5%
Legal fees	76,500	38,250	40,801	(2,551)	53.3%
Doctor retention program	141,460	70,730	31,539	39,191	22.3%
Contracted Services	167,239	78,570	47,015	31,554	28.1%
Consulting and engineering	624,515	374,350	269,425	104,925	43.1%
Building repairs and maintenance	212,813	106,407	83,005	23,401	39.0%
Equipment repairs and maintenance	356,337	178,169	186,833	(8,664)	52.4%
Vehicle repairs and maintenance	277,143	134,821	159,453	(24,632)	57.5%
Road repairs and maintenance	188,281	170,031	24,026	146,005	12.8%
Damages and deductible costs	182,000	500	6,111	(5,611)	3.4%
Insurance	228,800	205,920	201,774	4,146	88.2%
Other services	382,544	221,562	189,644	31,918	49.6%
	3,370,418	1,847,562	1,446,162	401,400	42.9%

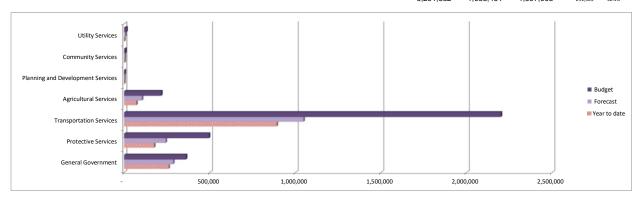


### QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED JUNE 30, 2024

#### Analysis of Expenses by Type - continued



Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
General Government	360,304	285,699	259,021	26,678	71.9%
Protective Services	494,634	241,957	174,613	67,344	35.3%
Transportation Services	2,199,779	1,046,892	890,081	156,811	40.5%
Agricultural Services	215,877	103,389	70,670	32,719	32.7%
Planning and Development Services	2,300	1,150	468	682	20.3%
Community Services	6,030	3,015	1,944	1,071	32.2%
Utility Services	12,658	6,329	271	6,058	2.1%
	3,291,582	1.688.431	1.397.068	291.363	42.4%

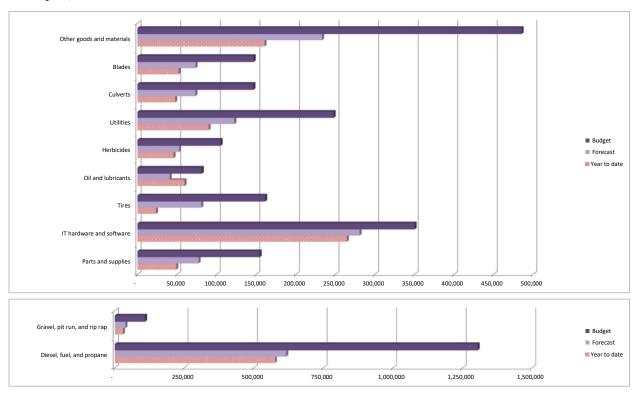


Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
Parts and supplies	154,359	77,180	48,984	28,195	31.7%
IT hardware and software	350,137	280,615	264,490	16,125	75.5%
Diesel, fuel, and propane	1,304,411	616,313	576,329	39,984	44.2%
Tires	161,298	80,649	23,347	57,302	14.5%
Oil and lubricants	81,260	40,630	59,359	(18,729)	73.0%
Gravel, pit run, and rip rap	108,759	38,276	29,272	9,004	26.9%
Herbicides	105,000	52,500	45,526	6,974	43.4%
Utilities	247,876	122,438	89,878	32,560	36.3%
Culverts	146,342	73,171	47,566	25,605	32.5%
Blades	146,795	73,398	51,877	21,521	35.3%
Other goods and materials	485,345	233,262	160,440	72,822	33.1%
	3.291.582	1.688.431	1.397.068	291.363	42.4%

## QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED JUNE 30, 2024

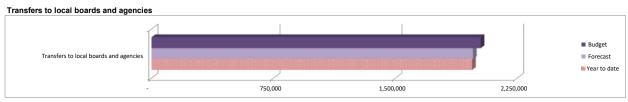
#### Analysis of Expenses by Type - continued

#### Material, goods, and utilities - continued

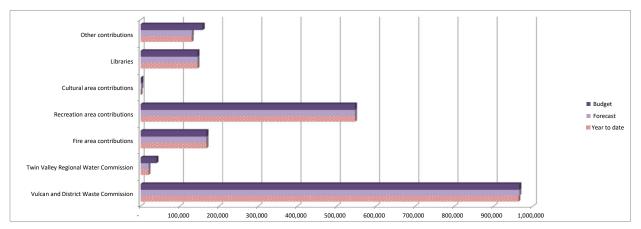


### QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED JUNE 30, 2024

#### Analysis of Expenses by Type - continued

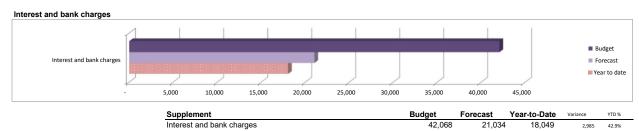


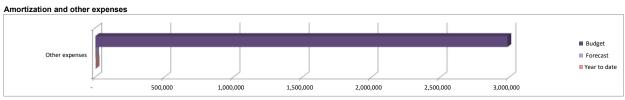
Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
Vulcan and District Waste Commission	965,342	965,342	962,993	2,349	99.8%
Twin Valley Regional Water Commission	40,467	20,234	19,892	342	49.2%
Fire area contributions	167,745	167,745	167,744	1	100.0%
Recreation area contributions	546,563	546,563	546,456	107	100.0%
Cultural area contributions	2,000	2,000	-	2,000	0.0%
Libraries	145,000	145,000	145,000	0	100.0%
Other contributions	158,257	130,659	130,063	596	82.2%
	2,025,374	1,977,543	1,972,148	5,395	97.4%



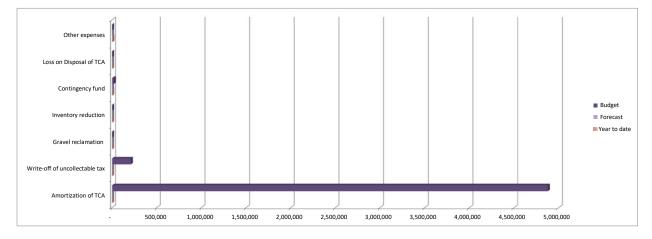
#### QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED JUNE 30, 2024

#### Analysis of Expenses by Type - continued





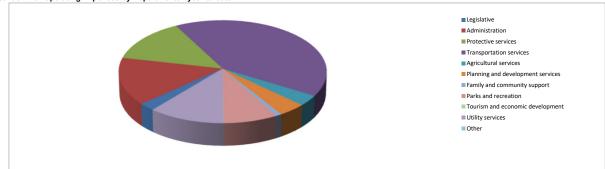
Supplement	Budget	Forecast	Year-to-Date	Variance	YTD %
Amortization of TCA	4,876,656	-	-	0	0.0%
Write-off of uncollectable tax	210,265	-	-	0	0.0%
Gravel reclamation	-	-	-	0	0.0%
Inventory reduction	-	-	-	0	0.0%
Contingency fund	20,000	-	441	(441)	2.2%
Loss on Disposal of TCA	· -	-	-	0	0.0%
Other expenses	(2,121,210)	-	3,031	(3,031)	100.0%
•	2 985 711	-	3 472	(3.472)	0.1%



2,985 42.9%

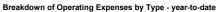
## QUARTERLY OPERATING REPORT - SUPPLEMENTARY PERIOD ENDED JUNE 30, 2024

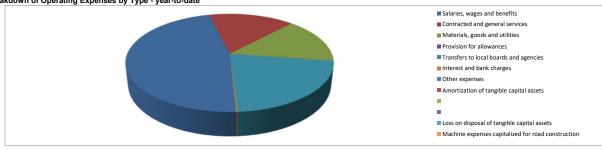
Breakdown of Operating Expenses by Departments - year-to-date



Department	Budget	Forecast	Year-to-Date	Variance	YTD %
Legislative	583,963	293,842	217,000	76,842	37.2%
Administration	2,338,238	1,357,155	1,362,832	(5,677)	58.3%
Protective services	2,660,119	1,436,174	1,252,876	183,298	47.1%
Transportation services	6,600,739	4,248,238	3,791,418	456,820	57.4%
Agricultural services	786,328	384,013	301,409	82,604	38.3%
Planning and development services	825,947	473,316	371,168	102,148	44.9%
Family and community support	219,763	120,127	80,939	39,188	36.8%
Parks and recreation	725,363	709,463	723,156	(13,693)	99.7%
Tourism and economic development	42,376	21,188	3,683	17,505	8.7%
Utility services	1,131,431	1,048,424	1,024,653	23,771	90.6%
Other	236,483	-	3,472	(3,472)	1.5%
	16.150.750	10.091.940	9.132.606	959.334	56.5%

<sup>\*</sup> excludes amortization and accretion expenses (non-cash transactions) for display purposes





Type of expense	Budget	Forecast	Year-to-Date	Variance	YTD %
Salaries, wages and benefits	9,312,253	4,557,369	4,295,707	261,662	46.1%
Contracted and general services	3,370,418	1,847,563	1,446,162	401,401	42.9%
Materials, goods and utilities	3,291,582	1,688,431	1,397,068	291,363	42.4%
Transfers to local boards and agencies	2,025,374	1,977,543	1,972,148	5,395	97.4%
Interest and bank charges	42,068	21,034	18,049	2,985	42.9%
Other expenses	27,492	-	441	(441)	1.6%
Loss on disposal of tangible capital assets	-	-	-	0	0.0%
Machine expenses capitalized	(2,134,920)	-	-	0	0.0%
	16,150,750	10,091,940	9,132,606	959,334	56.5%
Amortization of tangible capital assets	4,876,656	-	-	0	0.0%
Amortization of ARO tangible capital assets	1,115	-	-	0	0.0%
Accretion ARO expenses	20,046	-	-	0	0.0%
	21,048,567	10,091,940	9,132,606	959,334	43.4%